

# FOUNTAIN SANITATION DISTRICT

## 2023 BUDGET

LETTER OF BUDGET TRANSMITTAL

December 15, 2022

To: Division of Local Governments  
1313 Sherman Street, Room 520  
Denver, CO 80203

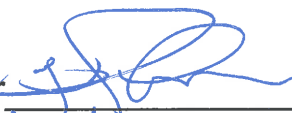
Attached is a copy of the 2023 budget for the Fountain Sanitation District in El Paso County, submitted pursuant to Section 29-1-113, CRS. This budget was adopted on December 14, 2022. If there are any questions on the budget, please contact James Heckman at 11545 Link Road in Fountain, Colorado, 80817.

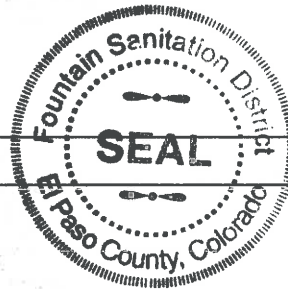
The mill levy certified to the County Commissioners is 6.082 mills for all general operating purposes, subject to statutory and/or TABOR limitation and 0.000 mills for the Temporary Tax Credit/Mill Levy Reduction. Based on a net assessed valuation of 213,514,360 the total property tax revenue is \$1,298,638. A copy of the certification of mill levies sent to the County Commissioners is enclosed.

I hereby certify that the enclosed are true and accurate copies of the adopted budget and certification of tax levies to the Board of County Commissioners.

Signature of Officer \_\_\_\_\_

Title \_\_\_\_\_

  
District Manager



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# Fountain Sanitation District

## Board of Directors:

President	Carl Christian
Vice President	Charles Durbin
Treasurer	Larry Holtz
Director	Phillip Thomas
Director	Dan Blankenship

## Staff:

District Manager	James Heckman
Asst. District Manager	Jonathan Moore
Office Administrator	Cynthia Murray
Office Assistant	Candy Cooper
Operations Manager	Tim Long
Plant Operator III	Ralph Dunn
Plant Operator III	Charlie Edgar
Plant Operator	Matt Brady
System/Plant Operator	Josh Spitzer
Plant Operator	Parrish Jackson
Plant Operator	Mark McConnaughey
System Operator	Wayne Ortega
System Operator	Jeff Hilton
System Operator	TBD
GIS Analyst	Becky Cox

## District Attorney:

Scott Johnson- Sparks Willson Borges Brandt & Johnson, P.C.

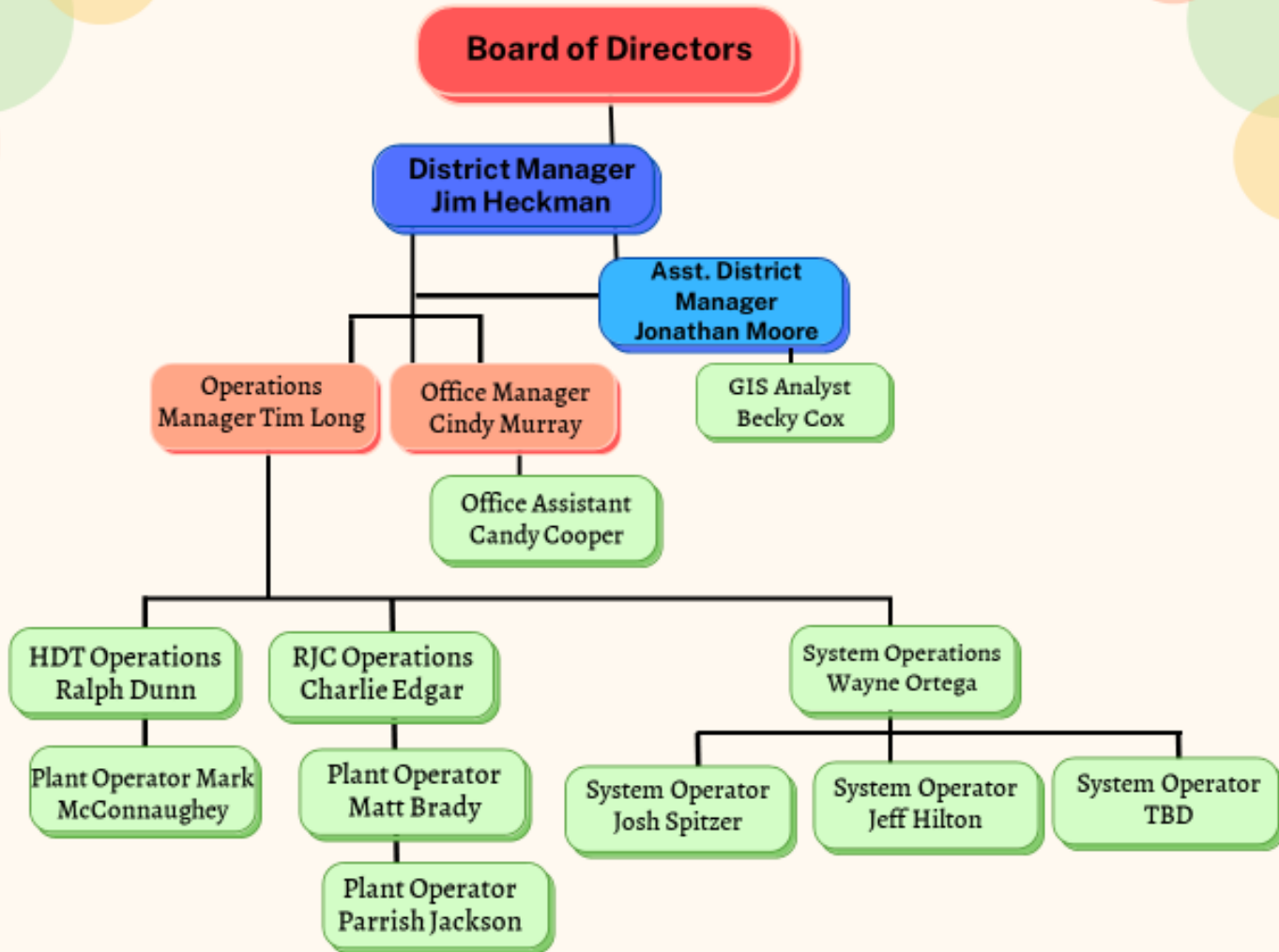
## Consulting Engineer:

Roger Sams- GMS, Inc.

## District Auditor, Accounting Consultant:

Seef LeRoux- Clifton Larson Allen, LLP

# ORGANIZATIONAL CHART





## **DISTRICT MANAGER'S 2023 BUDGET MESSAGE**

### **FSD MISSION STATEMENT:**

December 14, 2022

*To protect the environment and public health while providing reliable, environmentally sound and cost-effective wastewater conveyance and treatment, to be responsive to the needs of the entire FSD service area, ensuring quality and protection of our water resources for future generation's enjoyment.*

### **FSD VISION STATEMENT:**

*Providing Quality Service Today While Planning for Tomorrows Growth...*

Board of Directors and Citizens of  
Fountain Sanitation District  
11545 Link Road  
Fountain, CO 80817

Dear Board of Directors and Citizens of Fountain Sanitation District:

In accordance with the Division of Local Government budget requirements and, on behalf of the management team, we are pleased to present to you the Proposed 2023 Operating and Capital Budget for the Fountain Sanitation District (District). The budget is the financial plan for the upcoming year and serves as a source of information about the District and its programs. The District's annual budget is comprised of several different funds which are set up to accomplish different functions. This allows for segregation and full cost tracking of the District operations and related system programs. The budget continues to provide a plan to demonstrate the financial resources needed to operate, maintain, and when possible, improve the public wastewater collection and treatment systems. The budget as presented is consistent with the policy direction reflected by the Board of Directors goals and objectives. Under the District's financial policies, the budget maintains the Board's commitment for long term financial planning and cost-effective services.

The District maintains a 10-year financial plan to identify capital replacement needs, matching the needs with funding sources and scheduled timelines. It also recognizes the need to fund ongoing operational costs and potential future capital obligations with the Lower Fountain Metropolitan Sewage Disposal District (LFMSDD). A budget allocation to fund a formal evaluation for the potential decommissioning or expansion of the Richard J. Christian II Wastewater Treatment Facility (RJCII) is included however, ultimately the regulatory requirements of Regulation 31, Policy 20-1 and others will play a key role in the decision for which direction the District ultimately pursues.

### **Economic Condition**

Looking back at the start of 2022 we were hopefully optimistic the economy would return to some resemblance of "normal" as the workforce continued its return to work and everyday routines. In January the economy continued to show some overall growth. However, by the end of the first quarter of 2022 we all experienced the sharp reversal in the economy which continued into the second quarter. Those two consecutive quarters of negative growth lead us into the current recession, which continues today. Although the Proposed 2023 is a balanced budget, the current economic and fiscal conditions are concerning and management does not anticipate any improvements, in fact we may see economy get worse before it gets better. Several new regulatory proposals are also causing concern and require constant monitoring and attention to ensure the District is prepared. The aftermath coming out of the COVID-19 pandemic, it is apparent there will be a new normal of concerns and challenges with preparing the upcoming budget. Items related to our overall cost of labor and basic supplies to maintain system operations are becoming harder to obtain and properly budget for.

Management believes it has completed the due diligence needed to have some confidence that the proposed budget will allow enough adjustments for both the predicted and unknown changes in economic and regulatory conditions. The District's main funding source to meet the capital needs to support future growth are through its established Plant Investment Fees (PIF or "tap fees") received from new development. The monthly user charge supports all but a small portion of the District's day to day operational requirements. The City of Fountain's water supply issues also have a direct impact on the District's financial stability. Given the limited supply of water resources the development community did better than expected bringing on a resource of "ready to build" residential lots in their active subdivisions. By the end of March of 2022, pressures of high inflation drove up the interest rates and overall cost of living which was felt by all. Inflationary pressures proved to have a negative impact on District growth and overall financial position. Management believes new development starts for 2023 will match what will be realized in 2022, therefore tap fee revenue reflected in the 2023 Proposed Budget will be at conservative levels.

## Budget Goals

Proposed Operational Goals for FY2023:

### **1. Goal 1 - Financial Stability**

- Ensure adequate funding resources are available to fulfill the District's operational service mission. The District's Board has a fiduciary responsibility to ensure that adequate financial resources are in place to operate the District and carry out its services.
- Related District Objectives:
  - Continue to evaluate the District's customer service charge and plant investment "tap fee" methodologies
  - Review cash flow and reserves for balance adequacy addressing any emergency event and retain funding for planned capital needs
  - Review and adjust the 10-year financial plan to maintain operational stability, to include repair, rehabilitation and or capital acquisition requirements
  - Continue to implement an effective life cycle equipment replacement schedule for improved budgetary expense projections
  - Develop and utilize a formal capital replacement management system to monitor and report progress of active capital projects

### **2. Goal 2 - Infrastructure Reliability**

- Consistently maintain and operate a cost-effective and reliable wastewater treatment system throughout the District's service area. Systematic replacement or rehabilitation of aging infrastructure identified by priority. Development of a formal Capital Needs Assessment will be developed and implemented to ensure infrastructure reliability and treatment capacity needs. A Capital Needs Assessment identifies the District's capital facilities using accurate information about current conditions and identifies capital projects needs and the associated future costs.
- Related District Objectives:
  - Annually rehabilitate or replace aging sanitary mainline as necessary and identified as "critical" through the District's CCTV inspection monitoring system
  - Eliminate higher maintenance costs by replacing, repairing, or relocating appropriate infrastructure
  - Enhance and organize inventory system to reduce equipment down time
  - Implementation of a formal Capital Needs Assessment to enhance the District's existing Asset Management program
  - Develop an Action Plan to complete proposed renewal & replacement capital projects that impact the District's total assets inventory

- Annually identify and correct Infiltration & Inflow (I&I) areas within the District’s sanitary collection system
- Complete an update to the District’s 2017 Sewer System Master Plan

**3. Goal 3: Operational Optimization**

- Implement and maintain safe, effective, and efficient operational practices. The Board expects the District to operate at or above industry best practices, utilizing proven technology. The District’s ratepayers expect and deserve high quality service.
- Related District Objectives:
  - Continue to meet the needs of the community in a timely and professional manner, to respond to emergencies within 30 minutes and continue to reduce the number of collection system emergency service calls by systematically improving reliability
  - Continue to maintain an efficient Preventive Maintenance Program, hydro-cleaning or using the Sewer Line Rapid Assessment Tool (SL-RAT) on the District’s 100+ miles of sanitary main system once every two years
  - Visually inspect all 100+ miles of the collection system using the District’s CCTV system on a minimum three-year cycle
  - Continue using the lateral launcher to identify and record all sanitary service line connections located within a public right-of-way as required with Senate Bill 18-167 (811 Locates). When applicable, notify property owner of any root intrusion or problems noted
  - Continue to evaluate process optimization options for the treatment facilities to achieve a reduction in chemical and energy costs
  - Continue to produce a high-quality effluent that meets or exceeds the National Pollutant Discharge Elimination System (NPDES) permit requirements

**4. Goal 4: Employee Development and Retention**

- Maintain a dynamic and skilled workforce through constant employee engagement, professional development, and opportunities for advancement. The District Board supports a positive and respectful workplace environment that fosters and encourages employees to do their best.
- The District’s 2023 Proposed Budget will not reflect a request to fund additional team members. Although, any current vacant Full Time Equivalent (FTE) positions will be funded in anticipation to be filled during the 2023 budget year. Management continuously evaluates the operational task requirements with its team and annually focuses on the additional labor needs of the continuous change in regulatory requirements.
- Management strives to keep the District workforce growth to no more than needed to maintain cost effective and efficient services which in turn leads to service rate affordability. This is a challenge as the trend for the District’s operating expenses (wages, health care, retirement, electricity, chemicals, etc.) continues to increase along with the added pressures of new and or upcoming regulatory requirements. The evaluation for additional FTEs as part of the District’s long-term operational efficiencies is ongoing.

**Budget Priorities and Direction**

The 2023 Proposed Budget provides the resources to fulfill the Goals and Objectives activities established by management and approved by the Board of Directors. The budget maintains a focus on safety, preventive maintenance, and investments in infrastructure that improve system efficiency and effectiveness and overall quality customer service.



- Maintain Existing Assets for Future Generations

A majority of District's sanitary collection system was built in the 1950s through the 1970s. Many older parts of the sanitary system are reaching the end of its useful life requiring rehabilitation or replacement. It is the District's responsibility to ensure these assets are appropriately maintained keeping them in serviceable condition. When discovered and as necessary, rehabilitation or replacement of those pipeline assets is required to avoid system failures.

Historically, the District sets aside a very small portion of its monthly sewer rate for the funding of Renewal and Replacements which include pipelines and other related capital assets. As the District's infrastructure continues to age, management is committed to annually increasing the amount of rehabilitation or replacement as the budget allows. Management will continue to focus on those parts of the District's system needing rehabilitation and replacements based on priority. Programs and tools such as a Capital Needs Assessment will be utilized or formally developed in 2023 which will enhance the existing 10-year Capital Improvement Program and 10-year Long Term Financial Plan. Both the program and plan will identify and prioritize sewer rehabilitation and replacement project needs. The proposed update to the Sewer System Master Plan will also help management help with project identification and prioritization.

Staff also continues to monitor the operational expenses related to Policy 20-1 for PFAS to include the recently proposed bio-solids monitoring.

- Plant Investment Fees (Tap Fees)

The District receives monetary contributions from the development community in the form of a Plant Investment Fee or more commonly called "tap fee" which provides the necessary resources to allow the District to extend the sanitary collection system for new service and renew the existing infrastructure affected by development. The tap fee to Developers also secures capacity rights at the treatment facility. In 2020, the separate Jimmy Camp Creek Basin tap fee structure was abolished. The District adjusted the tap fee or capital contribution to a single uniform rate which is applied throughout the District's service area. The District did complete an amendment to its Plant Investment Fee structure in 2022, creating a "flat rate" to service areas with the District's service boundaries and also within the corporate limits of the City of Colorado Springs. No increase in the current tap fee structure is proposed or anticipated for budget year 2023.

The District last developed a Sewer System Master Plan (SSMP) in April 2017, the District was on track with the identified 20-year growth projections through March of 2020. However, COVID-19 and the City of Fountain treated water supply issues derailed the future growth projections. The District will need an update to the SSMP to adjust the projections to current conditions. Management is proposing an update be completed in 2023 to so the District can more accurately plan for the capacity and treatment needs at both the treatment facility and within the sanitary collection system.

- Customer Rates and Charges

The District's Board of Directors and management have made concerted efforts to provide the necessary financial resources to meet the District's current and projected needs without creating extreme fluctuations in customer user rates. The District strives to maintain its long-term financial strength and viability of the District but inevitably rate adjustments become necessary. Management continues to review its operational capability to maximize efficiencies where and when possible.

The Board remains sensitive to any proposed increase in charges and fees. A formal Rate Study was completed in 2019 which indicated the current customer charge structure is falling below the funding requirements needed to meet the operational and capital replacement needs presented in the 10-year Capital Improvement Plan and 10-year Long Term Financial Model. The study recommended double digit increases in the customer user rate be implemented to meet the District's short- and long-term requirements. The Board elected to defer the scheduled 6% rate increase for years 2021 and again in 2022. Recognizing the Board's sensitivity to rate increases along with continued volatility in our local economy, the Proposed 2023 Budget will reflect another deferral of the scheduled rate increase.

The 2023 budget draft as presented does not currently reflect the scheduled 6% customer user rate increase however it should be noted that with three consecutive years of scheduled rate deferrals, the Board must seriously consider increasing rates during the 2024 budget process to keep the District financially stable.

- Organizational Strength and Structure

Organizationally, the 2023 proposed budget includes the continued proportional or shared funding of a Utility Inspector with the City of Fountain (City). The inspector is a City employee and utilized under an Intergovernmental Agreement (IGA). The District pays the City for only those costs associated with time spent on District matters related to inspecting sanitary installation and repairs. It continues to be a cost-effective solution for the District and the IGA is reviewed annually.

The District experienced a major change in its location services completed through the Colorado 811 One Call System. The Colorado Legislation change required all utilities to use the “One Call System”. One Call locate requests were subject to a \$1.40 per locate request charge. The anticipated cost to the District for year ending 2022 will be approximately \$3,500. The District received notice that Colorado 811’s current WebTMS (Web Ticket Management System) has reached its End of Life as of October 1, 2023. They are now requiring each entity to purchase software to manage utility line locate requests. An additional expense for software will be required. Colorado 811 is recommending Norfield LOGiX™ Platform called Locator LOGiX™. The main advantage would be seamless automation for assigning locators and providing responses based on member code, ticket priority and geographical location. Other third-party software is also available. An anticipated expense of \$6,750 to fund the required Colorado 811 One Call System software and charge per locate request has been allocated. Due to the volume and nature of calls, the District will evaluate the pros and cons of contracting with a third-party locator in 2023.

- Prepare for Economic Volatility

As previously stated, the proposed operational budget balances expenditures with available revenues however, with the ongoing economic uncertainties and the lack of treated water availability, there are some concerns with the District’s current financial position. The 2023 proposed budget anticipates economic conditions will continue to decline. Management believes the sluggish local economy experienced in 2022 will continue through 2023 although a declining economy is expected. Management’s approach for the proposed 2023 budget is to ensure all decisions made today will favorably position the District into the future. The 2023 proposed budget represents a short-term (one year) spending plan. The District’s 10-year Long Term Financial Model is a fluid document that is continuously updated to allow management to adequately plan for the District’s future needs. Anticipated revenues, operating expenses and capital expenditure requirements are all considered. When making decisions regarding capital projects, the total cost of ownership is considered whereby the total cost of a decision, including both the initial capital cost and the ongoing operational costs, are measured. An evaluation on the required level of service is also considered from a long-term sustainability objective. The District’s 10-year Capital Improvement Plan (CIP) provides an overview of planned capital projects with expected expenses. All identified capital items within the proposed budget are listed with the intent to be fully funded.

### Financial Overview

The District maintains two main funds for accounting and budgeting purposes:

1. Fountain Sanitation District General Fund
2. Jimmy Camp Creek Enterprise Fund

Within these funds there are three departmental or sub-fund accounts which include:

1. Collections and Transmissions
2. Treatment Facility
3. Administration

The individual fund accounts track all required operational and planned capital expenditures for the 2023 budget year. The anticipated monetary activity of the District’s Reserve Funds is also included annually.

## 1. Fountain Sanitation District General Fund

The Fountain Sanitation District General Fund is specific to District customers within the Fountain Creek Basin that are served by the Richard J. Christian II Wastewater Treatment Facility.

The proposed total Operating Revenue and Expenditures for 2023 are estimated at:

- **Revenues:** \$3,371,003                      **Expenditures:** \$3,371,003
  - An intra-fund (internal funds expense) transfer expense represents the following: A transfer from Operations Revenue into the Capital Projects account in the amount of \$961,170
  - The overall Operational expenditures represented in the 2023 Proposed Budget reflects an increase of 4.1% over the 2022 Approved Budget.

## 2. Jimmy Camp Creek Enterprise Fund

The Jimmy Camp Creek Enterprise Fund is specific to District customers within the Jimmy Camp Creek Drainage Basin that are served by the Harold D. Thompson Regional Water Reclamation Facility.

The proposed total Operating Revenue and Expenditures for 2023 are estimated:

- **Revenues:** \$3,153,917                      **Expenditures:** \$3,153,917
  - An intra-fund (internal funds expense) transfer expense represents the following: A transfer from Operations Revenue into the Capital Projects account in the amount of \$287,289
  - The overall Operational 2023 Proposed Budget represents an increase of 2.2% over the 2022 Approved Budget.
  - Debt service expenses remain relatively constant at \$392,522.

### Summary of the 2023 Proposed Budget

#### Revenues

Projected 2023 Operating revenues from all sources, are expected to be \$6,524,920 compared to \$6,058,041 in 2022 representing an increase of 7.8%. The customer use charge is the District's largest source of revenue and are collected monthly. The 2023 Proposed Budget does not incorporate the scheduled service charge rate increase of 6.0%. Maintaining rate stability against the District's operational needs for 2024 and beyond will be critically reviewed during 2023. Other sources of revenue were projected by considering local economic indicators. Investment earnings rates were assumed to remain relatively flat showing a slight increase through the 2023 budget year. More information can be found in the related worksheets of the proposed budget document.

Projected 2023 Non-Operating or Capital Revenue excluding planned intra-fund transfer but including earned interest is estimated at \$447,377. A very small portion of this revenue is imbedded into the customer use charge for renewal and replacement projects that support existing customers. A majority of the non-operating revenue is generated from Plant Investment Fees (tap fees) received from new residential and commercial development projects. The non-operating revenue used to fund the District's planned capital projects has remained constant for the past couple of years after showing a dramatic decrease in 2019 and 2020. Projected tap fee revenues for 2023 is equivalent to 48 single family taps using an average of \$7,800 for both the Jimmy Camp Creek Basin and Fountain Creek Basin. The 2023 estimated revenue is a 17.8% decrease from what was received in 2022 with little indication for improvement. The projected capital (tap fee) revenue will fall well short of the District's planned capital project needs and equipment replacement requests in 2023. The 2023 proposed budget reflects an intra-fund transfer requirement of \$1,248,459. Management believes the ongoing economic uncertainties and the lack of treated water availability are the main reasons the District will not see much new development or growth in 2023. Management is hopeful the development community will rebound once a plan to supply additional treated water is known and as additional information on how long the economic recession will last are understood. Management continuously evaluates the Districts current Plant Investment Fee structure to accurately ensure growth pays its own way.

The General Fund will generate an estimated \$1,298,638 in Ad Valorem (Mill Levy) tax collections. The levied amount is set by the Board of Directors and subject to the more restrictive limitation of either TABOR or the Gallagher Amendment. Although the District has been restricted to the limits of TABOR for many years, management is monitoring the potential changes to Gallagher. The property tax-limiting provision of the Gallagher Amendment limits residential properties to 45% of the statewide property tax base. Home values within the District and along the Front-Range are rising faster than those of commercial properties and it creates a tax cut for property owners. In 2019 the residential property tax assessments were cut to 6.9%. However, Colorado voters approved repealing the Gallagher Amendment in the November 3, 2020, general election which froze the tax rate at 7.15% for residential property and 29% for non-residential property. This should help stop the spiraling loss of tax revenue for all special District's. All generated Ad Valorem (Mill Levy) tax revenue is applied to only those expenditures within the General Fund or the Fountain Creek Basin. Most of those fund's cover expenses related to the District's administrative functions. Mill Levy revenues can be used for any expenditure purpose within the General Fund but are restricted for use in the Enterprise Fund.

### **Operating Expenditures**

Management critically evaluates the day-to-day operating expenditures and aggressively promotes efforts to keep expenditures at a minimum level but not restricting expenses deemed essential for the protection of the environment, public health, and maintaining wastewater operational efficiency.

The Board set a goal of keeping the average pay rate of the District staff competitive with those entities along the Front Range. The District participates annually in the Pikes Peak Region Salary Survey to ensure the District's labor force remains competitive. A few employee classifications will see a payrate adjustment above the proposed 8% Cost of Living Allowance (COLA) for all employee classifications. Total employee benefit expenses are expected to increase 6.5% with the highest increase coming from employee's health/dental insurance plan. District employees share the same increase with their provided benefits. An allocation to fund the current open operator position is included with the 2023 proposed budget. Management will continue to monitor and discuss the existing workload requirements with staff to identify when additional FTEs are needed. Funding needs for one seasonal labor position is also included.

Estimated *Operating* Expenditure requirements for 2023 in the General Fund are \$3,371,003 and \$3,153,917 within the District's JCC Enterprise. In summary, \$6,524,920 is provided for the District's Total *Operating* Fund Expenditures, inclusive of all planned Operational and intra-transfers. From that amount:

- ✚ Approximately 23.76% is dedicated to the day-to-day operational activities necessary for the District's Total Operating Fund of its collection systems, existing treatment facilities, and related systems and equipment.
- ✚ Approximately 27.61% of the Total Operating Fund is appropriated for all expenses relating to staffing requirements/direct labor necessary to maintain the day-to-day operational activities of the District.
- ✚ Approximately 23.49% of the total amount is appropriated for the JCC Enterprise obligations to meet the expenses relating to the day-to-day operational activities of the Harold D. Thompson Regional Water Reclamation Treatment Facility.
- ✚ Approximately 19.13% is dedicated to intra-fund transfers for planned Capital/System Renewal Projects.
- ✚ Approximately 6.02% is dedicated to servicing of the JCC Enterprise Debt Service.

The cost of employee labor and benefits continues to increase across all service utility industries. The cost increase of health/dental benefits is a contributor. All covered employees contribute to their healthcare plan to offset escalating costs which is currently set at 15%, no additional employees contributions are included with 2023 proposed budget.

For the 2023 employee benefits renewal period, management will stay with the Colorado Employer Benefit Trust (CEBT) which continues to be more cost effective than other traditional plans. CEBT is a self-insured pool, and the participating groups benefit from positive overall claims experience and low administrative cost. The organizational structure is very similar to the District's insurance provider, Colorado Special District's Property and Liability Pool.

The complexity of wastewater treatment continues to increase and will require a knowledgeable team to meet and maintain compliance discharge permit limits. The Board and management encourage continued education program efforts to keep ahead of the operational monitoring and process control changes. Employee retention is important and has an effect in overall labor costs. A small allocation for educational opportunities is annually provided for all team members.

The proposed 2023 total budgeted expenditures will fund the necessary operational activities. The proposed resources also consider regional planning efforts through Arkansas Fountain Coalition for Urban River Evaluation or commonly called “AF CURE”. This group works towards the collaborative efforts to help understand the upcoming requirements of tighter regulatory impositions for nutrients, related standards, and propose alternative options to the regulatory agencies based on science.

### **Capital Expenditures**

The 2022 proposed total Capital Budget is anticipated to be \$1,695,838 of which \$75,305 is set aside for planned capital funding requirements to the Lower Fountain Metropolitan Sewage Disposal District. The District participates financially with capital projects under its membership agreement with LFMSDD. All capital revenue shortfalls with the planned 2023 expenditures will be funded through an intra-fund transfer. The capital budget includes the rehabilitation of several manholes, relining, replacement or relocation of sewer mains and several major capital equipment replacements.

The District maintains a 10-Year Capital Improvement Plan (CIP) and a 10-Year Financial Model which includes the acquisition and construction of new facilities and assets as well as the renewal and rehabilitation of existing assets, when rehabilitation extends the useful life of those assets. The District continues to implement the strategies identified in the 2017 Sewer System Master Plan however an allocation to update to the existing plan is provided in the 2023 budget. Management continues to implement programs and procedures to reduce stormwater and groundwater inflow & infiltration (I&I). The need for a second phase of the District’s Facilities Master Plan will be discussed in 2023. Phase two of the plan will critically evaluate the obligations for nutrient and related standards and determine if the RJCII Treatment Facility should remain operational or be decommissioned upon implementation of the anticipated more stringent regulatory standards. The CIP continues to expand the reliability and integrity of the District systems and improve operational resiliency of the District.

The District’s 10-year CIP lists the planned project and equipment expenditures for 2023 totaling \$1,620,531. This would also include the Renewal and Replacement projects. Some of the planned major expenditures reflects an increased capital investment in sewer system rehabilitation or replacement, inflow & infiltration control, and replacement of major components at the treatment facility.

### **Debt and Debt Service**

The District has one loan for which it pays annual debt service. The District’s loan debt has a fixed interest rate. Total debt service for FY 2023 will be \$392,522. Management does not anticipate any increase in the District’s current debt obligations.

### **Reserves Fund Balances**

Reserve balances across all funds for the start of 2023 is estimated to be \$26,320,198. This number assumes all planned capital budget projects in 2022 were completed. However, any project funds not expended in 2022 are carried forward into the 2023 beginning balance.

As proposed, the District’s ending Reserve fund balance for 2023 is projected to be \$26,477,052 on December 31, 2023, and allocation of total ending fund balance are as follows:

- |              |        |   |
|--------------|--------|---|
| \$16,619,989 | 62.77% | <u>General Reserve</u> – This is the projected amount of fund equity available to the District for use on identified capital projects for FY 2023 |
|              |        | • FSD - \$10,646,421  |
|              |        | • JCC - \$5,973,567   |

\$708,652	2.68% <u>Operations and Maintenance Reserve</u> – This amount is required by bond covenants, which maintains a minimum three months of operating expenses. This reserve fund is held in a segregated account. <ul style="list-style-type: none"> <li>• FSD - \$0.00</li> <li>• JCC - \$708,506</li> </ul>
\$6,128,408	23.15% <u>LFMSDD Reserve</u> – This amount is maintained for the funding obligation requirements for planned capital projects of the LFMSDD. <ul style="list-style-type: none"> <li>• FSD - \$0.00</li> <li>• JCC - \$6,128,408</li> </ul>
\$82,313	.31% <u>Contingency Reserve</u> – This Fund is set forth by the District Board and has a minimum balance requirement of annual operational expenses. <ul style="list-style-type: none"> <li>• FSD - \$82,313</li> <li>• JCC - \$0.00</li> </ul>
\$196,748	.74% <u>Emergency Reserve</u> – This amount is required under TABOR, which maintains a minimum 3% of operating expenses. This reserve fund is held in a segregated account. <ul style="list-style-type: none"> <li>• FSD - \$101,513</li> <li>• JCC - \$94,618</li> </ul>
\$2,741,706	10.36% <u>Renewal and Replacement Reserve</u> – This Fund is set forth by the District Board. A very small portion of the monthly customer charges are allocated to maintain the funding of annual capital renewal and replacement needs. This reserve fund is held in a segregated account. <ul style="list-style-type: none"> <li>• FSD - \$2,478,285</li> <li>• JCC - \$0.00</li> </ul>

**Ten-Year Financial Model**

The District’s 2023 Proposed Budget considers the necessary planning for short-range projects with a focus on long-range viability. Management is sensitive to maintaining the quality-of-service expectations of the District customers and meeting requirements of a balanced budget. The 10-year Financial Model provides an integrated strategy to operate, improve and sustain the facilities and services of the District. This model is also a valuable tool through the volatile growth periods providing an indicator of available funding, so the District can react accordingly. District management upholds the operational strategy to ensure customer needs are met while simultaneously maintaining compliance with regulatory requirements. The annual budget review will ensure funding stability throughout the 10-year Financial Model projections. The District Board and management team remains proactive with ensuring adequate resources are available to continue operational efficiency and maintain the District’s annual investment in asset renewal and replacements.

**Acknowledgments**

The District Manager and the Administrative staff sincerely appreciate the direction offered by the District’s Board of Directors and the cooperation and assistance of District staff in developing a responsible and thoughtful budget for 2023.

Finally, as always, we look forward to your comments and suggestions so that we may continue to refine the document and make it as readable and useful as possible to the District Board, its customers, and the City of Fountain community at large. The Proposed Budget will be ready for the Board of Directors of the Fountain Sanitation District adoption at the December 14, 2022, public hearing.

Respectfully Submitted,



James E. Heckman, District Manager

# ***FOUNTAIN SANITATION DISTRICT***

## ***2023 BUDGET***

***BOARD OF DIRECTORS***

***ADMINISTRATION***

***TREATMENT FACILITY***

***COLLECTIONS***



# 2023 BUDGET SUMMARY

December 28, 2022 Ver 3

## 2023 Budget Summary

FSD GENERAL	
<b>OPERATING REVENUE:</b>	
Projected General 2023 Operating Revenue:	\$ 3,371,003
Transfer In from Reserves for Operating:	\$ -
<b>Total Projected 2023 Operating Resources:</b>	<b>\$ 3,371,003</b>
<b>OPERATING EXPENDITURES:</b>	
Projected General 2023 Operating Expenditures:	\$ 2,409,833
Transfer Expense to Reserve/Other Sources:	\$ 961,170
<b>Total Projected 2023 Operating Expenditures:</b>	<b>\$ 3,371,003</b>
<b>CAPITAL IMPROVEMENTS REVENUE: (NON-OPERATING)</b>	
2023 Projected General Non-Operating Revenues:	\$ 68,034
Transfer In from Reserve/Other Sources:	\$ 961,170
<b>Total Projected Funds Available for Improvement:</b>	<b>\$ 1,029,203</b>
<b>CAPITAL IMPROVEMENTS EXPENSES (NON-OPERATING) :</b>	
2023 General Fund Capital Requests	\$ 1,029,203
<b>Total Projected Non-Operating Expenditures:</b>	<b>\$ 1,029,203</b>
<b>2022 Budget Summary By Fund:</b>	
2022 General Fund Resources:	\$ 3,439,037
2022 General Fund Reserve Needs:	\$ 0
<b>2022 Total General Fund Expenditures:</b>	<b>\$ 3,439,037</b>
<b>2023 Total Projected Available Resources:</b>	
	\$ 6,972,298
<b>2023 Total Projected Expenditures:</b>	
	6,972,298
<b>2023 Projected Expenses Over Revenue:</b>	
	\$ (0)
<b>2023 Intra-Fund Transfers:</b>	
	\$ 1,248,459
<b>2023 Transfer Out of Reserves</b>	
	\$ (0)
<b>2023 Total Transfers Required to Balance</b>	
	\$ 1,248,459
<b>2023 Total Projected Available Resources w/Transfers:</b>	
	\$ 6,972,298
<b>2023 Total Projected Expenditures:</b>	
	6,972,298

JCC ENTERPRISE	
<b>OPERATING REVENUE:</b>	
Projected Enterprise 2023 Operating Revenue:	\$ 3,153,917
Transfer In for Operating Shortfall:	\$ -
<b>Total Projected 2023 Operating Resources:</b>	<b>\$ 3,153,917</b>
<b>OPERATING EXPENDITURES:</b>	
Projected Enterprise 2023 Operating Expenditures:	\$ 2,866,628
Transfer Expense to Reserve/Other Sources:	\$ 287,289
<b>Total Projected 2023 Operating Expenditures:</b>	<b>\$ 3,153,917</b>
<b>CAPITAL IMPROVEMENTS REVENUE: (NON-OPERATING)</b>	
2023 Projected Enterprise Non-Operating Revenues:	\$ 379,344
Transfer In from Reserve/Other Sources:	\$ 287,289
<b>Total Projected Funds Available for Improvement:</b>	<b>\$ 666,633</b>
<b>CAPITAL IMPROVEMENTS EXPENSES (NON-OPERATING) :</b>	
2023 Enterprise Fund Capital Requests	\$ 591,328
* Enterprise LF Project Contribution Requirement	\$ 75,305
*Inclusive; JCC East Outfall Interceptor and HDTRWRF	
<b>Total Projected Non-Operating Expenditures:</b>	<b>\$ 666,633</b>
<b>2021 Budget Summary By Fund:</b>	
2021 Total Enterprise Fund Resources:	\$ 3,533,261
2021 Enterprise Fund Reserve Needs:	\$ (0)
<b>2021 Total Enterprise Fund Expenditures:</b>	<b>\$ 3,533,261</b>





# OPERATING / NON-OPERATING RESOURCES

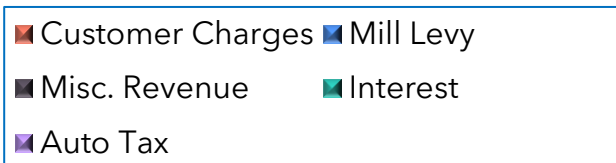
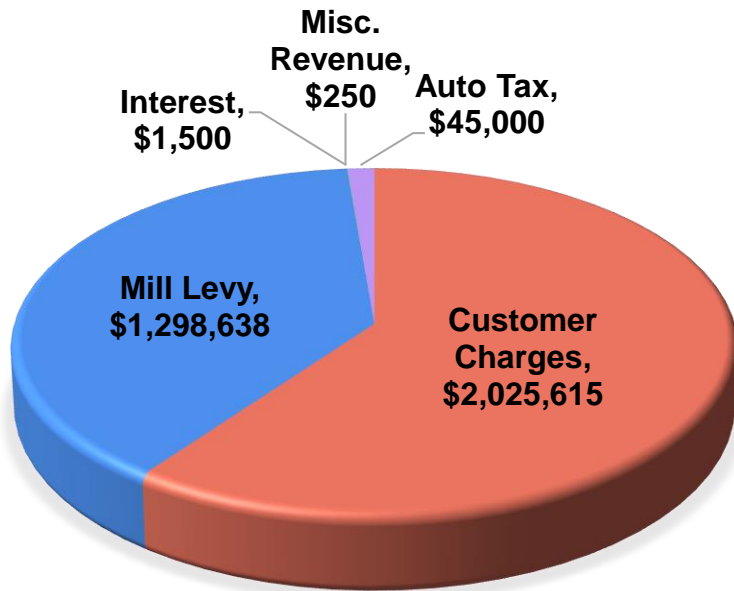
## OPERATING REVENUES:

		FSD Actual 2021	FSD Approved 2022	FSD YTD Totals 28-Dec-22	% YTD of Approved	FSD Est Year End 31-Dec-22	FSD Proposed 2023	Enterprise Actual 2021	Enterprise Approved 2022	Enterprise YTD Totals 28-Dec-22	% YTD of Approved	Enterprise Est Year End 31-Dec-22	Enterprise Proposed 2023
Dec 28, 2022 Ver 3													
Mill Levy for Operations		1,168,540	1,226,035	1,227,442	100%	1,227,442	1,298,638	-	-	-	-	-	-
Earned Interest Operations		12,364	1,500	199	13%	525	1,500	6,148	1,250	447	-	484	1,250
<b>Customer Charges:</b>													
City of Fountain	LFMSDD	1,832,648	1,699,469	2,151,153	127%	2,151,153	2,025,615	2,530,800	2,478,849	2,206,979	89%	2,225,528	2,514,743
I.G.A. Contract Services		-	-	-	0%	-	-	622,868	605,438	653,369	108%	653,369	637,674
Other Sources/Service Fees		1,100	-	-	-	-	-	4,550	-	-	-	-	-
Auto Tax		137,249	45,000	129,928	289%	129,928	45,000	-	-	-	0%	-	-
Misc. Operating Revenue		73,092	250	158,251	63300%	158,251	250	16,190	250	151,851	60740%	151,781	250
Transfer To/From Reserves		-	-	-	0%	-	-	-	-	-	0%	-	-
<b>Total Operating Revenue:</b>		<b>\$ 3,224,993</b>	<b>\$ 2,972,254</b>	<b>\$ 3,666,973</b>	<b>123%</b>	<b>\$ 3,667,299</b>	<b>\$ 3,371,003</b>	<b>\$ 3,180,556</b>	<b>\$ 3,085,787</b>	<b>\$ 3,012,646</b>	<b>98%</b>	<b>\$ 3,031,162</b>	<b>\$ 3,153,917</b>
<b>Non-Operating Revenue:</b>													
Receivables for Capital Improv. (Tap Fees)		63,114	30,000	111,841	373%	114,076	30,000	234,143	123,500	338,515	274%	389,684	346,782
Earned Interest Capital		-	18,033	293,172	0%	293,172	38,033	-	17,243	110,256	639%	110,256	32,562
Developer Contribution		-	-	-	-	-	-	-	-	-	-	-	-
Bond/Grant Proceeds: Capital Funding (LFMSDD)		-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Operating Revenue:</b>		<b>\$ 63,114</b>	<b>\$ 48,033</b>	<b>\$ 405,013</b>	<b>843%</b>	<b>\$ 407,248</b>	<b>\$ 68,034</b>	<b>\$ 234,143</b>	<b>\$ 140,743</b>	<b>\$ 448,771</b>	<b>319%</b>	<b>\$ 499,940</b>	<b>\$ 379,344</b>
<b>Total Resources Budget Year:</b>		<b>\$ 3,288,107</b>	<b>\$ 3,020,287</b>	<b>\$ 4,071,985</b>	<b>135%</b>	<b>\$ 4,074,546</b>	<b>\$ 3,439,037</b>	<b>\$ 3,414,699</b>	<b>\$ 3,226,530</b>	<b>\$ 3,461,416</b>	<b>107%</b>	<b>\$ 3,531,101</b>	<b>\$ 3,533,261</b>
<b>Reserve Transfers for CIP Capital</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ 0.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ (0.00)</b>
<b>Total Revenue available for Operations and Capital Improvements:</b>		<b>\$ 3,288,107</b>	<b>\$ 3,020,287</b>	<b>\$ 4,071,985</b>	<b>135%</b>	<b>\$ 4,074,546</b>	<b>\$ 3,439,037</b>	<b>\$ 3,414,699</b>	<b>\$ 3,226,530</b>	<b>\$ 3,461,416</b>	<b>107%</b>	<b>\$ 3,531,101</b>	<b>\$ 3,533,261</b>
<b>Mill Levy Details:</b>													
		Includes Lot 2 Sale Proceeds											
		Budget Yr.											
Operating Mill Levy	6.079	2023	\$ 1,298,092										
Refunds/Abatements (Prior Year)	0.003	2023	\$ 546										
Temporary Mill Levy Reduction	0.000	2023	\$ -										
Gross Mill Levy	6.082	2023	\$ 1,298,638										
<b>Assessed Valuation:</b>	2021 Assessment Year	214,809,450											
	2022 Assessment Year	213,514,360											
Growth		(1,295,090)											
		-0.61%											

# OPERATING RESOURCES

## GENERAL FUND RESOURCES AVAILABLE

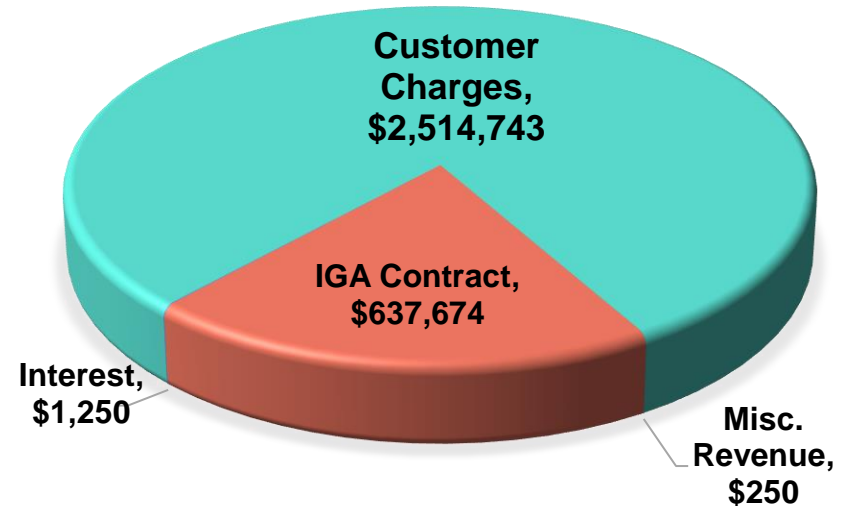
**\$3,371,003**



## JCC ENTERPRISE FUND RESOURCES AVAILABLE

**AVAILABLE**

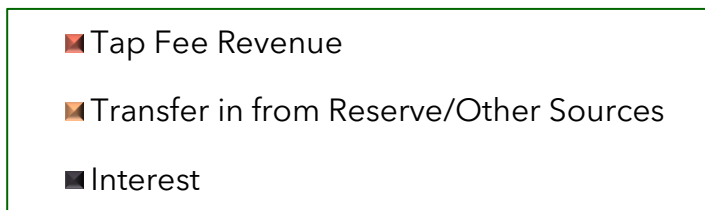
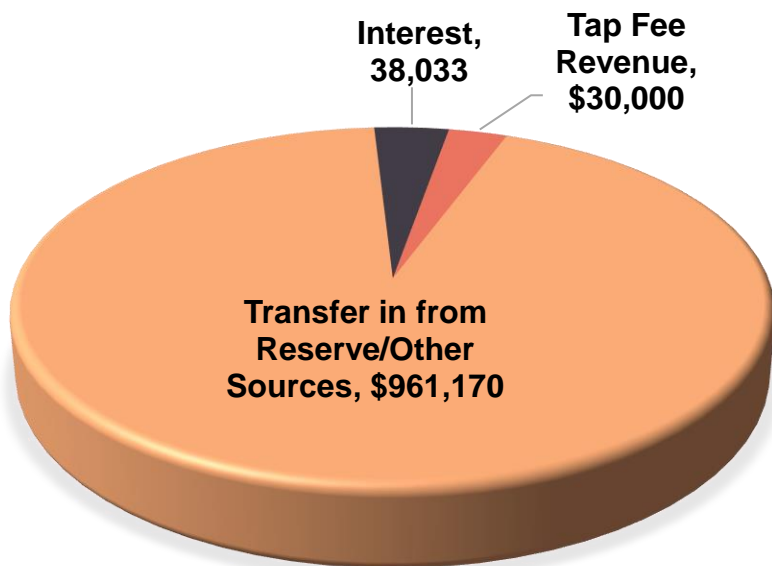
**\$3,153,917**



# NON-OPERATING RESOURCES

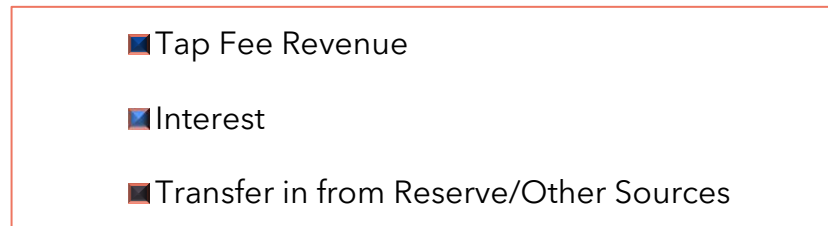
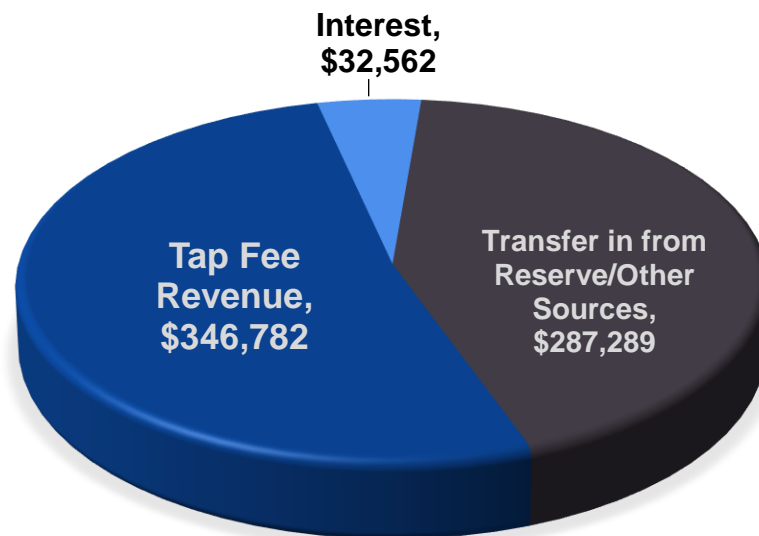
## GENERAL FUND NON-OPERATING RESOURCES AVAILABLE

**\$1,029,203**



## JCC ENTERPRISE FUND NON-OPERATING RESOURCES AVAILABLE

**\$666,633**



# COLLECTIONS AND TRANSMISSIONS

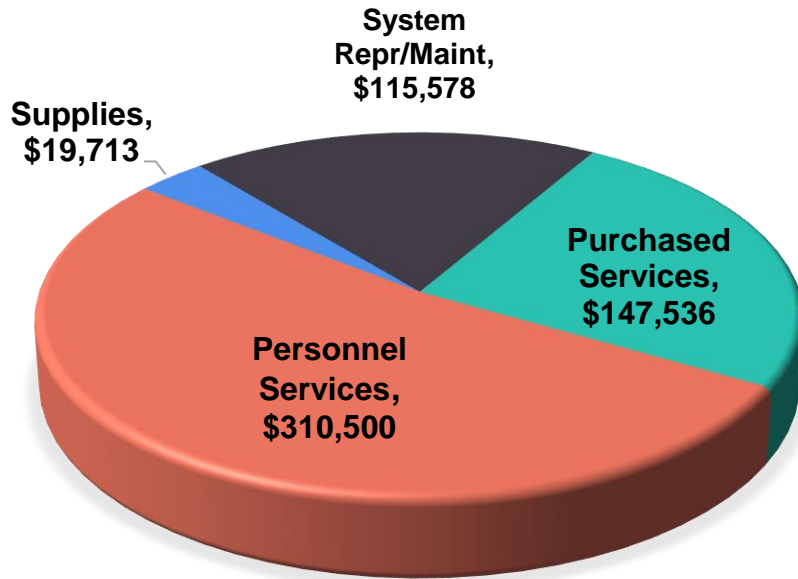




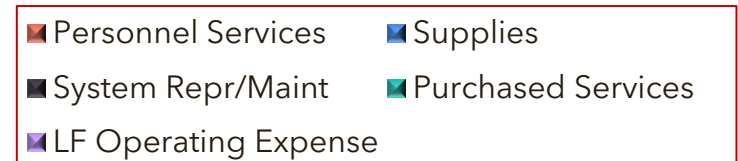
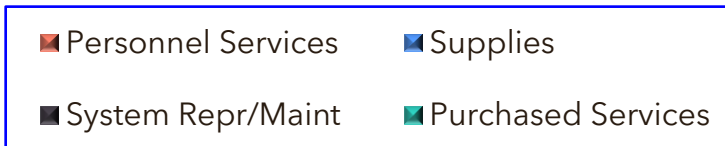
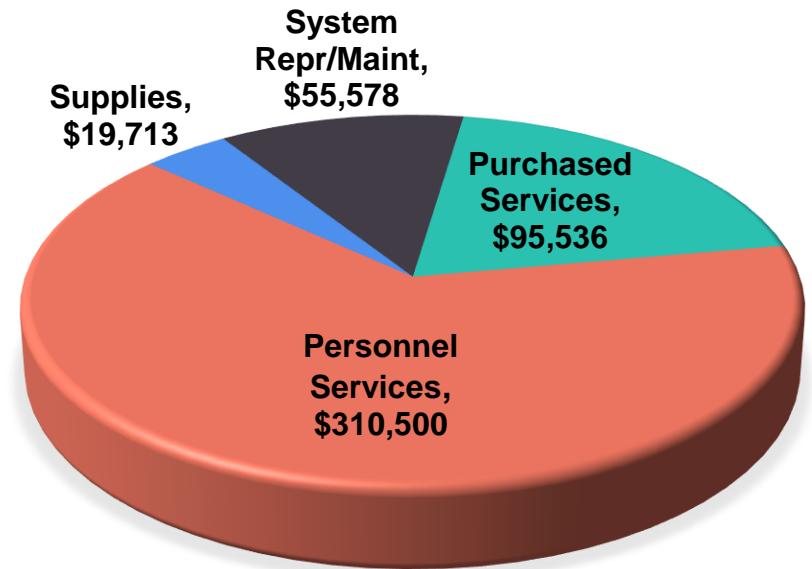
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<b>Operating Expenditures</b>												
<b>Collection and Transmission:</b>												
<b>Personnel Services:</b>												
Salaries and Wages	167,899	172,112	194,546	113%	194,546	210,293	231,864	172,112	194,547	113%	194,547	210,293
Overtime	3,135	8,606	3,791	44%	5,067	4,652	4,326	8,606	3,788	44%	5,303	4,652
Worker's Compensation	1,699	4,518	1,766	39%	1,766	4,708	2,346	4,518	1,766	39%	2,425	4,708
HRA Expense	8,428	10,000	2,371	24%	4,000	11,250	11,638	10,000	2,371	24%	4,000	11,250
Group Insurance	35,914	40,762	27,903	68%	40,762	42,724	49,596	40,762	38,165	94%	40,762	42,724
F.I.C.A.	15,604	13,825	15,315	111%	15,315	17,608	14,595	13,825	13,349	97%	13,825	17,608
Retirement Plan	11,718	13,769	13,076	95%	13,769	17,952	16,022	13,769	12,499	91%	13,769	17,952
Educational Plan Allowance	-	2,500	-	0%	250	1,312	-	2,500	-	0%	250	1,312
LF Operating IGA Expense	-	-	-	0%	-	-	-	-	-	0%	-	-
Subtotal Personnel Services:	\$ 244,397	\$ 266,092	\$ 258,769	97%	\$ 275,475	\$ 310,500	\$ 330,387	\$ 266,092	\$ 266,487	100%	\$ 274,881	\$ 310,500
<b>Supplies:</b>												
Chemicals	32	750	-	0%	-	582	44	750	-	0%	-	582
Computer/IT	-	250	4	2%	-	363	-	250	4	2%	-	363
Vehicle / Equipment Fuel	5,441	7,500	8,504	113%	8,504	10,080	7,315	7,500	8,585	114%	8,585	10,080
Related Collection Operations	2,384	3,750	2,836	76%	3,750	3,750	3,292	3,750	2,910	78%	3,750	3,750
Related Lift Station Operations	628	2,500	253	10%	2,500	2,500	867	2,500	271	11%	2,500	2,500
Small Hand Tools/PPE	988	3,500	625	18%	1,750	2,438	1,364	3,500	652	19%	1,750	2,438
Subtotal Supplies:	\$ 9,473	\$ 18,250	\$ 12,223	67%	\$ 16,504	\$ 19,713	\$ 12,882	\$ 18,250	\$ 12,423	68%	\$ 16,585	\$ 19,713
<b>System Repair/Maintenance:</b>												
Vehicle Maintenance/Equipment	13,962	30,740	14,638	48%	29,570	31,008	10,761	23,425	12,371	53%	29,854	11,008
Collection Lines	2,951	30,000	1,519	5%	1,876	43,791	-	15,000	1,546	10%	1,909	23,791
Lift Stations	902	25,000	6,633	27%	6,878	40,779	1,245	16,558	6,529	39%	6,748	20,779
Subtotal System R & M:	\$ 17,815	\$ 85,740	\$ 22,790	27%	\$ 38,324	\$ 115,578	\$ 12,006	\$ 54,983	\$ 20,445	37%	\$ 38,511	\$ 55,578
<b>Purchased Services:</b>												
System Utilities	3,574	20,429	4,513	22%	7,150	8,232	4,993	12,500	4,604	37%	6,750	8,232
Hired Contract Services	1,952	2,500	1,468	59%	2,500	1,875	1,993	2,500	1,508	60%	2,500	1,875
Engineering Services	349	5,000	440	9%	550	4,875	-	5,000	267	5%	550	4,875
System Inspection Services	7,350	15,000	14,969	100%	17,500	110,500	8,949	15,000	13,545	90%	17,500	58,500
Wastewater Cleanup	-	2,500	200	8%	250	2,750	-	2,500	250	10%	313	2,750
Uniforms/Rental	757	1,250	1,056	84%	1,250	1,375	1,045	1,250	1,060	85%	1,250	1,375
IT Contract Services	2,594	4,250	3,859	91%	6,375	10,454	3,473	4,250	3,998	94%	6,375	10,454
Annual Software Contract Maint	-	750	2,528	337%	6,320	6,375	-	750	728	97%	6,320	6,375
Training/Travel Expenses	1,438	2,250	1,174	52%	2,100	1,100	1,953	2,250	2,096	93%	2,100	1,100
Subtotal Purchased Services:	\$ 18,014	\$ 53,929	\$ 30,206	56%	\$ 43,995	\$ 147,536	\$ 22,406	\$ 46,000	\$ 28,055	61%	\$ 43,658	\$ 95,536
<b>Total Operating Expenditures</b>	<b>\$ 289,699</b>	<b>\$ 424,011</b>	<b>\$ 323,988</b>	<b>76%</b>	<b>\$ 374,299</b>	<b>\$ 593,327</b>	<b>\$ 377,681</b>	<b>\$ 385,325</b>	<b>\$ 327,409</b>	<b>85%</b>	<b>\$ 373,635</b>	<b>\$ 481,327</b>
<b>Non-Operating Expenditures:</b>												
System Renewal/Replacement Projects	50,255	103,750	63,350	61%	103,750	309,350	-	123,750	89,349	72%	123,750	259,350
Capital Equipment/Facilities	7,660	385,000	237,118	62%	385,000	295,751	10,578	392,918	237,118	60%	392,918	223,733
Capital Contributions LF Projects	-	-	-	0%	-	-	-	3,500	-	0%	-	7,805
<b>Total Non-Operating Expenditures</b>	<b>\$ 57,915</b>	<b>\$ 488,750</b>	<b>\$ 300,468</b>	<b>61%</b>	<b>\$ 488,750</b>	<b>\$ 605,101</b>	<b>\$ 10,578</b>	<b>\$ 520,168</b>	<b>\$ 326,467</b>	<b>63%</b>	<b>\$ 516,668</b>	<b>\$ 490,888</b>
<b>Collection/Transmission Total Exp</b>	<b>\$ 347,614</b>	<b>\$ 912,761</b>	<b>\$ 624,456</b>	<b>68%</b>	<b>\$ 863,049</b>	<b>\$ 1,198,427</b>	<b>\$ 388,259</b>	<b>\$ 905,493</b>	<b>\$ 653,876</b>	<b>72%</b>	<b>\$ 890,303</b>	<b>\$ 972,215</b>

# COLLECTION AND TRANSMISSION LINES

**2023 PROPOSED GENERAL  
OPERATING FUND \$593,327**

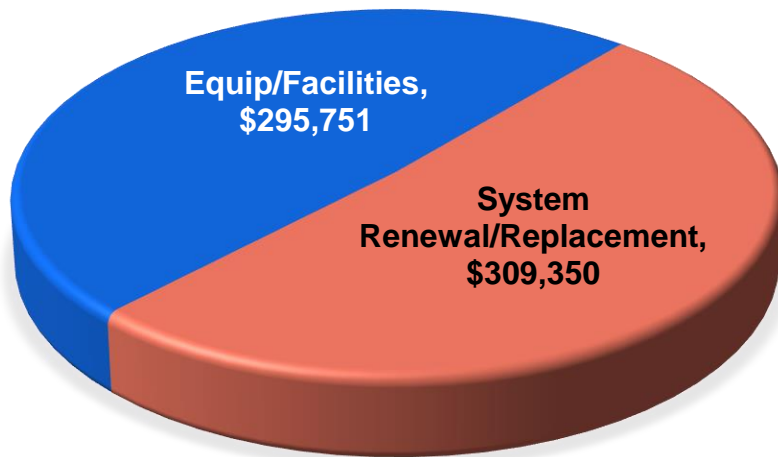


**2023 PROPOSED JCC ENTERPRISE  
OPERATING FUND \$481,327**



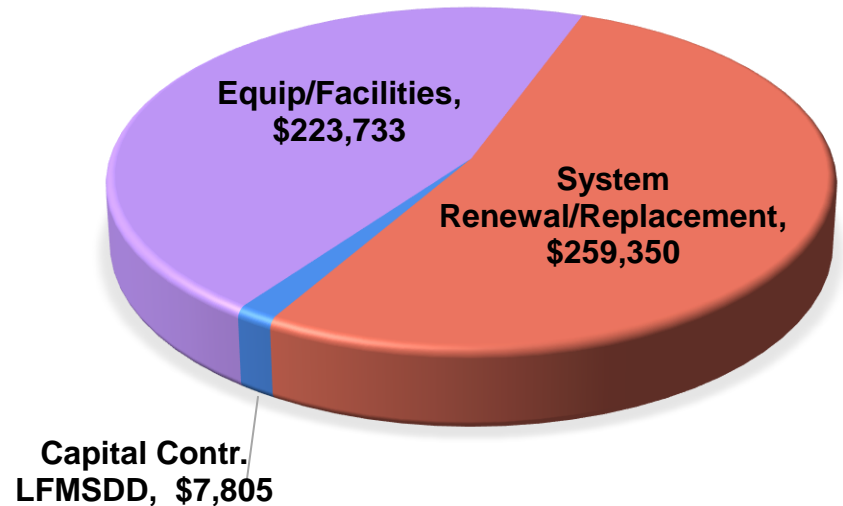
# COLLECTION AND TRANSMISSION LINES

2023 PROPOSED GENERAL FUND  
NON-OPERATING \$605,101



- System Renewal/Replacement
- Capital Contr. LFMSDD
- Equip/Facilities

2023 PROPOSED JCC ENTERPRISE  
FUND NON-OPERATING \$490,888



- System Renewal/Replacement
- Capital Contr. LFMSDD
- Equip/Facilities

# WASTEWATER TREATMENT FACILITY



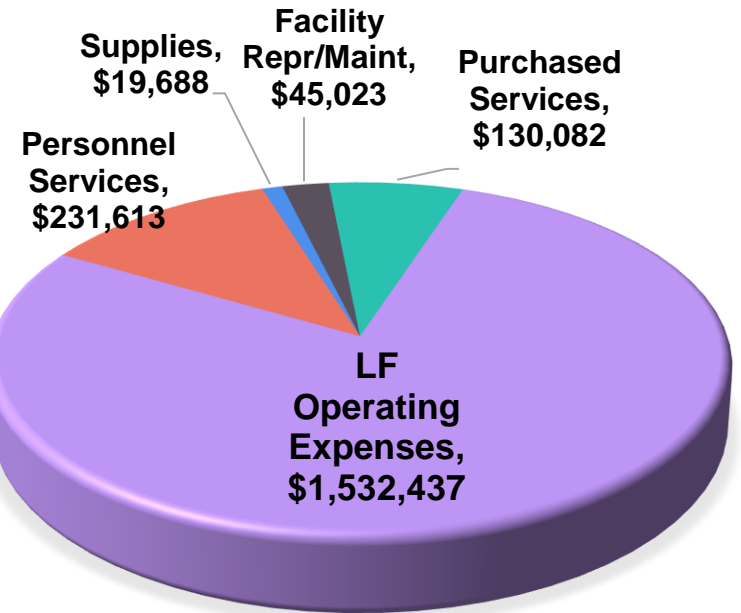
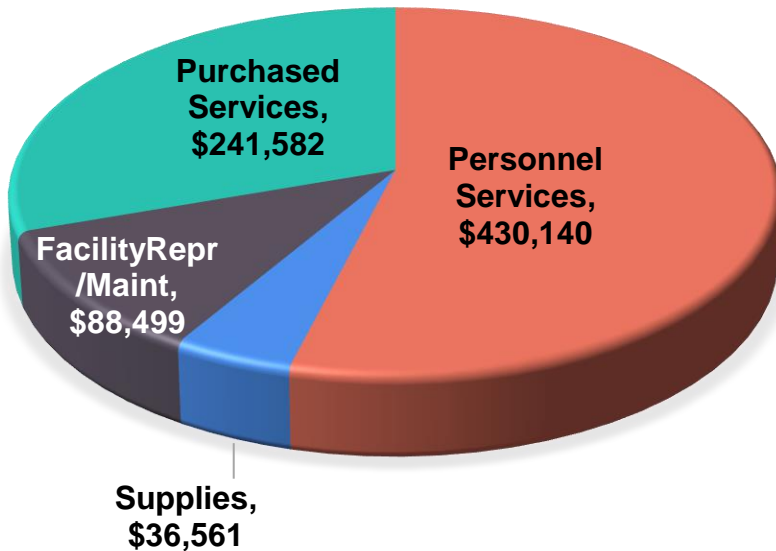


<b>Operating Expenditures</b>		<b>FSD</b>	<b>FSD</b>	<b>FSD</b>	<b>% YTD</b>	<b>FSD</b>	<b>FSD</b>	<b>Enterprise</b>	<b>Enterprise</b>	<b>Enterprise</b>	<b>% YTD</b>	<b>Enterprise</b>	<b>Enterprise</b>
<b>Wastewater Treatment Facility</b>		<b>Actual</b>	<b>Approved</b>	<b>YTD Totals</b>	<b>of</b>	<b>Est Year End</b>	<b>Proposed</b>	<b>Actual</b>	<b>Approved</b>	<b>YTD Totals</b>	<b>of</b>	<b>Est Year End</b>	<b>Proposed</b>
		<b>2021</b>	<b>2022</b>	<b>28-Dec-22</b>	<b>Approved</b>	<b>31-Dec-22</b>	<b>2023</b>	<b>2021</b>	<b>2022</b>	<b>28-Dec-22</b>	<b>Approved</b>	<b>31-Dec-22</b>	<b>2023</b>
<b>Personnel Services:</b>													
Salaries and Wages		253,565	316,737	279,287	88%	316,737	300,311	143,857	170,551	155,248	91%	170,551	161,705
Overtime		2,185	15,837	2,368	15%	5,543	8,316	1,176	2,625	1,275	49%	2,625	4,478
Worker's Compensation		2,776	8,314	2,096	25%	8,314	8,161	1,495	4,329	1,129	26%	4,329	4,394
HRA Expense		9,249	14,625	5,484	37%	14,625	12,999	4,989	7,875	2,953	37%	7,875	6,999
Group Insurance		49,338	53,642	34,680	65%	53,642	50,377	26,566	28,884	18,674	65%	28,884	27,126
F.I.C.A.		18,417	24,230	21,388	88%	24,230	20,983	9,911	13,047	10,741	82%	13,047	11,299
Retirement Plan		18,956	25,339	19,894	79%	25,339	26,264	10,193	13,644	10,712	79%	13,644	14,142
Educational Plan Allowance		-	4,875	-	0%	4,875	2,730	-	2,625	-	0%	2,625	1,470
LF Oper Expense (WW Flow)		-	-	-	0%	-	-	1,308,040	1,181,998	1,314,935	111%	1,321,725	1,532,437
<b>Subtotal Personnel Services:</b>		<b>\$ 354,486</b>	<b>\$ 463,599</b>	<b>\$ 365,198</b>	<b>79%</b>	<b>\$ 453,305</b>	<b>\$ 430,140</b>	<b>\$ 1,506,227</b>	<b>\$ 1,425,578</b>	<b>\$ 1,515,666</b>	<b>106%</b>	<b>\$ 1,565,305</b>	<b>\$ 1,764,050</b>
<b>Supplies:</b>													
Chemicals		1,554	11,408	1,070	9%	5,704	6,815	837	2,625	576	22%	1,313	3,670
Vehicle / Equipment Fuel		5,870	8,125	8,208	101%	10,156	11,648	3,299	4,375	4,402	101%	5,669	6,272
Laboratory		6,319	6,500	5,793	89%	6,500	4,875	3,403	3,500	3,119	89%	3,500	2,625
Office		351	1,625	95	6%	119	488	228	875	51	6%	64	262
Small Hand Tools/PPE		1,409	3,250	718	22%	1,500	2,852	768	1,750	439	25%	1,000	1,536
Related Treatment Ops Supplies		792	4,875	1,137	23%	1,500	2,438	450	2,625	612	23%	750	1,313
Facility Ground Supplies		50	3,250	60	2%	1,125	3,250	27	1,750	32	2%	100	1,750
Computer/IT		153	4,875	69	1%	1,157	3,465	83	2,625	37	1%	100	1,866
Janitorial		512	975	712	73%	975	731	275	525	364	69%	525	394
<b>Subtotal Supplies:</b>		<b>\$ 17,010</b>	<b>\$ 44,883</b>	<b>\$ 17,862</b>	<b>40%</b>	<b>\$ 28,736</b>	<b>\$ 36,561</b>	<b>\$ 9,370</b>	<b>\$ 20,650</b>	<b>\$ 9,633</b>	<b>47%</b>	<b>\$ 13,021</b>	<b>\$ 19,688</b>
<b>Facility Repair/Maintenance:</b>													
Vehicle / Equipment		10,318	45,750	11,729	26%	28,658	23,449	5,724	19,250	5,339	28%	15,500	9,996
Treatment Facility		12,413	64,729	2,323	4%	15,550	65,050	6,599	26,250	1,053	4%	15,750	35,027
<b>Subtotal Facility R &amp; M:</b>		<b>\$ 22,731</b>	<b>\$ 110,479</b>	<b>\$ 14,052</b>	<b>13%</b>	<b>\$ 44,208</b>	<b>\$ 88,499</b>	<b>\$ 12,323</b>	<b>\$ 45,500</b>	<b>\$ 6,393</b>	<b>14%</b>	<b>\$ 31,250</b>	<b>\$ 45,023</b>
<b>Purchased Services:</b>													
Facility Utilities		84,628	120,250	87,766	73%	120,250	90,188	45,569	64,750	47,259	73%	64,750	48,562
Hired Contract Services		8,385	6,500	4,136	64%	5,325	2,438	4,586	4,500	2,227	49%	2,750	1,312
Contract Laboratory Testing		14,061	16,250	14,298	88%	16,250	21,125	7,571	8,750	7,699	88%	8,750	11,375
Engineering Services		4,101	9,750	79	1%	99	7,394	2,208	5,250	43	1%	53	3,981
Biosolids Disposal Contract		36,467	48,750	47,430	97%	48,750	60,125	19,636	26,250	25,148	96%	26,250	32,375
IT Contract Services		2,120	15,500	8,790	57%	15,500	16,308	1,141	7,000	4,733	68%	7,000	8,781
State Permit/Related Prof Fees		5,023	11,375	5,380	47%	8,531	29,575	2,705	6,125	2,897	47%	4,594	15,925
Annual Software Contract Maint		-	6,500	2,458	38%	3,072	10,498	-	2,500	1,323	53%	1,654	5,652
Uniforms/Rental		1,058	1,625	1,406	87%	1,625	1,788	595	875	757	87%	875	962
Training/Travel Expenses		2,079	4,875	1,509	31%	3,412	2,145	1,262	2,625	760	29%	760	1,155
<b>Subtotal Purchased Services:</b>		<b>\$ 157,922</b>	<b>\$ 241,375</b>	<b>\$ 173,252</b>	<b>72%</b>	<b>\$ 222,814</b>	<b>\$ 241,582</b>	<b>\$ 85,273</b>	<b>\$ 128,625</b>	<b>\$ 92,846</b>	<b>72%</b>	<b>\$ 117,436</b>	<b>\$ 130,082</b>
<b>Total Operating Expenditures:</b>		<b>\$ 552,149</b>	<b>\$ 860,336</b>	<b>\$ 570,364</b>	<b>66%</b>	<b>\$ 749,063</b>	<b>\$ 796,781</b>	<b>\$ 1,613,193</b>	<b>\$ 1,620,353</b>	<b>\$ 1,624,538</b>	<b>100%</b>	<b>\$ 1,727,011</b>	<b>\$ 1,958,843</b>
<b>Non-Operating Expenditures:</b>													
Facility Renewal/Replacement Projects		210,502	82,472	27,108	33%	82,472	263,532	125,511	54,200	14,596	27%	132,705	66,901
Capital Equipment/Facilities		50,182	152,750	47,871	31%	152,750	126,781	-	93,540	19,142	20%	127,500	41,344
Capital Contribution LFMSDD HDTRWRF		-	-	-	0%	-	-	187,500	50,875	-	0%	57,687	67,500
<b>Total Non-Operating Expenditures:</b>		<b>\$ 260,684</b>	<b>\$ 235,222</b>	<b>\$ 74,978</b>	<b>32%</b>	<b>\$ 235,222</b>	<b>\$ 390,313</b>	<b>\$ 313,011</b>	<b>\$ 198,615</b>	<b>\$ 33,738</b>	<b>17%</b>	<b>\$ 317,892</b>	<b>\$ 175,745</b>
<b>Wastewater Treatment Facility Total Exp</b>		<b>\$ 812,833</b>	<b>\$ 1,095,558</b>	<b>\$ 645,342</b>	<b>59%</b>	<b>\$ 984,285</b>	<b>\$ 1,187,094</b>	<b>\$ 1,926,204</b>	<b>\$ 1,818,968</b>	<b>\$ 1,658,276</b>	<b>91%</b>	<b>\$ 2,044,903</b>	<b>\$ 2,134,588</b>

# WASTEWATER TREATMENT FACILITY

**2023 PROPOSED GENERAL FUND  
OPERATING \$796,781**

**2023 PROPOSED JCC ENTERPRISE  
FUND OPERATING \$1,958,843**



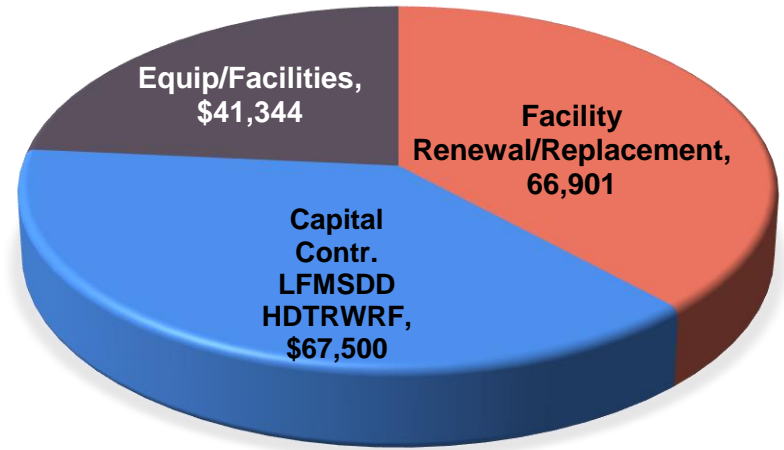
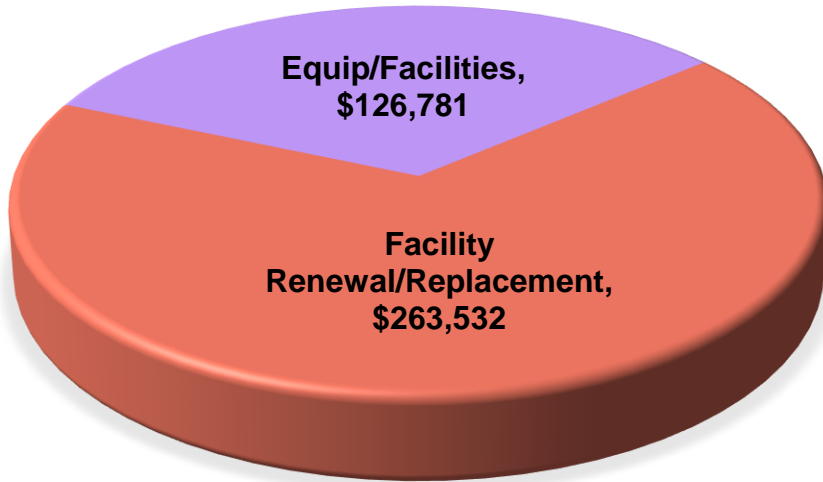
- Personnel Services
- Supplies
- Facility Repr/Maint
- Purchased Services

- \*\*LF Operational Expenses included in total**
- Personnel Services
  - Supplies
  - Facility Repr/Maint
  - Purchased Services
  - LF Operating Expenses

# WASTEWATER TREATMENT FACILITY

2023 PROPOSED GENERAL FUND  
NON-OPERATING \$390,313

2023 PROPOSED JCC ENTERPRISE  
FUND NON-OPERATING \$175,745



- Facility Renewal/Replacement
- Capital Contr. LFMSDD HDTRWRF
- Equip/Facilities

- Facility Renewal/Replacement
- Capital Contr. LFMSDD HDTRWRF
- Equip/Facilities



# **DISTRICT ADMINISTRATION**

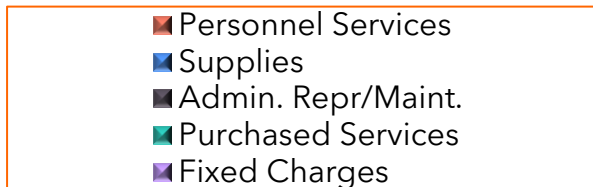
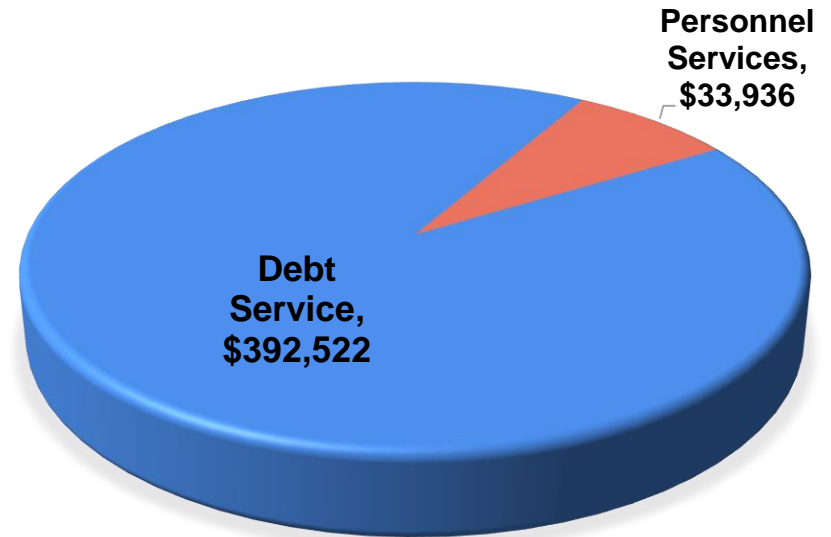
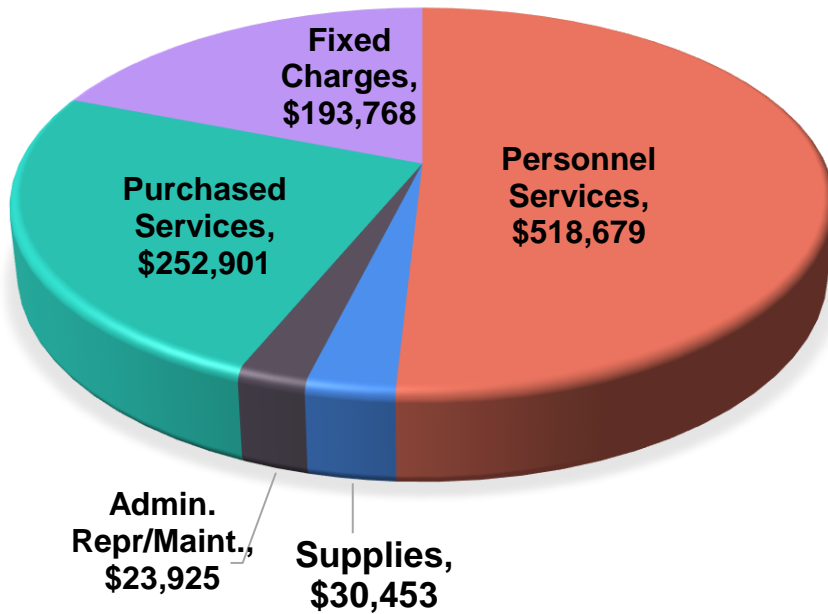


Operating Expenditures		FSD Actual 2021	FSD Approved 2022	FSD YTD Totals 28-Dec-22	% YTD of Approved	FSD Est Year End 31-Dec-22	FSD Proposed 2023	Enterprise Actual 2021	Enterprise Approved 2022	Enterprise YTD Totals 28-Dec-22	% YTD of Approved	Enterprise Est Year End 31-Dec-22	Enterprise Proposed 2023
<b>District Administration</b>													
<b>Personnel Services:</b>													
Salaries and Wages		329,798	330,970	347,792	105%	336,820	372,878	-	-	-	-	-	-
Overtime		75	6,619	39	1%	955	1,163	-	-	-	-	-	-
FSD Admin Services Expense of LF ops		-	-	-	0%	-	-	24,000	24,000	24,000	100%	24,000	24,000
Worker's Compensation		920	9,040	2,027	22%	4,250	9,416	-	-	-	-	-	-
HRA Expense		12,828	15,000	5,188	35%	11,250	12,502	-	-	-	-	-	-
Group Insurance		69,029	56,115	39,815	71%	55,554	49,248	-	-	-	-	-	-
F.I.C.A		23,652	37,278	24,565	66%	25,619	28,809	1,594	1,836	1,675	91%	1,836	1,786
Retirement Plan		28,027	15,000	27,909	186%	28,825	33,488	-	-	-	-	-	-
Education Plan Allowance		-	6,500	-	0%	500	3,675	-	-	-	-	-	-
Directors Fees		5,600	7,500	5,700	76%	7,225	7,500	-	-	-	-	-	-
<b>LF General Admin IGA Expense</b>		-	-	-	0%	-	-	-	8,525	7,997	94%	7,997	8,150
<b>Subtotal Personnel Services:</b>		<b>\$ 469,929</b>	<b>\$ 484,022</b>	<b>\$ 453,035</b>	<b>94%</b>	<b>\$ 470,998</b>	<b>\$ 518,679</b>	<b>\$ 25,594</b>	<b>\$ 34,361</b>	<b>\$ 33,672</b>	<b>98%</b>	<b>\$ 33,833</b>	<b>\$ 33,936</b>
<b>Supplies:</b>													
Office		3,977	7,500	5,446	73%	5,500	4,250	-	-	-	-	-	-
Janitorial		275	2,250	631	28%	2,205	1,688	-	-	-	-	-	-
Vehicle Fuel		4,407	4,500	5,581	124%	5,975	6,720	-	-	-	-	-	-
Computer/IT		882	8,000	2,757	34%	4,400	6,058	-	-	-	-	-	-
Small Office Equipment		862	7,500	1,248	17%	2,550	488	-	-	-	-	-	-
Operating Supplies		3,490	7,500	7,479	100%	7,500	11,250	-	-	-	-	-	-
<b>Subtotal Supplies:</b>		<b>\$ 13,893</b>	<b>\$ 37,250</b>	<b>\$ 23,142</b>	<b>62%</b>	<b>\$ 28,130</b>	<b>\$ 30,453</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Administration Repair/Maintenance:</b>													
Vehicle / Equipment		675	15,000	6,114	41%	7,500	8,925	-	-	-	-	-	-
Office Building		22,385	15,000	3,799	25%	6,525	15,000	-	-	-	-	-	-
<b>Subtotal Administration R &amp; M:</b>		<b>\$ 23,060</b>	<b>\$ 30,000</b>	<b>\$ 9,912</b>	<b>33%</b>	<b>\$ 14,025</b>	<b>\$ 23,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Purchased Services:</b>													
Office Equip Repair		3,619	7,500	100	1%	15,500	6,750	-	-	-	-	-	-
Legal Publications		285	1,500	880	59%	1,125	2,750	-	-	-	-	-	-
Association Membership Dues		5,012	15,000	5,990	40%	6,750	7,500	-	-	-	-	-	-
IT Contract Services		1,310	16,398	14,017	85%	16,398	23,695	-	-	-	-	-	-
Newsletter Publication / Postage		-	7,500	-	0%	4,830	8,250	-	-	-	-	-	-
Administrative Utilities		48,058	52,457	44,158	84%	49,265	84,481	-	-	-	-	-	-
Legal Consultants		7,105	37,500	14,887	40%	16,523	40,000	-	-	-	-	-	-
Accounting / Auditing Contract		12,473	30,000	12,872	43%	15,000	15,000	-	-	-	-	-	-
Hired Contract Professional Services		42,453	35,502	36,395	103%	47,087	32,000	-	-	-	-	-	-
Engineering Services		409	7,500	18,100	241%	21,288	11,375	-	-	-	-	-	-
Administration Training/Travel Expenses		2,933	8,420	2,969	35%	3,200	7,500	-	-	-	-	-	-
Annual Software Contract Maint		4,751	20,000	11,309	57%	15,268	13,600	-	-	-	-	-	-
<b>Subtotal Purchased Services:</b>		<b>\$ 128,408</b>	<b>\$ 239,277</b>	<b>\$ 161,676</b>	<b>68%</b>	<b>\$ 212,234</b>	<b>\$ 252,901</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Charges:</b>													
Insurance on Buildings		23,559	31,500	35,107	111%	35,107	36,650	-	-	-	-	-	-
Insurance on Vehicles		10,431	15,125	10,595	70%	10,595	14,638	-	-	-	-	-	-
Liability Insurance		23,620	29,623	23,038	78%	23,038	32,585	-	-	-	-	-	-
Bank Service Charges		411	500	250	0%	275	550	-	-	-	-	-	-
County Treasurer Fees		18,378	25,500	18,412	72%	25,500	28,050	-	-	-	-	-	-
Billing Fees/City of Fountain		65,578	67,545	65,578	97%	67,545	67,545	-	-	-	-	-	-
Election Expenses		-	7,500	-	0%	-	8,250	-	-	-	-	-	-
Penalties and Fines		-	5,000	-	0%	-	5,500	-	-	-	-	-	-
<b>Debt Service</b>		-	-	-	0%	-	-	403,539	411,610	399,284	97%	399,284	392,522
<b>Subtotal Fixed Charges:</b>		<b>\$ 141,977</b>	<b>\$ 182,293</b>	<b>\$ 152,979</b>	<b>84%</b>	<b>\$ 162,060</b>	<b>\$ 193,768</b>	<b>\$ 403,539</b>	<b>\$ 411,610</b>	<b>\$ 399,284</b>	<b>97%</b>	<b>\$ -</b>	<b>\$ 392,522</b>
<b>Total Operating Expenditures:</b>		<b>\$ 777,267</b>	<b>\$ 972,842</b>	<b>\$ 800,745</b>	<b>82%</b>	<b>\$ 887,447</b>	<b>\$ 1,019,726</b>	<b>\$ 429,133</b>	<b>\$ 445,971</b>	<b>\$ 432,956</b>	<b>97%</b>	<b>\$ -</b>	<b>\$ 426,458</b>
<b>Non-Operating Expenditures:</b>													
Debt Service (Interest Expense)		-	-	-	0%	-	-	-	57,598	-	-	-	-
Bad Debt Expense		-	-	-	0%	-	-	-	(1,500)	-	-	-	-
Admin. Improvements/Equipment		-	15,000	4,454	30%	44,500	16,500	-	-	-	-	-	-
Renewal/Replacement Projects		-	22,500	-	0%	-	17,290	-	-	-	-	-	-
<b>Total Non-Operating Expenditures:</b>		<b>\$ -</b>	<b>\$ 37,500</b>	<b>\$ 4,454</b>	<b>12%</b>	<b>\$ 44,500</b>	<b>\$ 33,790</b>	<b>\$ -</b>	<b>\$ 56,098</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total District Administration Expenditures:</b>		<b>\$ 777,267</b>	<b>\$ 1,010,342</b>	<b>\$ 805,199</b>	<b>80%</b>	<b>\$ 931,947</b>	<b>\$ 1,053,516</b>	<b>\$ 429,133</b>	<b>\$ 502,069</b>	<b>\$ 432,956</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ 426,458</b>
Loss(gain) on Disposal of Assets		-	25,000	-	0%	-	-	-	-	-	-	-	-
Lines contributed to LFMSDD		-	-	-	0%	-	-	-	-	-	-	-	-
Amortization		1,170	3,500	49,000	93%	49,000	-	-	-	-	-	-	-
Amortization (Discount)		-	-	-	0%	-	-	(11,584)	-	-	-	-	-
Depreciation		595,926	425,000	485,000	114%	-	-	219,317	-	-	-	-	-
<b>Subtotal Amort &amp; Depreciation:</b>		<b>\$ 597,096</b>	<b>\$ 453,500</b>	<b>\$ 534,000</b>	<b>118%</b>	<b>\$ 49,000</b>	<b>\$ -</b>	<b>\$ 207,733</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Not Represented in Cash Base Budget Totals</b>													
<b>Total District Operating Expenditures:</b>		<b>1,619,115</b>	<b>2,257,189</b>	<b>1,695,096</b>	<b>42%</b>	<b>2,010,809</b>	<b>2,409,833</b>	<b>2,420,007</b>	<b>2,451,649</b>	<b>2,384,903</b>	<b>74%</b>	<b>2,100,647</b>	<b>2,866,628</b>
<b>Total Capital Non-Operating Expenditures:</b>		<b>318,599</b>	<b>761,472</b>	<b>379,900</b>	<b>9%</b>	<b>768,472</b>	<b>1,029,203</b>	<b>323,589</b>	<b>774,881</b>	<b>360,205</b>	<b>11%</b>	<b>834,560</b>	<b>666,633</b>
<b>Transfer Expense for Reserves/Capital</b>		<b>1,350,393</b>	<b>-</b>	<b>1,996,988</b>	<b>49%</b>	<b>1,295,265</b>	<b>-</b>	<b>671,103</b>	<b>-</b>	<b>481,422</b>	<b>15%</b>	<b>595,895</b>	<b>-</b>
<b>Total of All Expenditures:</b>		<b>\$ 3,288,107</b>	<b>\$ 3,018,661</b>	<b>\$ 4,071,985</b>	<b>135%</b>	<b>\$ 4,074,546</b>	<b>\$ 3,439,037</b>	<b>\$ 3,414,699</b>	<b>\$ 3,226,530</b>	<b>\$ 3,226,530</b>	<b>100%</b>	<b>\$ 3,531,101</b>	<b>\$ 3,533,261</b>

# DISTRICT ADMINISTRATION

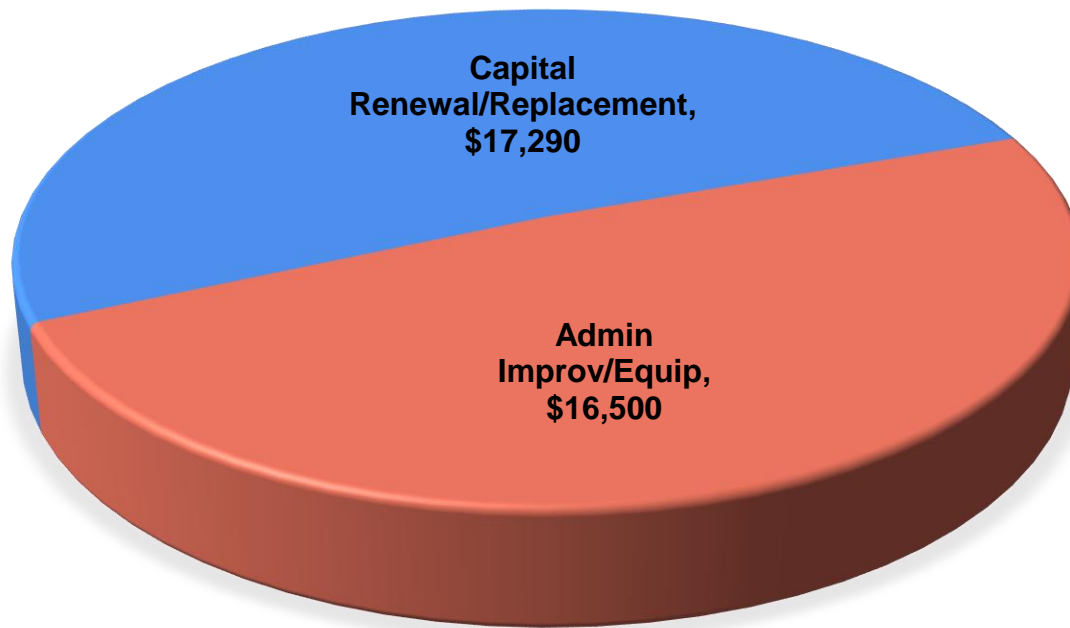
## 2023 PROPOSED GENERAL FUND OPERATING \$1,019,725

## 2023 PROPOSED JCC ENTERPRISE FUND OPERATING \$426,458



# DISTRICT ADMINISTRATION

2023 PROPOSED GENERAL FUND NON-OPERATING \$33,790





# **CASH RESERVE ACCOUNTS**



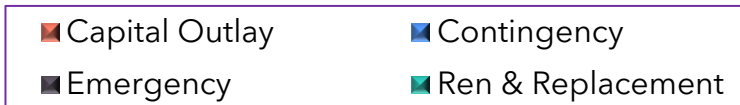
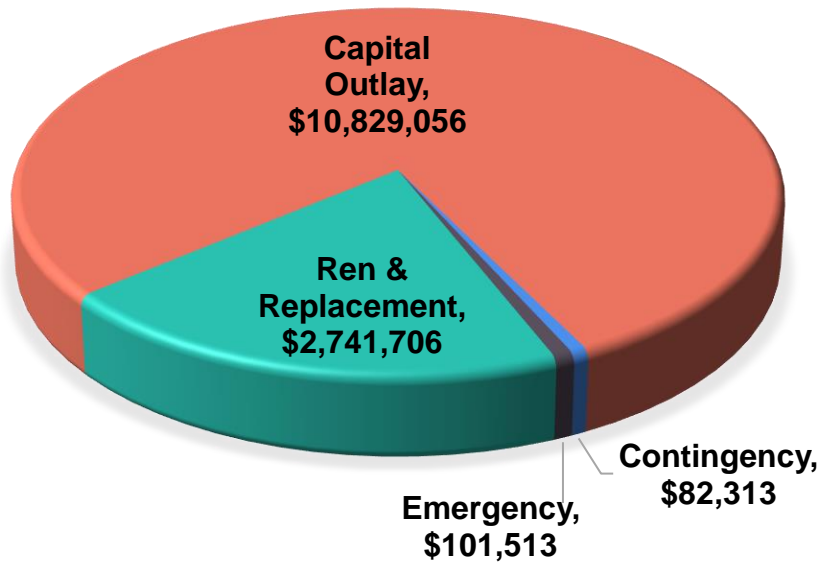
**DESIGNATED ACCOUNTS**

	FSD Actual 2021	FSD Approved 2022	FSD YTD Totals 28-Dec-22	% YTD of Approved	FSD Est Year End 31-Dec-22	FSD Proposed 2023	Enterprise Actual 2021	Enterprise Approved 2022	Enterprise YTD Totals 28-Dec-22	% YTD of Approved	Enterprise Est Year End 31-Dec-22	Enterprise Proposed 2023
<b>General Capital Reserves</b>												
Beginning Balance	11,872,422	12,296,033	9,533,791		9,533,791	10,829,056	313,921	658,523	5,400,516		5,400,516	5,996,411
<b>Revenue:</b>												
Increase Capital Reserves	-	-	-		-	-	-	-	-		-	-
Transfer to/from Operations	423,611	-	-		1,295,265	(0)	344,602	-	-		595,895	0
Increase from Transfers/Misc	-	-	-		-	-	-	-	-		-	-
Bond Proceeds	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfer to Operations	-	-	-		-	-	-	-	-		-	-
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
<b>Ending Balance:</b>	<b>\$ 12,296,033</b>	<b>\$ 12,296,033</b>	<b>\$ 9,533,791</b>		<b>\$ 10,829,056</b>	<b>\$ 10,829,056</b>	<b>\$ 658,523</b>	<b>\$ 658,523</b>	<b>\$ 5,400,516</b>		<b>\$ 5,996,411</b>	<b>\$ 5,996,411</b>
<b>Operations and Maintenance:</b>												
Beginning Balance	-	-	-		-	-	532,055	532,339	540,143		562,774	706,652
<b>Revenue:</b>												
Increase O & M Reserves	-	-	-		-	-	284	1,854	22,631		143,878	1,854
Increase from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
<b>Ending Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,339</b>	<b>\$ 534,193</b>	<b>\$ 562,774</b>		<b>\$ 706,652</b>	<b>\$ 708,506</b>
<b>Lower Fountain Metro Sewage Disposal District:</b>												
Beginning Balance	-	-	-		-	-	5,383,090	5,383,090	5,961,530		6,128,408	6,128,408
<b>Revenue:</b>												
Increase LF Res.	-	-	-		-	-	-	-	-		-	-
Increase from Transfers	-	-	-		-	-	-	-	316,852		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfer to Other Funds	-	-	-		-	-	-	-	(149,974)		-	-
<b>Ending Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,383,090</b>	<b>\$ 5,383,090</b>	<b>\$ 6,128,408</b>		<b>\$ 6,128,408</b>	<b>\$ 6,128,408</b>
<b>Contingency Reserve:</b>												
Beginning Balance	77,872	77,872	79,028		81,788	82,313	-	-	-		-	-
<b>Revenue:</b>												
Increase Contingency Res.	-	-	2,760		525	-	-	-	-		-	-
Inc/Decr from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
<b>Ending Balance:</b>	<b>\$ 77,872</b>	<b>\$ 77,872</b>	<b>\$ 81,788</b>		<b>\$ 82,313</b>	<b>\$ 82,313</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ -</b>
<b>Emergency Reserve Fund:</b>												
Beginning Balance	80,029	89,170	87,677		104,513	101,513	87,085	92,574	88,284		88,284	94,618
<b>Revenue:</b>												
Increase Emergency Res.	9,141	-	16,836		-	-	5,489	-	-		238	-
Increase from Transfers	-	-	-		-	-	-	-	-		6,096	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfer to Other Funds	-	-	-		(3,000)	-	-	-	-		-	-
<b>Ending Balance:</b>	<b>\$ 89,170</b>	<b>\$ 89,170</b>	<b>\$ 104,513</b>		<b>\$ 101,513</b>	<b>\$ 101,513</b>	<b>\$ 92,574</b>	<b>\$ 92,574</b>	<b>\$ 88,284</b>		<b>\$ 94,618</b>	<b>\$ 94,618</b>
<b>Renewal &amp; Replacement Reserve:</b>												
Beginning Balance	1,998,829	2,308,829	2,342,000		2,412,853	2,586,706	-	-	-		-	-
<b>Revenue:</b>												
Increase from Operations	310,000	155,000	70,853		173,853	155,000	-	-	-		-	-
Increase from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
<b>Expenditures:</b>												
Transfers to Other Funds	-	-	-		-	-	-	-	-		-	-
<b>Ending Balance:</b>	<b>\$ 2,308,829</b>	<b>\$ 2,463,829</b>	<b>\$ 2,412,853</b>		<b>\$ 2,586,706</b>	<b>\$ 2,741,706</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ -</b>
<b>Other Undesignated Funds</b>												
<b>TOTAL RESERVES</b>	<b>\$ 14,771,904</b>	<b>\$ 14,926,904</b>	<b>\$ 12,132,945</b>		<b>\$ 13,599,588</b>	<b>\$ 13,754,588</b>	<b>\$ 6,666,526</b>	<b>\$ 6,668,380</b>	<b>\$ 12,179,981</b>		<b>\$ 12,926,088</b>	<b>\$ 12,927,942</b>

# CASH RESERVE ACCOUNTS

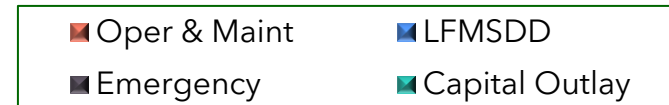
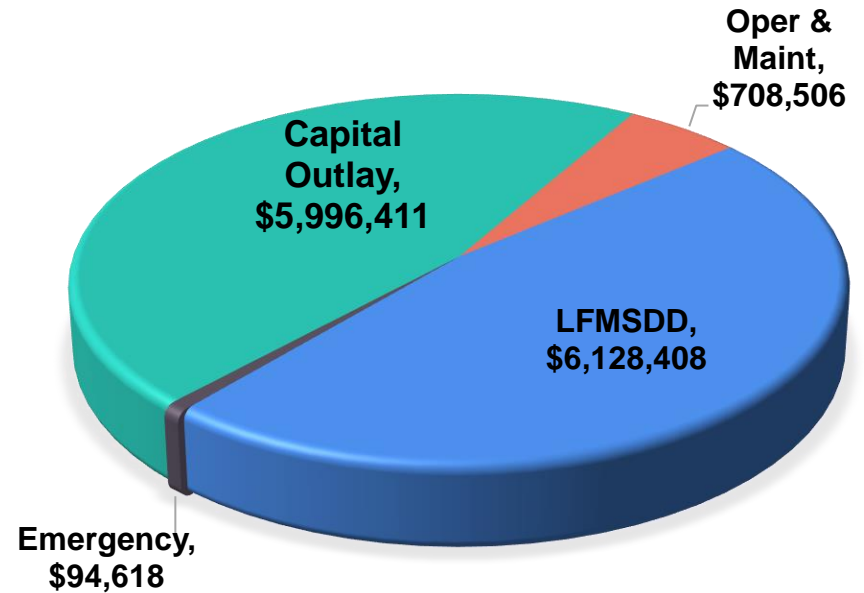
## 2023 GENERAL FUND PROPOSED ENDING BALANCE

**\$13,754,588**



## 2023 JCC ENTERPRISE FUND PROPOSED ENDING BALANCE

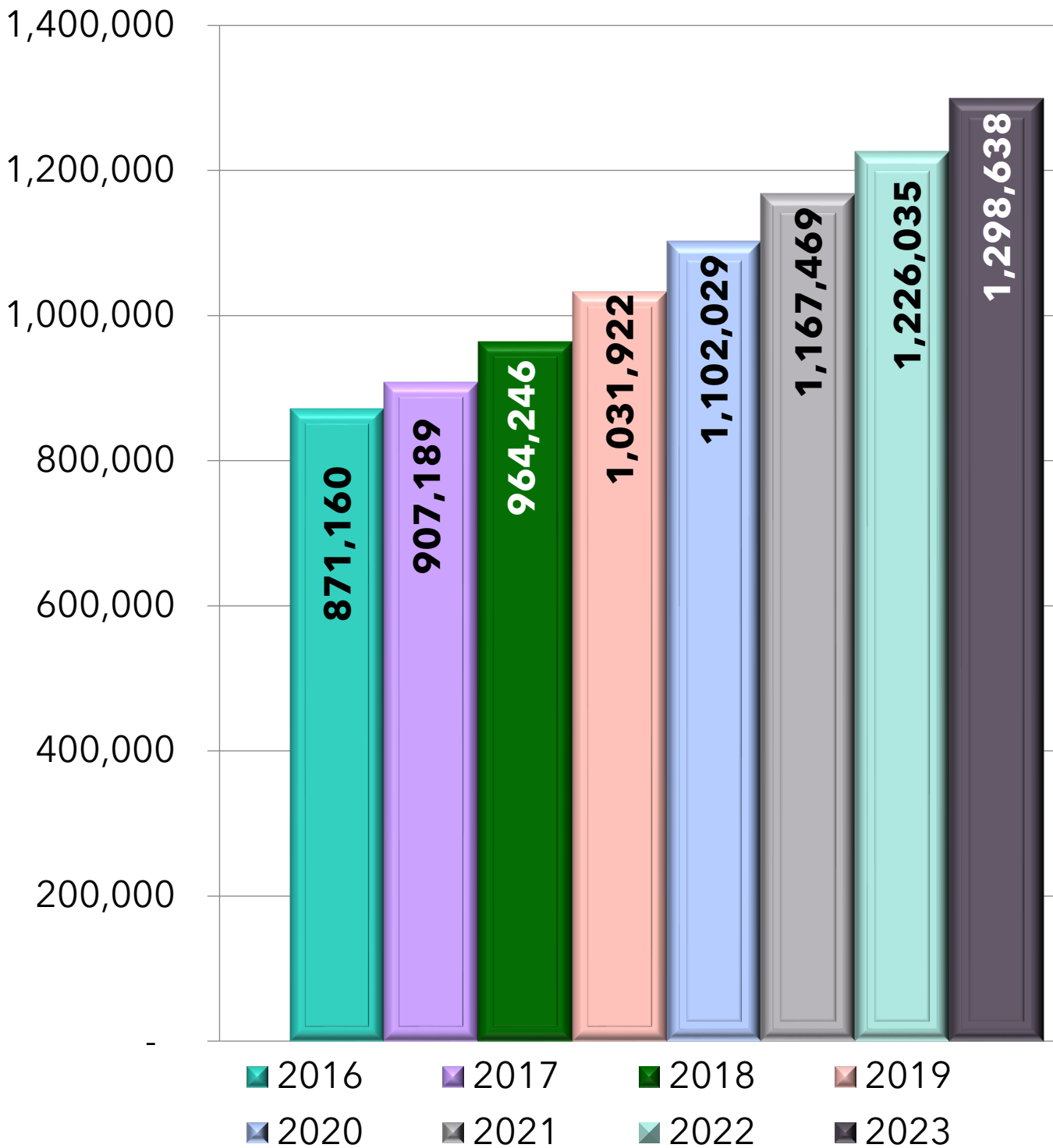
**\$12,927,942**



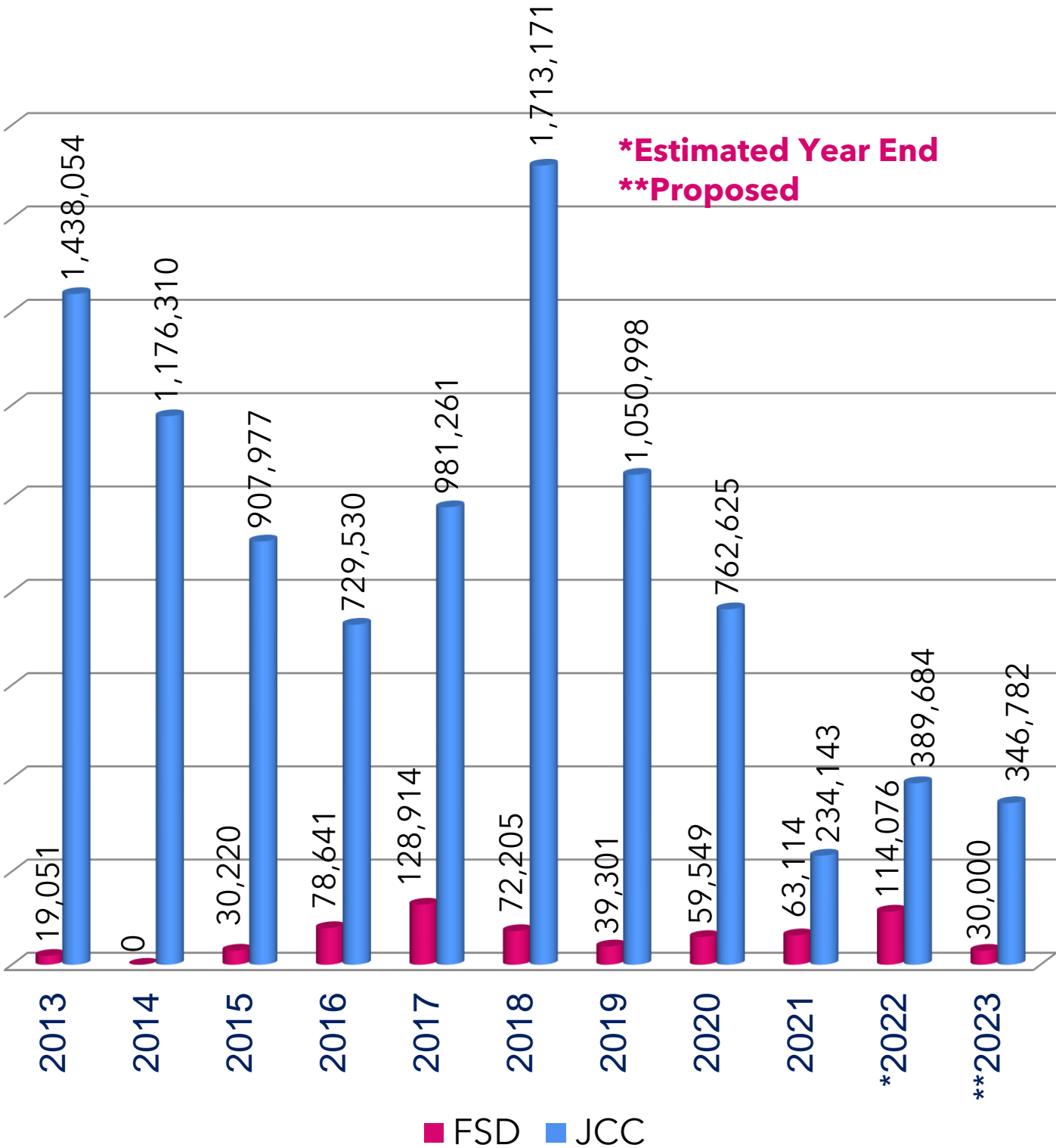
# **MISCELLANEOUS CHARTS**

- \* PROPERTY TAX REVENUE**
- \* CAPITAL INVESTMENT (TAP FEES)**
- \* EMPLOYEES BY DEPARTMENT**
- \* TOTAL FSD/JCC FUND EXPENDITURES BY YEAR**
- \* ASSESSED VALUATION TREND**

# PROPERTY TAX REVENUE

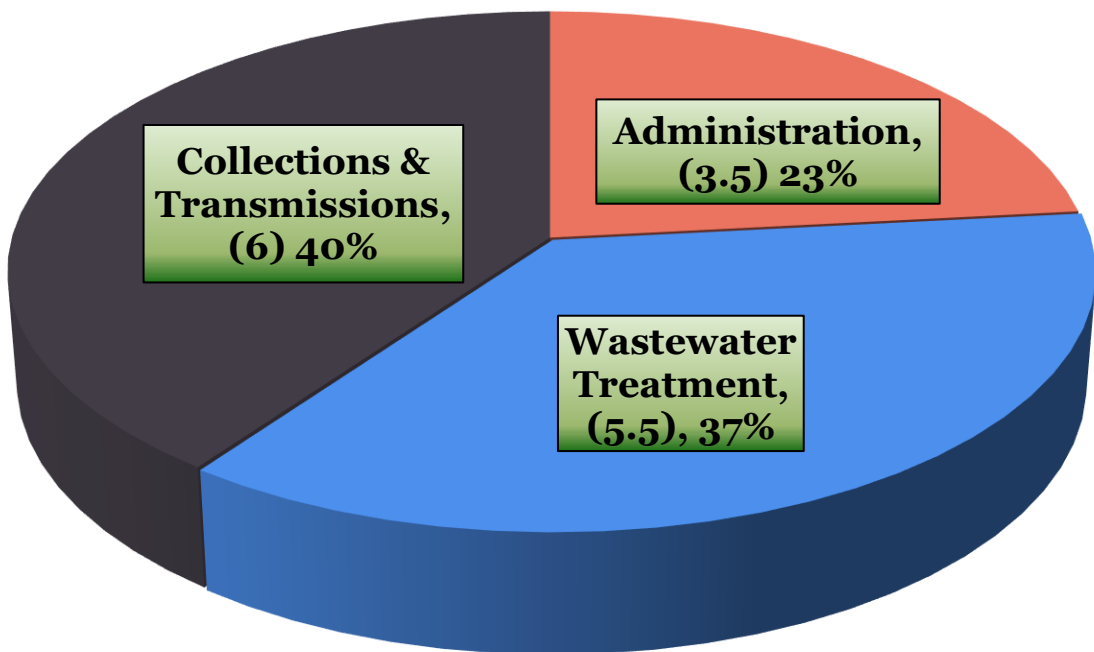


# CAPITAL INVESTMENT FEES (TAPS) (FSD/JCC)



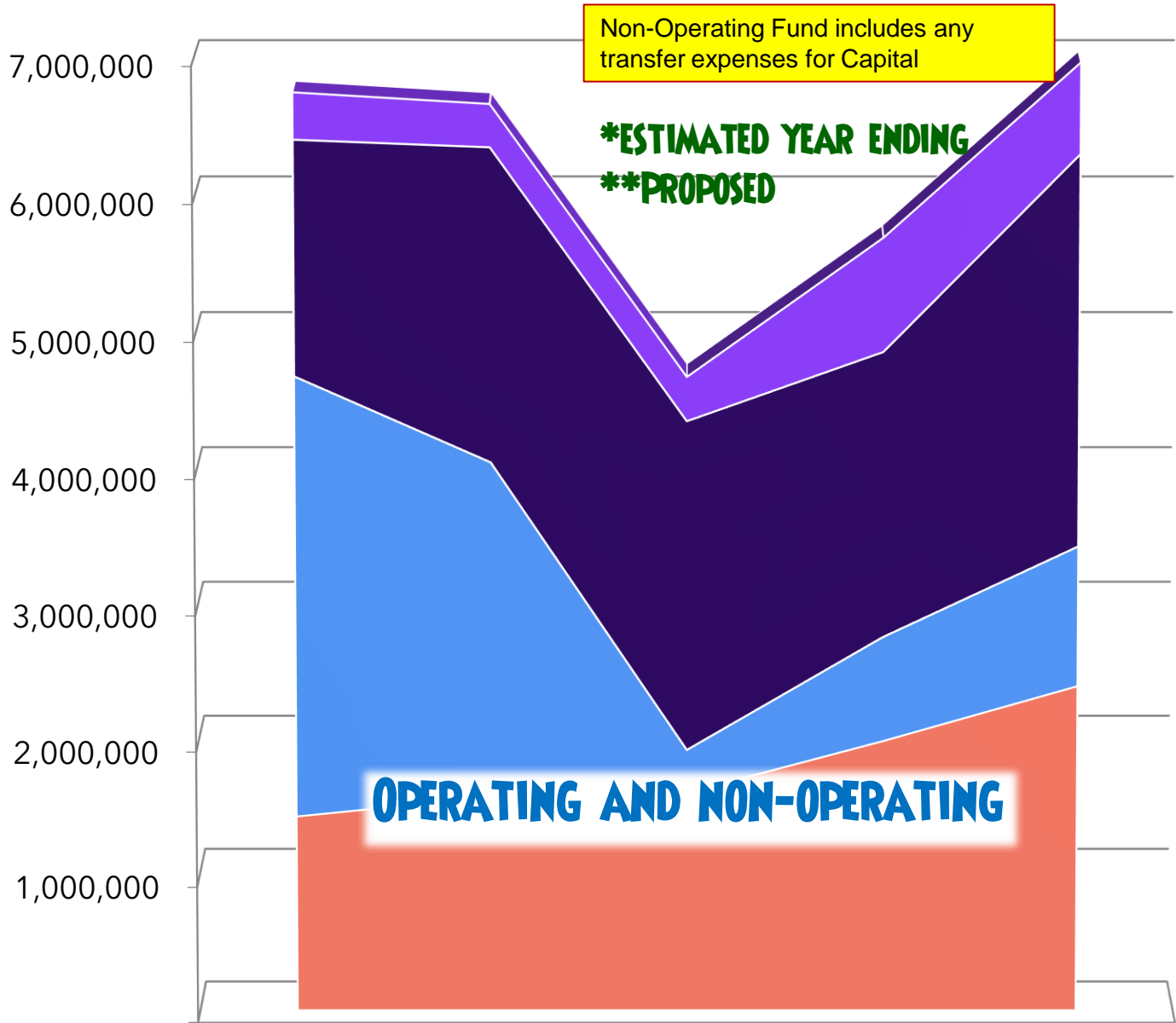
# EMPLOYEES BY DEPARTMENT

15 EMPLOYEES



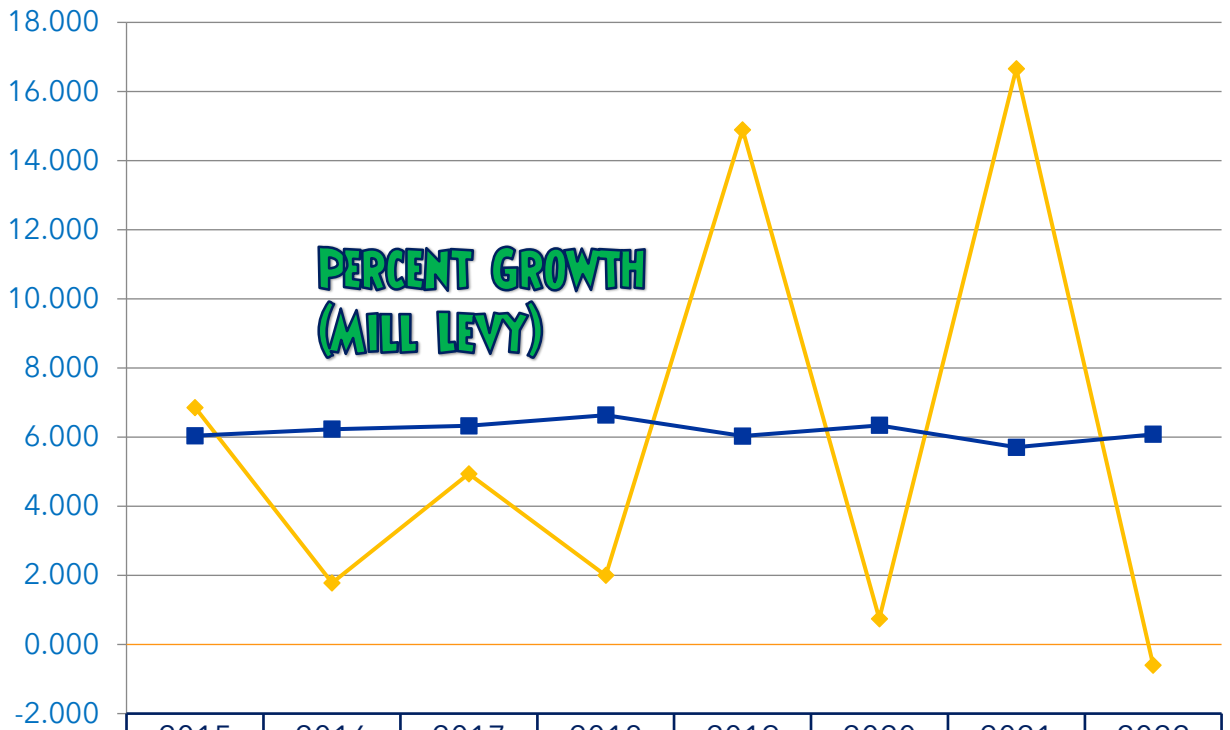
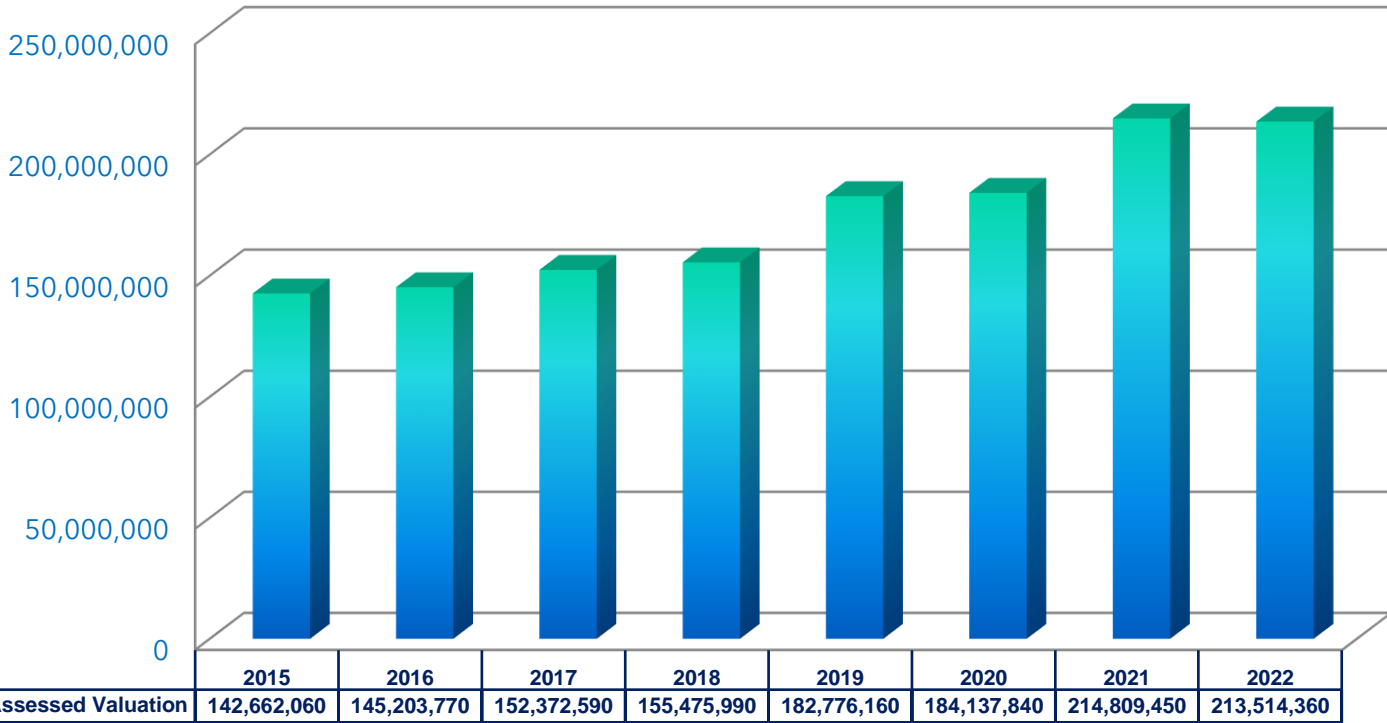
- Administration
- Wastewater Treatment
- Collections & Transmissions

# TOTAL FUND EXPENDITURES BY YEAR



	2019	2020	2021	*2022	**2023
JCC Non-Operating	\$344,025	\$314,669	\$323,589	\$834,560	666,633
JCC Operating	\$1,724,339	\$2,298,738	\$2,420,007	\$2,093,688	2,866,628
FSD Non-Operating	\$3,242,274	\$2,467,876	\$318,599	\$768,472	1,029,203
FSD Operating	\$1,443,837	\$1,588,384	\$1,619,115	\$2,001,697	2,409,833

# ASSESSED VALUATION/% GROWTH



	2015	2016	2017	2018	2019	2020	2021	2022
Percent	6.856	1.781	4.937	2.000	14.89	0.7449	16.66	-0.602
Mill Levy	6.040	6.229	6.328	6.637	6.030	6.340	5.707	6.082

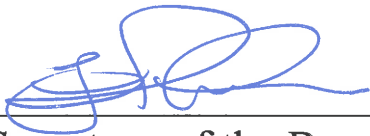


***GENERAL FUND  
RESOLUTIONS 2023  
BUDGET YEAR***

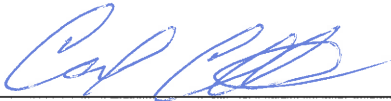


RESOLUTION TO ACCOUNT FOR THOSE CHANGES  
IN GENERAL MANNER FOR THE  
FOUNTAIN SANITATION DISTRICT GENERAL FUND

RESOLVED: That all funds received by the District, which were not included in the 2022 Supplemental Budget and those line item accounts that have year-end balances as a result of less than anticipated expenditures shall be transferred to the Capital Outlay Reserve account.



Secretary of the Board of Directors  
of the Fountain Sanitation District



Carl Christian, President



**FOUNTAIN SANITATION DISTRICT GENERAL FUND**  
**RESOLUTION TO APPROPRIATE SUMS OF MONEY**

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2023 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the general fund annual budget in accordance with the Local Government Budget Law, on December 14, 2022, and;

WHEREAS, the Board of Directors has made provisions therein for general fund revenues in an amount equal to or greater than the total proposed general fund expenditures as set forth in said budget, and;


WHEREAS, it is not only required by law, but also necessary to appropriate the general fund revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on general fund expenditures for the operations of the Fountain Sanitation District General Fund.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO.

Section 1. That the following sums are hereby appropriated from the general fund revenue of each fund, to each fund, for the purposes stated:

General Fund Operating	\$3,371,003
General Fund Capital Improvements	\$ 68,033
Reserve Transfers for Capital Improvement	\$ -0-
Total Revenue available for General Fund Operations and Capital Improvements:	<u>\$3,439,036</u>

ADOPTED this 14<sup>th</sup> day of December, A.D. 2022

  
Secretary



  
President

**FOUNTAIN SANITATION DISTRICT GENERAL FUND**  
**RESOLUTION TO ADOPT A PROPOSED BUDGET**

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2023 AND ENDING ON THE LAST DAY OF DECEMBER 2023.

WHEREAS, the Board of Directors of the Fountain Sanitation District has appointed James Heckman to prepare and submit a general fund proposed budget to said governing body at the proper time, and;

WHEREAS James Heckman has submitted a general fund proposed budget to this governing body on October 12, 2022, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said general fund proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 14, 2022, and interested taxpayers were given the opportunity to file or register any objection to said general fund proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

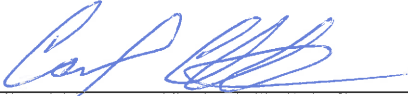
Section 1.	That estimated general fund expenditures are as follows:		
	General Fund Operating Expenditures:	\$	2,409,833
	General Fund Capital Expenditures:	\$	1,029,203
	Total General Fund Expenditures:	\$	<u>3,439,036</u>
Section 2.	That estimated general fund revenues are as follows:		
	Sources other than General property tax	\$	2,140,398
	General Property Tax Levy	\$	1,298,638
	Total Estimated General Fund Revenue	\$	<u>3,439,036</u>

Section 3.	That estimated general fund reserves are as follows:		
	Capital Outlay Reserves	\$	10,829,056
	Contingency Reserves	\$	82,313
	Emergency Reserves	\$	101,513
	Renewal & Replacement Reserve	\$	<u>2,741,706</u>
	Total Estimated Reserve Fund	\$	<u>13,754,588</u>

Section 4. That the general fund budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the general fund budget of the Fountain Sanitation District for the year stated above. The general fund revenue accounts not otherwise expended during the year will be transferred to Capital Outlay Reserves at year-end.

Section 5. That the general fund budget hereby approved and adopted shall be signed by the President and Secretary of the Board of Directors and made a part of the public records of the Fountain Sanitation District, El Paso County, Colorado.

ADOPTED this 14<sup>th</sup> day of December, A.D. 2022.

  
 \_\_\_\_\_  
 President

  
 \_\_\_\_\_  
 Secretary



**FOUNTAIN SANITATION DISTRICT GENERAL FUND**  
**RESOLUTION TO SET MILL LEVY**

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2023, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2023 BUDGET YEAR.

WHEREAS, the Board of Directors of the Fountain Sanitation District has adopted the general fund annual budget in accordance with the Local Government Budget Law, on December 14, 2022, and;

WHEREAS; the amount of money necessary to balance the budget for general fund operating purposes from property tax revenue is \$1,298,638 and;

WHEREAS; the County Assessor reports that the Fountain Sanitation District did not receive property tax in the prior year due to Refunds paid or Abatements for taxes originally charged for errors in the property valuation and finds the amount necessary to balance the budget for Refunds/Abatements is \$546 and;

WHEREAS; the Fountain Sanitation District finds that it is required to temporarily lower the general operating mill levy to render a refund for \$0.00, and;

WHEREAS; the amount of money necessary to balance the budget for capital expenditure purposes from property tax revenue approved by voters or at public hearing is \$-0-, and;

WHEREAS; the amount of money necessary to balance the budget for voter approved bonds and interest is \$-0- and;

WHEREAS; the 2022 net valuation for assessment for the Fountain Sanitation District General Fund as certified by the County Assessor is \$213,514,360

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

Section 1. That the purpose of meeting all general fund operating expenses of the Fountain Sanitation District during the 2023 budget year, there is hereby levied a tax of 6.082 mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2023.

Section 2. That for the purpose of rendering a refund to its constituents during budget year 2023, there is hereby levied a temporary tax credit/mill levy reduction of .000mills.

Section 3. That for the purpose of meeting all capital expenditures of the Fountain Sanitation District during the 2023 budget year, there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2023.

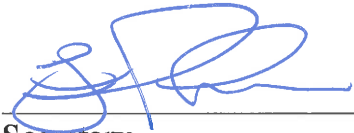
Section 4. That for the purpose of meeting all payments for bonds and interest of the Fountain Sanitation District during the 2023 budget year, there is hereby levied a tax of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2023.

Section 5. That the Secretary of the Board of Directors is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Fountain Sanitation District as hereinabove determined and set, or be authorized and directed to certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Fountain Sanitation District General Fund as hereinabove determined and set based upon the final (December) certification of valuation from the county assessor(s).

ADOPTED this 14<sup>th</sup> day of December, A.D 2022.



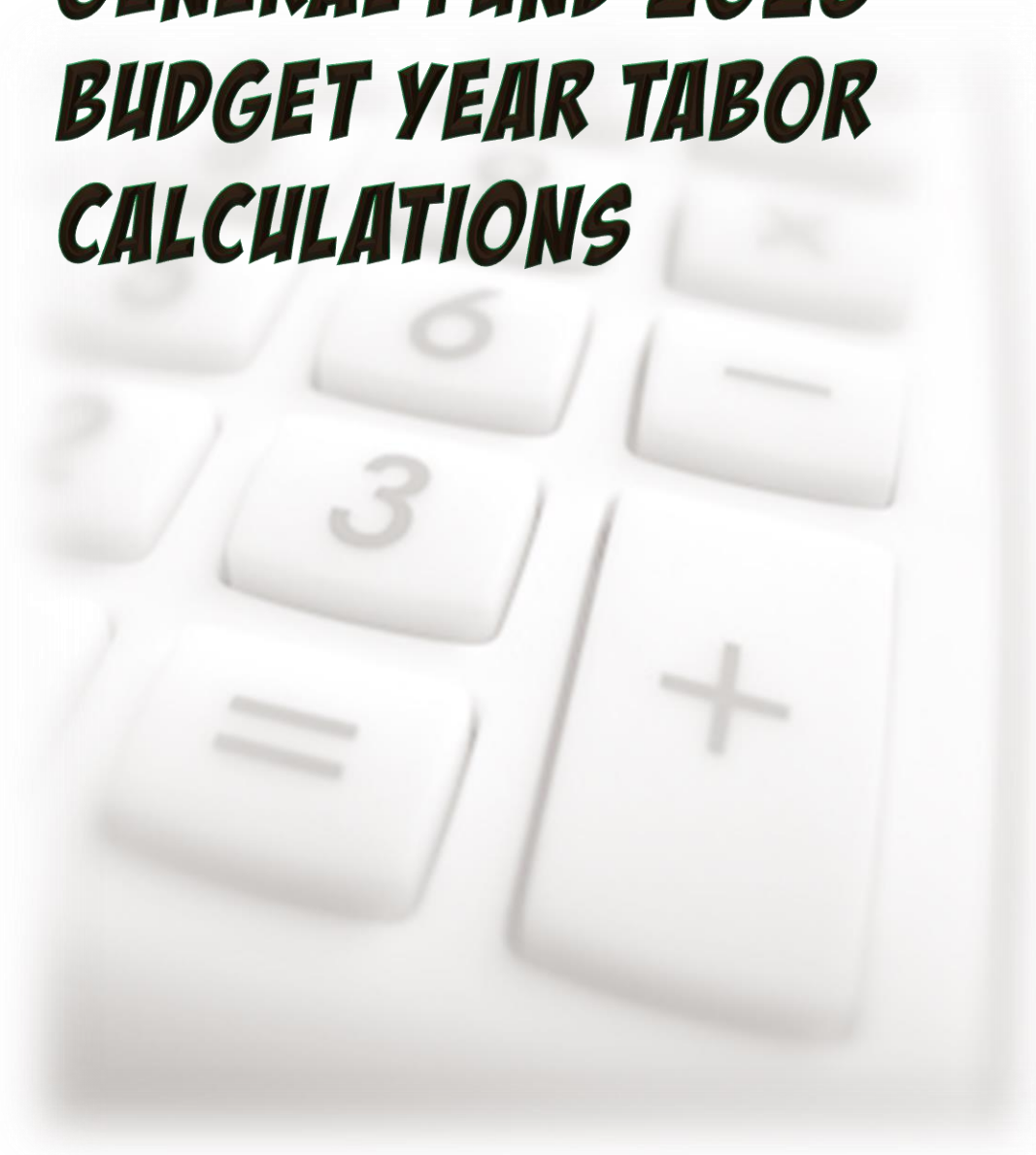
\_\_\_\_\_  
President



\_\_\_\_\_  
Secretary



***GENERAL FUND 2023  
BUDGET YEAR TABOR  
CALCULATIONS***





# CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

**TO:** County Commissioners<sup>1</sup> of El Paso County, Colorado.

On behalf of the Fountain Sanitation District,

(taxing entity)<sup>A</sup>

the Board of Directors

(governing body)<sup>B</sup>

of the Fountain Sanitation District

(local government)<sup>C</sup>

**Hereby** officially certifies the following mills to be levied against the taxing entity's GROSS \$ 218,019,830 assessed valuation of: (GROSS<sup>D</sup> assessed valuation, Line 2 of the Certification of Valuation Form DLG 57<sup>E</sup>)

**Note:** If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area<sup>F</sup> the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 213,514,360

(NET<sup>G</sup> assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)  
**USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10**

**Submitted:** 12/15/2022 for budget/fiscal year 2023  
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

<u>PURPOSE</u> <small>(see end notes for definitions and examples)</small>	<u>LEVY</u> <sup>2</sup>	<u>REVENUE</u> <sup>2</sup>
1. General Operating Expenses <sup>H</sup>	6.079 mills	\$ 1,298,092
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction <sup>I</sup>	< 0 > mills	\$ < 0 >
<b>SUBTOTAL FOR GENERAL OPERATING:</b>	6.079 mills	\$ 1,298,092
3. General Obligation Bonds and Interest <sup>J</sup>	0 mills	\$ 0
4. Contractual Obligations <sup>K</sup>	0 mills	\$ 0
5. Capital Expenditures <sup>L</sup>	0 mills	\$ 0
6. Refunds/Abatements <sup>M</sup>	0.003 mills	\$ 546
7. Other <sup>N</sup> (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
<b>TOTAL:</b> <small>[ Sum of General Operating Subtotal and Lines 3 to 7 ]</small>	6.082 mills	\$ 1,298,638

Contact person: (print) Jim Heckman/Cindy Murray Daytime phoner (719) 382-5303

Signed: / District Manager/Office Manager

*Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.*

<sup>1</sup> If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.  
<sup>2</sup> Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's **FINAL** certification of valuation).

**CERTIFICATION OF TAX LEVIES, continued**

**THIS SECTION APPLIES TO TITLE 32, ARTICLE 1 SPECIAL DISTRICTS THAT LEVY TAXES FOR PAYMENT OF GENERAL OBLIGATION DEBT (32-1-1603 C.R.S.).** Taxing entities that are

Special Districts or Subdistricts of Special Districts must certify separate mill levies and revenues to the Board of County Commissioners, one each for the funding requirements of each debt (32-1-1603, C.R.S.) Use additional pages as necessary. The Special District's or Subdistrict's total levies for general obligation bonds and total levies for contractual obligations should be recorded on Page 1, Lines 3 and 4 respectively.

**CERTIFY A SEPARATE MILL LEVY FOR EACH BOND OR CONTRACT:**

**BONDS<sup>J</sup>:**

1.	Purpose of Issue:	Construction & Commissioning of a new Regional Wastewater Treatment Facility
	Series:	Clean Water Revenue Bonds 2011 Series A Bonds
	Date of Issue:	November 3, 2011
	Coupon Rate:	2.23%
	Maturity Date:	August 1, 2032
	Levy:	
	Revenue:	\$6,860,302.80

2.	Purpose of Issue:	_____
	Series:	_____
	Date of Issue:	_____
	Coupon Rate:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

**CONTRACTS<sup>K</sup>:**

3.	Purpose of Contract:	_____
	Title:	_____
	Date:	_____
	Principal Amount:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

4.	Purpose of Contract:	_____
	Title:	_____
	Date:	_____
	Principal Amount:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

Use multiple copies of this page as necessary to separately report all bond and contractual obligations per 32-1-1603, C.R.S.

**A. Steps to calculate the “5.5%” Limit** (refer to numbered lines on the previous page):

**A1.** Adjust the previous year's revenue to correct the revenue base, if necessary:

$$\begin{array}{r} \$ \quad 1,226,035 \\ \text{Line 2} \end{array} + \begin{array}{r} \text{Line 8} \end{array} = \text{A1. } \begin{array}{r} \$ \quad 1,226,035 \\ \text{Adjusted property tax revenue base} \end{array}$$

**A2.** Calculate the previous year's tax rate, based upon the adjusted revenue base:

$$\begin{array}{r} \$ \quad 1,226,035 \\ \text{Line A1} \end{array} \div \begin{array}{r} \$ \quad 214,809,450 \\ \text{Line 1} \end{array} = \text{A2. } \begin{array}{r} 0.005708 \\ \text{Adjusted Tax Rate}^7 \\ \text{(round to 6 decimal places)} \end{array}$$

**A3.** Total the assessed valuation of all the current year “growth” properties:<sup>8</sup>

$$\begin{array}{r} \$ \quad 45,850 \\ \text{Line 4} \end{array} + \begin{array}{r} \$ \quad 722,250 \\ \text{Line 5} \end{array} + \begin{array}{r} \text{Line 6} \end{array} = \text{A3. } \begin{array}{r} \$ \quad 768,100 \\ \text{Total "growth" properties} \end{array}$$

**A4.** Calculate the revenue that “growth” properties would have generated:

$$\begin{array}{r} \$ \quad 768,100 \\ \text{Line A3} \end{array} \times \begin{array}{r} 0.005708 \\ \text{Line A2} \end{array} = \text{A4. } \begin{array}{r} \$ \quad 4,384 \\ \text{Revenue from "growth" properties}^9 \end{array}$$

**A5.** Expand the adjusted revenue base (Line A1) by the “revenue” from “growth” properties:

$$\begin{array}{r} \$ \quad 1,226,035 \\ \text{Line A1} \end{array} + \begin{array}{r} \$ \quad 4,384 \\ \text{Line A4} \end{array} = \text{A5. } \begin{array}{r} \$ \quad 1,230,419 \\ \text{Expanded revenue base} \end{array}$$

**A6.** Increase the Expanded Revenue Base (Line A5) by allowable amounts:

$$\begin{array}{r} [ \$ \quad 1,230,419 \\ \text{Line A5} \end{array} \times \begin{array}{r} 1.055^{10} \end{array} ] + \begin{array}{r} \text{DLG-Approved Revenue Increase} \end{array} + \begin{array}{r} \text{Voter-Approved Revenue Increase}^{11} \end{array} = \text{A6. } \begin{array}{r} \$ \quad 1,298,092 \\ \text{Increased Revenue Base} \end{array}$$

**A7.** Current Year's “5.5%” Revenue Limit:

$$\begin{array}{r} \$ \quad 1,298,092 \\ \text{Line A6} \end{array} - \begin{array}{r} \$ \quad 0 \\ \text{Line 7} \end{array} = \text{A7. } \begin{array}{r} \$ \quad 1,298,092 \\ \text{Current Year's "5.5%" Revenue Limit}^{12} \end{array}$$

**A8.** Reduce Current Year’s “5.5%” Revenue Limit by any amount levied over the limit in the previous year:

$$\begin{array}{r} \$ \quad 1,298,092 \\ \text{Line A7} \end{array} - \begin{array}{r} \text{Line 9} \end{array} = \text{A8. } \begin{array}{r} \$ \quad 1,298,092 \\ \text{Reduced Current Year's "5.5%" Limit. This is the} \\ \text{maximum allowed to be levied this year}^{13} \end{array}$$

**A9.** Calculate the mill levy which would generate the Reduced Revenue Limit (Line A8):

$$\begin{array}{r} \$ \quad 1,298,092 \\ \text{Line A8} \end{array} \div \begin{array}{r} \$ \quad 213,514,360 \\ \text{Line 3} \end{array} \times 1,000 = \text{A9. } \begin{array}{r} 6.079 \\ \text{Mill Levy (round to 3 decimals)} \end{array}$$

**Steps to calculate the TABOR Limit** (refer to numbered lines on page one):<sup>14</sup>

**B. TABOR “Local Growth” Percentage**

**B1.** Determine net growth valuation:

$$\frac{\$ 3,650,878}{\text{Lines 12+13+14+15+16+17}} - \frac{\$ 2,540,464}{\text{Lines 18+19+20}} = \frac{\$ 1,110,414}{\text{Net Growth Value}}$$

**B2.** Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 2,446,223,079}{\text{Line 11}} - \frac{\$ 1,110,414}{\text{Line B1}} = \frac{\$ 2,445,112,665}{\text{Net Growth Value}}$$

**B3.** Determine the rate of “local growth”:

$$\frac{\$ 1,110,414}{\text{Line B1}} \div \frac{\$ 2,445,112,665}{\text{Line B2}} = \frac{0.000454}{\text{Local Growth Rate (round to 6 decimal places)}}$$

**B4.** Calculate the percentage of “local growth”:

$$\frac{0.000454}{\text{Line B3}} \times 100 = \frac{0.045\%}{\text{(round to 3 decimal places)}}$$

**C. TABOR Property Tax Revenue Limit**

**C1.** Calculate the growth in property tax revenue allowed:

$$\frac{\$ 1,226,035}{\text{Line 10}^{15}} \times \frac{8.345\%}{\text{Line B4 + line 21}} = \frac{\$ 102,318}{\text{Increase allowed}}$$

**C2.** Calculate the TABOR property tax revenue limit:

$$\frac{\$ 1,226,035}{\text{Line 10}^{15}} + \frac{\$ 102,318}{\text{Line C1}} = \frac{\$ 1,328,353}{\text{TABOR Property Tax Revenue Limit}}$$

**C3.** Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (Line C2):

$$\left[ \frac{\$ 1,328,353}{\text{Line C2}} \div \frac{\$ 213,514,360}{\text{Line 3}} \right] \times 1,000 = \frac{6.221}{\text{Mill Levy (round to 3 decimal places)}}$$

**D. Which One To Use?** There is general agreement among practitioners that the most restrictive of the two revenue limits (“5.5%” or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

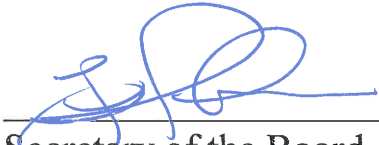
Compare Line A7 (Current Year’s 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

***ENTERPRISE FUND  
RESOLUTIONS 2023  
BUDGET YEAR***

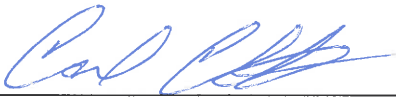
Signature

RESOLUTION TO ACCOUNT FOR THOSE CHANGES  
IN GENERAL MANNER FOR THE  
FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND

RESOLVED: That all funds received by the District, which were not included in the 2022 Supplemental Budget and those line item accounts that have year-end balances as a result of less than anticipated expenditures shall be transferred to the Enterprise Fund Capital Outlay Reserve account.



Secretary of the Board of Directors  
of the Fountain Sanitation District



Carl Christian, President



**FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND**  
**RESOLUTION TO APPROPRIATE SUMS OF MONEY**

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2023 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the enterprise fund annual budget in accordance with the Local Government Budget Law, on December 14, 2022, and;

WHEREAS, the Board of Directors has made provisions therein for enterprise fund revenues in an amount equal to or greater than the total proposed enterprise fund expenditures as set forth in said budget, and;

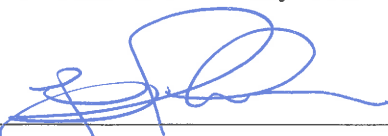
WHEREAS, it is not only required by law, but also necessary to appropriate the enterprise fund revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on enterprise fund expenditures for the operations of the Fountain Sanitation District Enterprise Fund.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO.

Section 1. That the following sums are hereby appropriated from the enterprise fund revenue of each fund, to each fund, for the purposes stated:

Enterprise Fund Operating	\$ 3,153,917
Enterprise Fund Capital Improvements	\$ 379,344
Reserve Transfers for Capital Improvements	\$ -0-
Total Revenue available for Enterprise Fund Operations and Capital Improvements:	\$ <u>3,533,261</u>

ADOPTED this 14<sup>th</sup> day of December, A.D. 2022

  
Secretary



  
President

**FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND**  
**RESOLUTION TO ADOPT A PROPOSED BUDGET**

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2023 AND ENDING ON THE LAST DAY OF DECEMBER 2023.

WHEREAS, the Board of Directors of the Fountain Sanitation District has appointed James Heckman to prepare and submit an enterprise fund proposed budget to said governing body at the proper time, and;

WHEREAS, James Heckman has submitted an enterprise fund proposed budget to this governing body on October 12, 2022, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said enterprise fund proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 14, 2022, and interested taxpayers were given the opportunity to file or register any objection to said enterprise fund proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

Section 1.	That estimated enterprise fund expenditures are as follows:		
	Enterprise Fund Operating:	\$	2,866,628
	Enterprise Fund Capital:	\$	<u>666,633</u>
	Total Enterprise Fund Expenditures:	\$	<u>3,533,261</u>
Section 2.	That estimated enterprise fund revenues are as follows:		
	Enterprise Fund Operating:	\$	3,153,917
	Enterprise Fund Capital:	\$	379,344
	Reserve Transfer for Capital Improvements	\$	<u>-0-</u>
	Total Enterprise Fund Revenue:	\$	<u>3,533,261</u>
Section 3.	That estimated enterprise fund reserves are as follows:		
	LFMSDD Reserve	\$	6,128,408
	Emergency Reserve	\$	94,618
	Renewal & Replacement Reserve	\$	-0-
	Operations and Maintenance	\$	708,506
	Capital Outlay Reserve	\$	<u>5,996,411</u>
	Total Enterprise Reserve Fund	\$	<u>12,927,942</u>

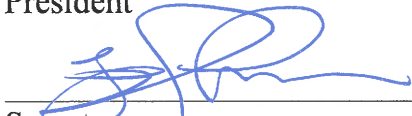
Section 4. That the enterprise fund budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the enterprise fund budget of the Fountain Sanitation District for the year stated above. The enterprise fund revenue accounts not otherwise expended during the year will be transferred to the Enterprise Fund Capital Outlay Reserves at year-end.

Section 5. That the enterprise fund budget hereby approved and adopted shall be signed by the President and Secretary of the Board of Directors and made a part of the public records of the Fountain Sanitation District, El Paso County, Colorado.

ADOPTED this 14<sup>th</sup> day of December, A.D. 2022



\_\_\_\_\_  
President



\_\_\_\_\_  
Secretary



# ***10-YEAR CAPITAL IMPROVEMENT PLAN***



**FOUNTAIN SANITATION DISTRICT**  
10-YEAR CAPITAL IMPROVEMENT PLAN

No.	Priority High=3 Low=1	Description of Work Items	Calendar Years 2023 to 2032																			
			2023		2024		2025		2026		2027		2028		2029		2030		2031		2032	
			Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R	Capital	R&R
1.		<b>Sewage Collection and Transmission</b>																				
		Deep depth tripod With Fall arrestor			\$12,500				\$12,500					\$12,500					\$12,500			\$12,500
		Hydraulic pump (6-Inch) With Power Pack	\$80,000																			\$150,000
		System Rehabilitation - Manholes/Pt. Repairs (SpectraShield, etc.)		\$70,000		\$275,000		\$325,000		\$325,000		\$350,000		\$350,000		\$400,000		\$400,000		\$450,000		\$500,000
		Illinois Avenue Railroad Crossing		\$400,000																		
		Illinois and Race Street Evaluation/Replacement				\$600,000																
		CIPP Rehabilitation				\$325,000		\$350,000		\$375,000		\$400,000		\$425,000		\$450,000		\$475,000		\$500,000		\$550,000
		CCTV Equipment & Video Van/ Equipment		\$15,000		\$20,000		\$55,000		\$15,000		\$15,000		\$15,000		\$15,000		\$15,000		\$15,000		\$16,500
		Vaccon Unit - Replace 2000 Unit and or Major Components		\$10,000		\$10,000		\$15,000		\$15,000		\$15,000		\$25,000		\$25,000		\$25,000		\$450,000		\$495,000
		Major System Main Line Replacements		\$100,000		\$250,000		\$375,000		\$375,000		\$375,000		\$400,000		\$400,000		\$400,000		\$400,000		\$440,000
		GPS Instruments & Software/Upgrades				\$25,000		\$2,500		\$2,500		\$35,000		\$2,500		\$2,500		\$2,500		\$75,000		\$82,500
		Major System Safety Equipment Purchase/Replacements		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$15,000		\$15,000		\$15,000		\$16,500
		IT Services Hardware/Software 1/3				\$3,500		\$3,500		\$3,500		\$4,000		\$4,000		\$4,000		\$4,000		\$4,500		\$4,950
		Sanitary Sewer Collection Master Plan 1/3 (2023 Review)				\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000
		Cybersecurity Hardware and or Software 1/3				\$7,500		\$7,500		\$7,500		\$7,500		\$10,000		\$10,000		\$10,000		\$10,000		\$11,000
		Lift Station Repair		\$30,000		\$15,000		\$10,000		\$15,000		\$10,000		\$15,000		\$10,000		\$10,000		\$20,000		\$22,000
		Conley Lift Station Abandonment/Retirement				\$2,500		\$2,500		\$30,000		\$370,000										
		Connect Little Ranches Pump Station to LFMSDD Interceptor				\$5,000		\$5,000		\$5,000							\$400,000					
		Trunk Line Streambank Protection				\$15,000		\$15,000		\$15,000		\$15,000		\$150,000		\$15,000		\$200,000		\$20,000		\$27,500
		LFMSDD Capital Projects	\$50,000			\$3,500		\$3,500		\$20,000		\$20,000		\$3,500		\$3,500						
2.		<b>Treatment Plant</b>																				
		LFMSDD Capital Projects	\$50,000		\$300,000	\$25,000	\$250,000	\$25,000	\$500,000	\$25,000		\$25,000	\$25,000		\$25,000	\$25,000		\$25,000	\$25,000		\$25,000	\$27,500
		Major Equipment Purchase/Replacements (Scissor Lift, etc.)	\$75,000		\$50,000		\$50,000		\$50,000		\$50,000		\$250,000		\$50,000		\$300,000		\$50,000		\$150,000	\$50,000
		Service Truck Replacements (2008 Unit in 2024)				\$45,000		\$50,000		\$50,000		\$50,000		\$55,000		\$55,000		\$55,000		\$60,000		\$60,000
		Facility Grounds Equipment-Renewal and Replacements	\$10,000		\$10,000		\$15,000		\$15,000		\$15,000		\$20,000		\$20,000		\$20,000		\$20,000		\$20,000	\$20,000
		WWTF Equipment Renewal & Replacement		\$50,000		\$250,000		\$275,000		\$300,000		\$300,000		\$300,000		\$300,000		\$300,000		\$300,000		\$330,000
		Seal Water Pump (3)	\$25,000					\$8,000							\$10,000						\$30,000	\$33,000
		RJCII VFD for Blowers (1 in 2024)				\$20,000						\$25,000						\$25,000				
		RJCII Drying Bed Reconstruction				\$1,000		\$1,000						\$175,000								
		RJCII Additional Access Road to Drying Bed #5		\$2,000		\$2,000		\$2,000		\$2,000		\$2,000										
		RJCII AB #2 Clean-up				\$5,000		\$5,000		\$5,000		\$5,000										
		Wheel Loader	\$150,000																			
		RJCII AB Liner & Air Delivery System Renewal (North)				\$50,000																
		Security System Upgrades	\$25,000		\$25,000		\$30,000		\$30,000		\$15,000		\$15,000		\$25,000		\$25,000		\$25,000		\$25,000	\$25,000
		UV Disinfection System		\$20,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$15,000		\$15,000		\$200,000		\$15,000
		Building Improvements: Lab, Preliminary Treatment, Electrical		\$50,000		\$15,000		\$15,000		\$15,000		\$5,000		\$5,000		\$5,000		\$5,000		\$10,000		\$5,000
		1997 Equipment Replacements (Non Pot Water System, 2023)		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000
		IT Services Hardware/Software 1/3				\$3,500		\$3,500		\$3,500		\$3,500		\$3,500		\$4,000		\$4,000		\$4,000		\$4,000
		Sanitary Sewer Collection Master Plan 1/3 (2024 Review)				\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000
		Influent Sampling Equipment - Replace		\$10,000																		
		RAS & WAS VFD Equipment		\$15,000				\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$50,000		\$2,500
		Biosolids handling equip-Containment, Load & Haul Equipment		\$25,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000
		Laboratory equipment & facility replacements: Muffle furnace, Sampler,		\$15,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000
		Cybersecurity Hardware and or Software 1/3				\$7,500		\$7,500		\$7,500		\$7,500		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000
		RJC II Nutrient Control Evaluation & Incentive Program Ops				\$25,000		\$100,000		\$250,000		\$100,000		\$100,000		\$100,000		\$100,000		\$10,000		\$10,000
		Pumping to LFMSDD Review	\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$1,300,000		\$10,000	\$10,000
3.		<b>Sewage Administration</b>																				
		Building Facility Improvements		\$10,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000		\$25,000
		IT Services Hardware/Software 1/3				\$14,000		\$14,000		\$14,000		\$14,000		\$14,000		\$14,000		\$16,000		\$16,000		\$16,000
		Sanitary Sewer Collection Master Plan 1/3 (2024 Review)				\$25,000		\$55,000		\$55,000		\$25,000		\$25,000		\$25,000		\$25,000				
		Building Ground Improvements	\$5,000																			
		Full Size Scanning Equipment & Software: Records Ret/Retr															\$8,000					
		Office Furnishings		\$2,500		\$5,000		\$5,000		\$5,000		\$5,000		\$5,000		\$5,000		\$5,000		\$5,000		\$5,000
		Cybersecurity Hardware and or Software 1/3		\$2,500		\$7,500		\$7,500		\$7,500		\$7,500		\$9,000		\$9,000		\$9,000		\$9,000		\$9,000
		LFMSDD Capital Projects	\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500		\$2,500	\$2,500
		<b>TOTAL CAPITAL PROJECTS =</b>	<b>\$472,500</b>		<b>\$572,500</b>		<b>\$500,000</b>		<b>\$1,325,000</b>		<b>\$727,500</b>		<b>\$530,000</b>		<b>\$415,500</b>		<b>\$2,387,500</b>		<b>\$415,000</b>		<b>\$187,500</b>	
		Sewage Collection and Transmission =	\$130,000		\$45,000		\$2,500		\$347,500		\$370,000		\$187,500		\$0		\$637,500		\$0		\$12,500	
		Treatment Plant =	\$337,500		\$502,500		\$497,500		\$922,500		\$357,500		\$267,500		\$402,500		\$1,725,000		\$415,000		\$175,000	
		Sewage Administration =	\$5,000		\$25,000		\$0		\$55,000		\$0		\$75,000		\$13,000		\$25,000		\$0		\$0	
		Check Total =	\$472,500		\$572,500		\$500,000		\$1,325,000		\$727,500		\$530,000		\$415,500		\$2,387,500		\$415,000		\$187,500	
Notes:		<b>TOTAL CAPITAL PROJECTS - 2021 through 2030 =</b>																				
		<b>5-year increments</b>																				
		Total capital projects in 5 year increment	\$3,597,500	\$9,109,500	\$3,655,000	\$3,498,000	\$5,385,500	\$4,475,500														
		Average per Year	\$719,500	\$1,821,900	\$731,000	\$699,600	\$1,077,100	\$895,100														
		Average per Year for Collection and Transmission	\$179,000	\$190,500	\$181,500	\$308,500	\$239,000															
		Average per Year for Treatment	\$523,500	\$1,650,500	\$489,500	\$735,000	\$633,500															
		Average per Year for Sewage Administration	\$17,000	\$31,000	\$28,000	\$33,600	\$22,600															
		<b>TOTAL R&amp;R (RENEWAL &amp; REPLACEMENT PROJECTS) =</b>		<b>\$864,500</b>		<b>\$2,052,500</b>		<b>\$1,625,500</b>		<b>\$1,805,500</b>		<b>\$1,709,000</b>		<b>\$1,917,000</b>		<b>\$1,799,000</b>		<b>\$1,838,000</b>		<b>\$2,598,500</b>		<b>\$2,685,450</b>
		Sewage Collection and Transmission =		\$635,000		\$1,584,500		\$1,172,000		\$1,178,500		\$1,256,500		\$1,275,000		\$1,335,000		\$1,386,500		\$1,964,500		\$2,165,950
		Treatment Plant =		\$212,000		\$414,000		\$399,500		\$415,500		\$398,500		\$415,500		\$406,500		\$394,000		\$426,500		\$462,000
		Sewage Administration =		\$17,500		\$54,000		\$54,000		\$61,500		\$50,000		\$50,000		\$57,500		\$57,500		\$57,500		\$57,500
		Check Total =		\$864,500		\$2,052,500		\$1,625,500		\$1,655,500												



# ***2023 BUDGET YEAR 10-YEAR FINANCIAL PLAN***



**FOUNTAIN SANITATION**  
**FORECASTED STATEMENTS OF NET ASSETS**  
**AS OF DECEMBER 31,**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>ASSETS</b>										
Cash	\$ 7,713,500	\$ 7,787,988	\$ 7,077,574	\$ 5,188,366	\$ 2,991,706	\$ 366,119	\$ (2,679,846)	\$ (6,272,423)	\$ (10,547,605)	\$ (15,628,233)
Accounts receivable	84,921	93,469	95,948	98,490	101,450	104,346	107,318	110,367	113,495	116,705
General property tax receivable	1,226,036	1,298,611	1,302,624	1,306,649	1,310,687	1,314,737	1,318,799	1,322,874	1,326,962	1,331,062
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	16,984	18,694	19,190	19,698	20,290	20,869	21,464	22,073	22,699	23,341
<b>Total current assets</b>	<b>9,041,442</b>	<b>9,198,762</b>	<b>8,495,336</b>	<b>6,613,203</b>	<b>4,424,133</b>	<b>1,806,071</b>	<b>(1,232,265)</b>	<b>(4,817,108)</b>	<b>(9,084,448)</b>	<b>(14,157,126)</b>
Property and equipment	19,470,275	20,380,915	21,907,755	24,296,155	26,720,381	29,180,970	31,678,469	34,213,429	36,824,439	39,513,779
Accumulated depreciation	(8,003,083)	(8,614,511)	(9,271,743)	(10,000,628)	(10,802,239)	(11,677,669)	(12,628,023)	(13,654,425)	(14,759,159)	(15,944,572)
Bond issue costs and intangibles	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700
Accumulated amortization	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)
<b>Net property and equipment and intangibles</b>	<b>11,467,192</b>	<b>11,766,404</b>	<b>12,636,012</b>	<b>14,295,527</b>	<b>15,918,142</b>	<b>17,503,302</b>	<b>19,050,446</b>	<b>20,559,004</b>	<b>22,065,280</b>	<b>23,569,207</b>
<b>Total assets</b>	<b>\$ 20,508,634</b>	<b>\$ 20,965,167</b>	<b>\$ 21,131,348</b>	<b>\$ 20,908,730</b>	<b>\$ 20,342,274</b>	<b>\$ 19,309,373</b>	<b>\$ 17,818,181</b>	<b>\$ 15,741,896</b>	<b>\$ 12,980,832</b>	<b>\$ 9,412,081</b>
<b>LIABILITIES AND EQUITY</b>										
Accounts payable	\$ 89,451	\$ 105,219	\$ 120,850	\$ 131,648	\$ 148,240	\$ 164,074	\$ 183,059	\$ 205,036	\$ 231,557	\$ 262,331
Accrued expenses	210,438	241,701	263,296	296,480	328,148	366,117	410,072	463,113	524,662	596,316
Note payable	-	-	-	-	-	-	-	-	-	-
Deferred revenue	1,226,036	1,298,611	1,302,624	1,306,649	1,310,687	1,314,737	1,318,799	1,322,874	1,326,962	1,331,062
<b>Total liabilities</b>	<b>1,525,925</b>	<b>1,645,531</b>	<b>1,686,770</b>	<b>1,734,777</b>	<b>1,787,075</b>	<b>1,844,928</b>	<b>1,911,930</b>	<b>1,991,024</b>	<b>2,083,181</b>	<b>2,189,709</b>
Capital contributions	15,800	47,400	79,790	80,588	81,394	41,104	41,515	41,930	42,349	42,773
Net assets	18,209,594	18,966,909	19,272,235	19,364,787	19,093,365	18,473,806	17,423,341	15,864,737	13,708,942	10,855,302
Net income (loss)	757,315	305,326	92,552	(271,422)	(619,560)	(1,050,465)	(1,558,604)	(2,155,795)	(2,853,640)	(3,675,703)
<b>Total equity</b>	<b>18,982,709</b>	<b>19,319,635</b>	<b>19,444,577</b>	<b>19,173,953</b>	<b>18,555,199</b>	<b>17,464,444</b>	<b>15,906,251</b>	<b>13,750,872</b>	<b>10,897,651</b>	<b>7,222,372</b>
<b>Total liabilities and equity</b>	<b>\$ 20,508,634</b>	<b>\$ 20,965,167</b>	<b>\$ 21,131,348</b>	<b>\$ 20,908,730</b>	<b>\$ 20,342,274</b>	<b>\$ 19,309,373</b>	<b>\$ 17,818,181</b>	<b>\$ 15,741,896</b>	<b>\$ 12,980,832</b>	<b>\$ 9,412,081</b>



**FOUNTAIN SANITATION**  
**FORECASTED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**FOR THE YEARS ENDED DECEMBER 31,**

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Operating Revenues</b>											
Charges for services	\$ 1,840,872	\$ 1,698,429	\$ 1,869,381	\$ 1,918,969	\$ 1,969,792	\$ 2,028,992	\$ 2,086,925	\$ 2,146,364	\$ 2,207,346	\$ 2,269,908	\$ 2,334,090
IGA contract service revenue - LFMSDD	-	-	-	-	-	-	-	-	-	-	-
Property tax revenue	1,304,618	1,309,406	1,353,612	1,357,794	1,361,990	1,366,199	1,370,420	1,374,655	1,378,902	1,383,163	1,387,437
	\$ 3,145,490	\$ 3,007,835	\$ 3,222,993	\$ 3,276,763	\$ 3,331,782	\$ 3,395,191	\$ 3,457,346	\$ 3,521,019	\$ 3,586,248	\$ 3,653,072	\$ 3,721,528
<b>Collections and transmissions</b>											
Payroll	196,048	172,112	210,304	220,819	231,860	243,453	255,625	263,294	271,193	279,329	287,709
Other personnel services	49,331	91,480	100,113	107,621	118,383	130,222	149,755	172,218	206,662	247,994	297,593
Operating supplies	9,339	15,250	19,638	21,012	23,113	25,425	29,238	33,624	40,349	48,419	58,102
Repairs: line and lift station	3,646	30,000	84,500	97,175	111,751	128,514	154,217	185,060	222,072	266,487	319,784
Repairs: vehicles and equipment	10,861	9,570	31,006	35,656	41,005	47,155	56,587	67,904	81,485	97,782	117,338
Purchased services: system utilities	3,777	4,200	5,250	6,300	7,560	9,072	10,886	13,064	15,676	18,812	22,574
Purchased services: hired professional	14,943	32,500	112,375	129,231	142,154	163,478	187,999	225,599	270,719	324,863	389,835
Purchased services: other	-	4,392	30,143	34,664	39,864	45,843	52,720	60,628	69,722	80,180	92,208
Total collections and transmissions	287,945	359,504	593,327	652,479	715,691	793,162	897,028	1,021,391	1,177,878	1,363,865	1,585,143
<b>Treatment plant</b>											
Payroll	288,064	286,872	301,216	316,276	362,280	380,394	399,414	419,385	440,354	462,372	485,490
Other personnel services	71,070	121,538	130,046	143,050	157,355	180,959	208,102	239,318	287,181	344,617	413,541
Operating supplies	15,923	38,641	36,537	42,018	48,320	55,568	66,682	80,019	96,022	115,227	138,272
Repairs: treatment facility	15,635	39,550	32,542	35,796	39,376	45,282	52,075	62,489	74,987	89,985	107,982
Repairs: vehicles and equipment	8,717	48,658	55,957	64,350	74,003	88,803	106,564	127,877	153,452	184,142	220,971
Facility utilities	85,942	108,883	119,771	131,748	151,511	174,237	209,085	250,902	301,082	361,298	433,558
Bio-solids disposal	41,560	40,757	48,908	61,136	73,363	88,035	105,642	126,771	152,125	182,550	219,060
Hired professional services	37,881	55,675	61,184	67,302	77,397	89,007	102,358	122,829	147,395	176,874	212,249
Other purchased services	-	10,115	10,621	11,683	12,851	14,136	15,550	17,105	18,815	20,697	22,767
Total treatment plant	564,792	750,689	796,781	873,359	996,456	1,116,422	1,265,471	1,446,693	1,671,414	1,937,762	2,253,889
<b>Administrative</b>											
Payroll	378,827	349,870	372,612	391,242	469,491	492,965	517,613	543,494	570,669	599,202	629,162
Other personnel services	97,976	151,367	146,067	160,674	176,741	194,416	213,857	235,243	258,767	284,644	313,108
Operating supplies	24,836	32,851	31,293	37,552	45,062	54,075	64,889	77,867	93,441	112,129	134,555
Repairs: administration building	15,150	12,500	11,250	12,938	14,878	17,110	20,532	24,638	29,566	35,479	42,575
Repairs: vehicles and equipment	-	13,500	12,350	14,203	16,333	18,783	21,600	24,840	28,566	32,851	37,779
Administrative utilities	48,414	49,265	83,118	95,586	109,924	131,908	158,290	189,948	227,937	273,525	328,230
Hired professional services	79,356	121,263	133,996	147,395	162,135	186,455	214,423	246,587	295,904	355,085	426,102
Other purchased services	-	62,532	78,347	86,182	94,800	104,280	114,708	126,179	138,797	152,677	167,944
Newsletter and website	1,310	4,830	5,313	6,110	7,026	8,080	9,292	10,686	12,289	14,133	16,253
Insurance	57,610	55,977	63,254	72,742	83,653	96,201	115,442	138,530	166,236	199,483	239,380
Utility billing fees	65,578	67,545	68,220	68,903	69,592	70,288	70,990	71,700	72,417	73,142	73,873
Amortization	1,170	1,170	-	-	-	-	-	-	-	-	-
Depreciation	595,926	584,108	611,427	657,233	728,885	801,611	875,429	950,354	1,026,403	1,104,733	1,185,413
Bad debt expense	-	-	-	-	-	-	-	-	-	-	-
Other administrative services	17,391	13,500	13,905	14,600	15,330	16,097	16,902	17,747	18,634	19,566	20,544
Total administrative	1,383,544	1,520,278	1,631,153	1,765,358	1,993,850	2,192,269	2,413,969	2,657,814	2,939,627	3,256,648	3,614,918
<b>Total expenses</b>	<b>2,236,281</b>	<b>2,630,471</b>	<b>3,021,261</b>	<b>3,291,197</b>	<b>3,705,997</b>	<b>4,101,852</b>	<b>4,576,468</b>	<b>5,125,898</b>	<b>5,788,919</b>	<b>6,558,275</b>	<b>7,453,949</b>
Interest income	13,698	355,897	77,135	77,880	70,776	51,884	29,917	3,661	-	-	-
Interest expense	-	-	-	-	-	-	-	-	-	-	-
Other income (expenses)	68,727	24,054	26,460	29,106	32,016	35,218	38,740	42,614	46,875	51,563	56,719
<b>Net income (loss)</b>	<b>\$ 991,634</b>	<b>\$ 757,315</b>	<b>\$ 305,326</b>	<b>\$ 92,552</b>	<b>\$ (271,422)</b>	<b>\$ (619,560)</b>	<b>\$ (1,050,465)</b>	<b>\$ (1,558,604)</b>	<b>\$ (2,155,795)</b>	<b>\$ (2,853,640)</b>	<b>\$ (3,675,703)</b>

**FOUNTAIN SANITATION**  
**FORECASTED STATEMENTS OF CASH ACTIVITY**  
**FOR THE YEARS ENDED DECEMBER 31,**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
Net income	\$ 757,315	\$ 305,326	\$ 92,552	\$ (271,422)	\$ (619,560)	\$ (1,050,465)	\$ (1,558,604)	\$ (2,155,795)	\$ (2,853,640)	\$ (3,675,703)
Adjustments to reconcile net cash provided by operating activities:										
Depreciation and amortization	585,278	611,427	657,233	728,885	801,611	875,429	950,354	1,026,403	1,104,733	1,185,413
Change in operating assets:										
Accounts receivable	72,547	(8,548)	(2,479)	(2,541)	(2,960)	(2,897)	(2,972)	(3,049)	(3,128)	(3,209)
General property tax receivable	(1)	(72,576)	(4,013)	(4,025)	(4,038)	(4,050)	(4,063)	(4,075)	(4,088)	(4,100)
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	9,121	(1,710)	(496)	(508)	(592)	(579)	(594)	(610)	(626)	(642)
Change in operating liabilities:										
Accounts payable	60,055	15,768	15,632	10,797	16,592	15,834	18,985	21,977	26,521	30,774
Accrued expenses	(16,394)	31,263	21,595	33,184	31,668	37,969	43,954	53,042	61,548	71,654
Deferred revenue	1	72,576	4,013	4,025	4,038	4,050	4,063	4,075	4,088	4,100
Net cash provided by (used in) operating activities	1,467,921	953,528	784,036	498,395	226,760	(124,708)	(548,877)	(1,058,032)	(1,664,591)	(2,391,712)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
(Purchase) sale of property and equipment	(825,037)	(910,640)	(1,526,840)	(2,388,400)	(2,424,226)	(2,460,589)	(2,497,498)	(2,534,961)	(2,611,010)	(2,689,340)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Debt (repaid) incurred	-	-	-	-	-	-	-	-	-	-
Capital contributed (distributed)	(47,314)	31,600	32,390	798	806	(40,290)	411	415	419	423
Net cash provided by (used in) financing activities	(47,314)	31,600	32,390	798	806	(40,290)	411	415	419	423
Net increase (decrease) in cash	595,570	74,488	(710,414)	(1,889,208)	(2,196,660)	(2,625,588)	(3,045,964)	(3,592,578)	(4,275,182)	(5,080,628)
Beginning cash	7,117,930	7,713,500	7,787,988	7,077,574	5,188,366	2,991,706	366,119	(2,679,846)	(6,272,423)	(10,547,605)
Ending cash	\$ 7,713,500	\$ 7,787,988	\$ 7,077,574	\$ 5,188,366	\$ 2,991,706	\$ 366,119	\$ (2,679,846)	\$ (6,272,423)	\$ (10,547,605)	\$ (15,628,233)

**JIMMY CREEK CAMP**  
**FORECASTED STATEMENTS OF NET ASSETS**  
**AS OF DECEMBER 31,**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>ASSETS</b>										
Cash	\$ 14,814,683	\$ 14,683,203	\$ 13,731,290	\$ 11,527,677	\$ 7,996,241	\$ 4,195,058	\$ 113,141	\$ (4,356,542)	\$ (9,058,369)	\$ (14,416,713)
Accounts receivable	185,914	185,914	188,717	205,355	212,020	218,878	225,935	233,197	240,670	248,362
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	74,365	75,487	82,142	84,808	87,551	90,374	93,279	96,268	99,345	102,511
<b>Total current assets</b>	<b>15,074,962</b>	<b>14,944,603</b>	<b>14,002,149</b>	<b>11,817,840</b>	<b>8,295,812</b>	<b>4,504,310</b>	<b>432,355</b>	<b>(4,027,076)</b>	<b>(8,718,354)</b>	<b>(14,065,840)</b>
Property and equipment	7,458,607	8,151,466	9,508,466	12,091,066	15,727,405	19,418,289	23,164,536	26,966,977	30,826,455	34,743,825
Accumulated depreciation	(3,465,844)	(3,669,631)	(3,907,342)	(4,209,619)	(4,602,804)	(5,088,261)	(5,667,375)	(6,341,549)	(7,112,211)	(7,980,806)
Construction in progress	-	-	-	-	-	-	-	-	-	-
<b>Net property and equipment and intangibles</b>	<b>3,992,763</b>	<b>4,481,835</b>	<b>5,601,124</b>	<b>7,881,447</b>	<b>11,124,601</b>	<b>14,330,028</b>	<b>17,497,162</b>	<b>20,625,428</b>	<b>23,714,244</b>	<b>26,763,019</b>
<b>Total assets</b>	<b>\$ 19,067,725</b>	<b>\$ 19,426,438</b>	<b>\$ 19,603,272</b>	<b>\$ 19,699,287</b>	<b>\$ 19,420,413</b>	<b>\$ 18,834,338</b>	<b>\$ 17,929,517</b>	<b>\$ 16,598,352</b>	<b>\$ 14,995,891</b>	<b>\$ 12,697,179</b>
<b>LIABILITIES AND EQUITY</b>										
Accounts payable	\$ 89,672	\$ 89,672	\$ 119,691	\$ 130,753	\$ 144,390	\$ 160,606	\$ 178,569	\$ 198,527	\$ 220,605	\$ 245,143
Accrued expenses	278,978	372,373	406,786	449,214	499,662	555,547	617,640	686,326	762,668	847,866
Note payable-enterprise	3,550,560	3,212,781	2,875,717	2,533,447	2,191,775	1,844,889	1,499,250	1,148,966	782,314	399,314
<b>Total liabilities</b>	<b>3,919,210</b>	<b>3,674,826</b>	<b>3,402,194</b>	<b>3,113,413</b>	<b>2,835,827</b>	<b>2,561,042</b>	<b>2,295,459</b>	<b>2,033,820</b>	<b>1,765,587</b>	<b>1,492,323</b>
Capital contributions	7,900	144,250	141,175	282,350	310,585	338,820	395,290	423,525	621,170	621,170
<b>Net assets</b>	<b>14,054,399</b>	<b>15,140,615</b>	<b>15,607,363</b>	<b>16,059,903</b>	<b>16,303,524</b>	<b>16,274,001</b>	<b>15,934,477</b>	<b>15,238,768</b>	<b>14,141,007</b>	<b>12,609,133</b>
Net income (loss)	1,086,216	466,748	452,540	243,621	(29,523)	(339,524)	(695,709)	(1,097,761)	(1,531,874)	(2,025,448)
<b>Total equity</b>	<b>15,140,615</b>	<b>15,751,613</b>	<b>16,201,078</b>	<b>16,585,874</b>	<b>16,584,586</b>	<b>16,273,297</b>	<b>15,634,058</b>	<b>14,564,532</b>	<b>13,230,303</b>	<b>11,204,856</b>
<b>Total liabilities and equity</b>	<b>\$ 19,067,725</b>	<b>\$ 19,426,438</b>	<b>\$ 19,603,272</b>	<b>\$ 19,699,287</b>	<b>\$ 19,420,413</b>	<b>\$ 18,834,338</b>	<b>\$ 17,929,517</b>	<b>\$ 16,598,352</b>	<b>\$ 14,995,891</b>	<b>\$ 12,697,179</b>

**JIMMY CREEK CAMP**

**FORECASTED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**

**FOR THE YEARS ENDED DECEMBER 31,**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Operating Revenues</b>										
Charges for services	\$ 2,478,850	\$ 2,516,227	\$ 2,738,063	\$ 2,826,933	\$ 2,918,375	\$ 3,012,468	\$ 3,109,294	\$ 3,208,939	\$ 3,311,490	\$ 3,417,037
IGA contract service revenue - LFMSDD	629,097	637,674	644,051	650,491	656,996	663,566	670,202	676,904	683,673	690,510
Property tax revenue	-	-	-	-	-	-	-	-	-	-
	\$ 3,107,947	\$ 3,153,901	\$ 3,382,114	\$ 3,477,424	\$ 3,575,371	\$ 3,676,034	\$ 3,779,496	\$ 3,885,843	\$ 3,995,163	\$ 4,107,547
<b>Collections and transmissions</b>										
Payroll	200,912	210,958	221,505	232,581	244,210	256,420	269,241	282,703	296,838	311,680
Other personnel services	91,446	98,231	112,965	129,910	149,397	171,806	197,577	227,214	261,296	300,490
LF service contract	1,250	1,313	1,378	1,447	1,592	1,751	1,926	2,119	2,542	3,051
Operating supplies	15,251	19,712	22,669	26,069	31,283	37,539	45,047	54,056	64,868	77,841
Repairs: line and lift station	2,592	44,240	50,876	58,507	67,284	77,376	88,982	102,330	117,679	135,331
Repairs: vehicles and equipment	14,794	15,533	17,863	20,543	23,624	27,168	31,243	35,930	41,319	47,517
Purchased services: system utilities	10,546	23,729	28,474	34,169	41,003	49,203	59,044	70,853	85,024	102,028
Purchased services: hired professional	18,102	45,297	52,092	59,905	68,891	79,225	95,070	114,084	136,900	164,280
Purchased services: other	-	22,315	25,662	29,512	33,938	39,029	44,883	51,616	59,358	68,262
<b>Total collections and transmissions</b>	<b>354,892</b>	<b>481,327</b>	<b>533,485</b>	<b>592,643</b>	<b>661,221</b>	<b>739,518</b>	<b>833,015</b>	<b>940,904</b>	<b>1,065,825</b>	<b>1,210,482</b>
<b>Treatment plant</b>										
Payroll	124,025	161,853	169,945	178,443	187,365	196,733	206,570	216,898	227,743	239,130
Other personnel services	46,082	74,551	82,006	94,307	108,453	130,144	156,173	187,407	224,889	269,867
LF service contract	1,129,498	1,527,646	1,634,581	1,749,002	1,871,432	2,002,432	2,142,603	2,292,585	2,453,066	2,624,780
Operating supplies	10,300	19,688	23,626	28,351	34,021	40,825	48,990	58,788	70,546	84,655
Repairs: treatment facility	15,750	35,027	42,032	50,439	60,527	72,632	87,158	104,590	125,508	150,610
Repairs: vehicles and equipment	15,500	9,996	11,995	14,394	17,273	20,728	24,873	29,848	35,817	42,981
Facility utilities	47,572	48,562	58,274	69,929	83,914	100,697	120,837	145,004	174,005	208,806
Bio-solids disposal	25,254	32,830	39,396	47,275	56,731	68,077	81,692	98,030	117,637	141,164
Hired professional services	20,996	45,793	52,662	60,561	72,673	87,208	104,650	125,580	150,696	180,835
Other purchased services	1,300	2,897	3,332	3,831	4,406	5,287	6,345	7,614	9,136	10,963
<b>Total treatment plant</b>	<b>1,436,277</b>	<b>1,958,843</b>	<b>2,117,850</b>	<b>2,296,532</b>	<b>2,496,795</b>	<b>2,724,763</b>	<b>2,979,890</b>	<b>3,266,344</b>	<b>3,589,042</b>	<b>3,953,791</b>
<b>Administrative</b>										
Payroll	-	-	-	-	-	-	-	-	-	-
LF IGA management / contract	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836
Other personnel services	-	-	-	-	-	-	-	-	-	-
Amortization	(10,770)	(9,983)	(9,268)	(8,620)	(8,022)	(7,383)	(6,136)	(4,927)	(3,735)	(2,522)
Depreciation	186,465	203,787	237,712	302,277	393,185	485,457	579,113	674,174	770,661	868,596
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Other administrative services	-	-	-	-	-	-	-	-	-	-
<b>Total administrative</b>	<b>201,531</b>	<b>219,640</b>	<b>254,280</b>	<b>319,493</b>	<b>410,999</b>	<b>503,910</b>	<b>598,813</b>	<b>695,083</b>	<b>792,762</b>	<b>891,910</b>
<b>Total expenses</b>	<b>1,992,701</b>	<b>2,659,809</b>	<b>2,905,614</b>	<b>3,208,668</b>	<b>3,569,015</b>	<b>3,968,192</b>	<b>4,411,718</b>	<b>4,902,332</b>	<b>5,447,630</b>	<b>6,056,182</b>
Interest income	75,025	74,073	73,416	68,656	57,638	39,981	20,975	566	-	-
Interest expense	(104,890)	(102,295)	(98,296)	(94,759)	(94,532)	(88,414)	(85,582)	(83,013)	(80,641)	(78,108)
Intergovernmental Contributions	-	-	-	-	-	-	-	-	-	-
Developer Contributions	-	-	-	-	-	-	-	-	-	-
Other income (expenses)	835	877	921	967	1,015	1,066	1,119	1,175	1,234	1,296
<b>Net income (loss)</b>	<b>\$ 1,086,216</b>	<b>\$ 466,748</b>	<b>\$ 452,540</b>	<b>\$ 243,621</b>	<b>\$ (29,523)</b>	<b>\$ (339,524)</b>	<b>\$ (695,709)</b>	<b>\$ (1,097,761)</b>	<b>\$ (1,531,874)</b>	<b>\$ (2,025,448)</b>

**JIMMY CREEK CAMP**  
**FORECASTED STATEMENTS OF CASH ACTIVITY**  
**FOR THE YEARS ENDED DECEMBER 31,**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
Net income	\$ 1,086,216	\$ 466,748	\$ 452,540	\$ 243,621	\$ (29,523)	\$ (339,524)	\$ (695,709)	\$ (1,097,761)	\$ (1,531,874)	\$ (2,025,448)
Adjustments to reconcile net cash provided by operating activities:										
Depreciation and amortization	175,695	193,804	228,444	293,657	385,163	478,074	572,977	669,247	766,926	866,074
Change in operating assets:										
Accounts receivable	67,837	-	(2,803)	(16,638)	(6,665)	(6,858)	(7,057)	(7,262)	(7,473)	(7,691)
General property tax receivable	-	-	-	-	-	-	-	-	-	-
Inventory	(38,315)	(1,121)	(6,655)	(2,666)	(2,743)	(2,823)	(2,905)	(2,989)	(3,077)	(3,166)
Change in operating liabilities:										
Accounts payable	76,644	-	30,020	11,061	13,637	16,216	17,963	19,959	22,078	24,538
Accrued expenses	(228,366)	93,395	34,413	42,428	50,449	55,885	62,094	68,686	76,342	85,197
Net cash provided by (used in) operating activities	1,139,711	752,825	735,958	571,462	410,318	200,969	(52,637)	(350,120)	(677,078)	(1,060,496)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
(Purchase) sale of property and equipment and construction in progress	(775,892)	(692,859)	(1,357,000)	(2,582,600)	(3,636,339)	(3,690,884)	(3,746,247)	(3,802,441)	(3,859,478)	(3,917,370)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Debt (repaid) incurred	(327,796)	(327,796)	(327,796)	(333,650)	(333,650)	(339,503)	(339,503)	(345,357)	(362,917)	(380,478)
Capital contributed (distributed)	(226,243)	136,350	(3,075)	141,175	28,235	28,235	56,470	28,235	197,645	-
Net cash provided by (used in) financing activities	(554,039)	(191,446)	(330,871)	(192,475)	(305,415)	(311,268)	(283,033)	(317,122)	(165,272)	(380,478)
Net increase (decrease) in cash	(190,220)	(131,480)	(951,913)	(2,203,613)	(3,531,436)	(3,801,183)	(4,081,917)	(4,469,683)	(4,701,827)	(5,358,344)
Beginning cash	15,004,903	14,814,683	14,683,203	13,731,290	11,527,677	7,996,241	4,195,058	113,141	(4,356,542)	(9,058,369)
Ending cash	\$ 14,814,683	\$ 14,683,203	\$ 13,731,290	\$ 11,527,677	\$ 7,996,241	\$ 4,195,058	\$ 113,141	\$ (4,356,542)	\$ (9,058,369)	\$ (14,416,713)

# Net Increase in Cash



# Change in Capital Asset

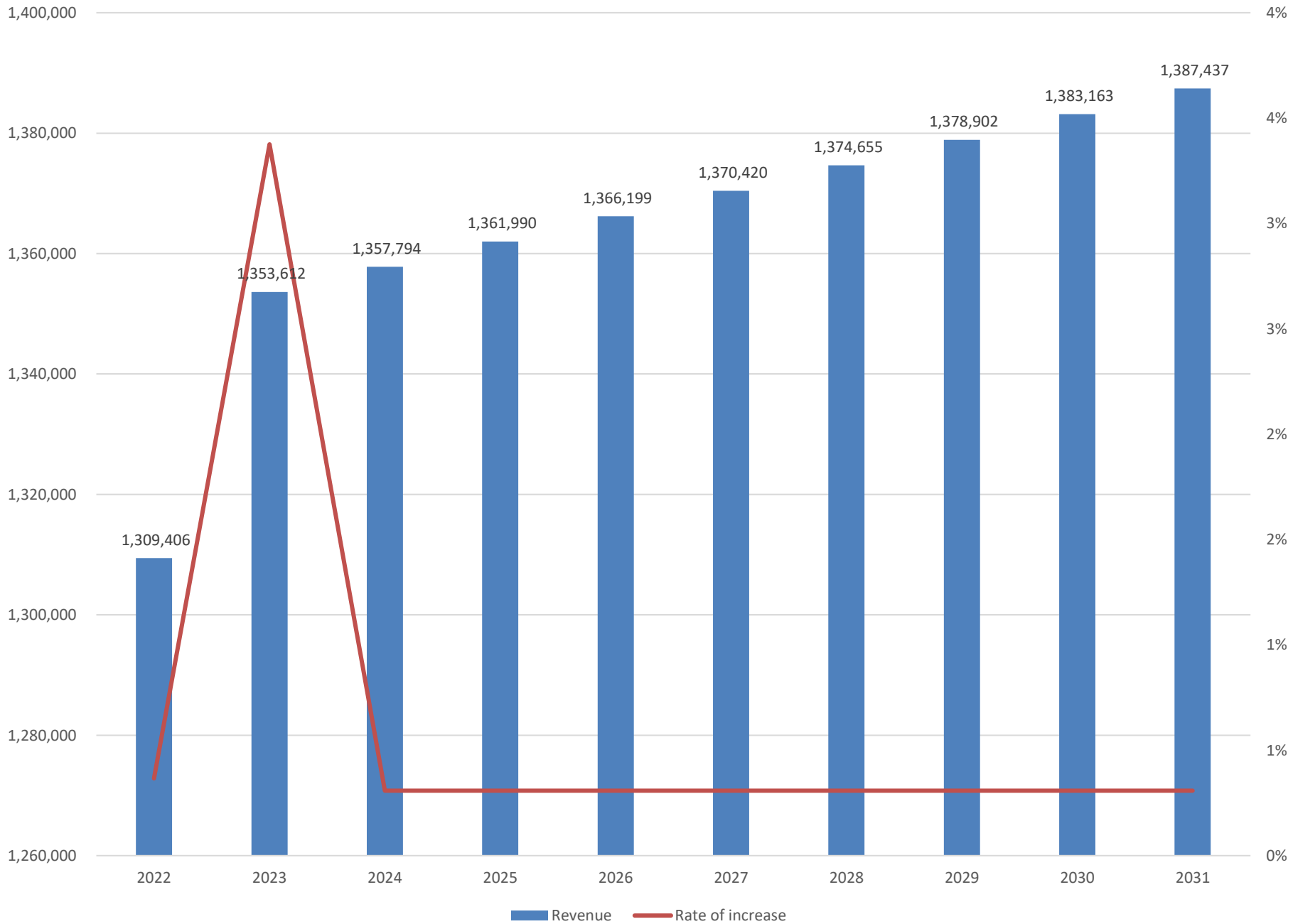




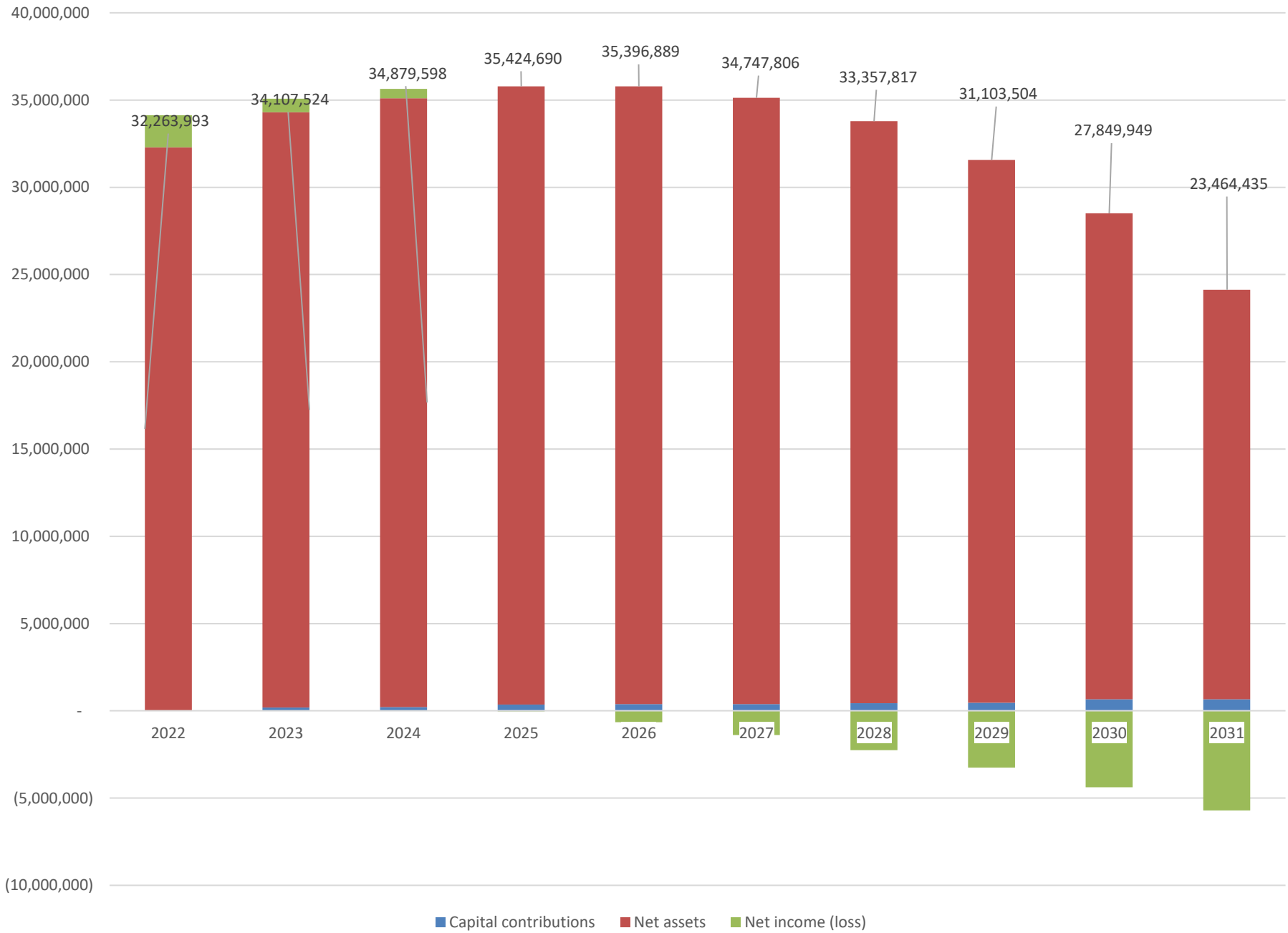
# Charges for Service/Total Revenue



# Property Tax Revenues



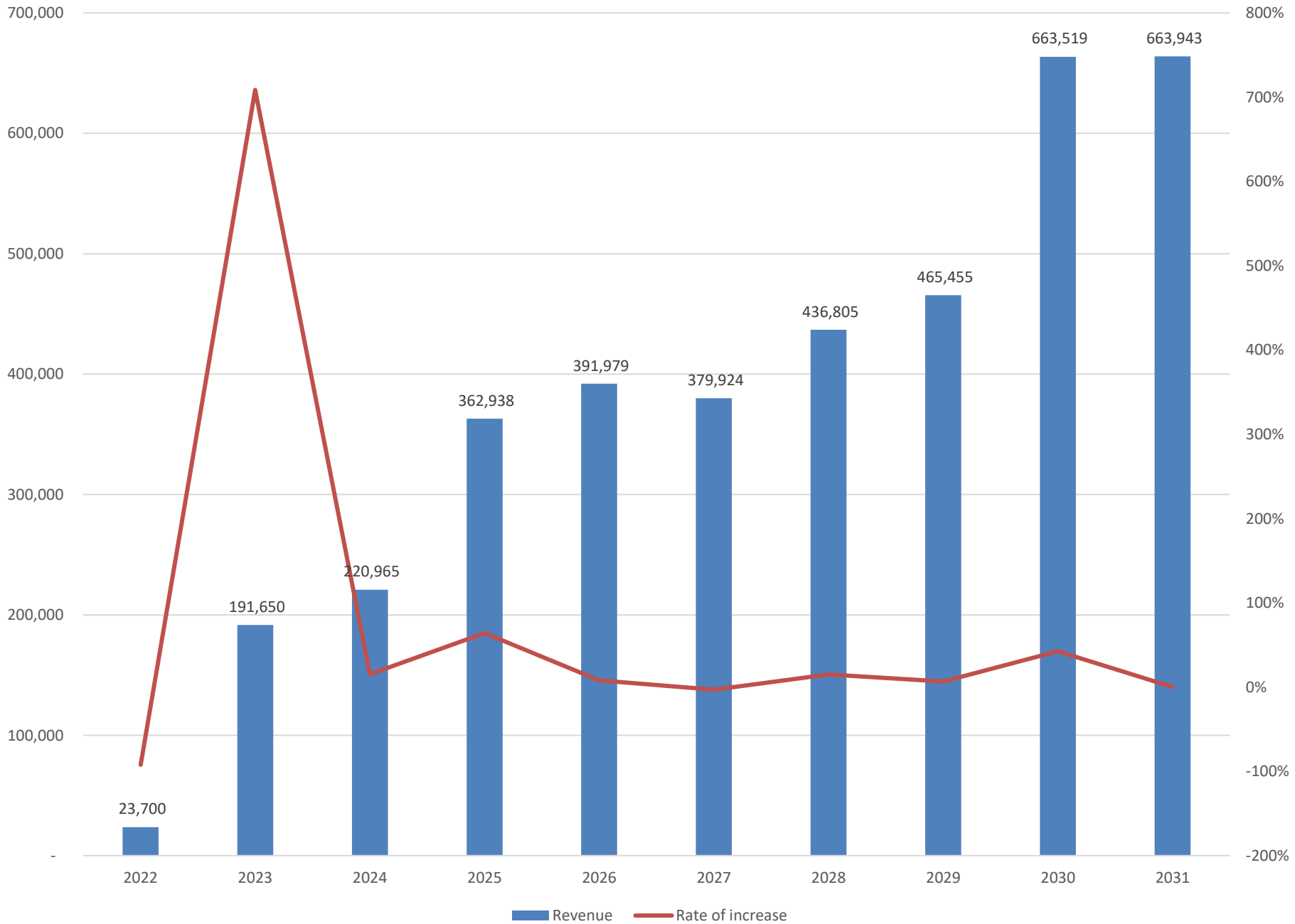
# Fund Balance



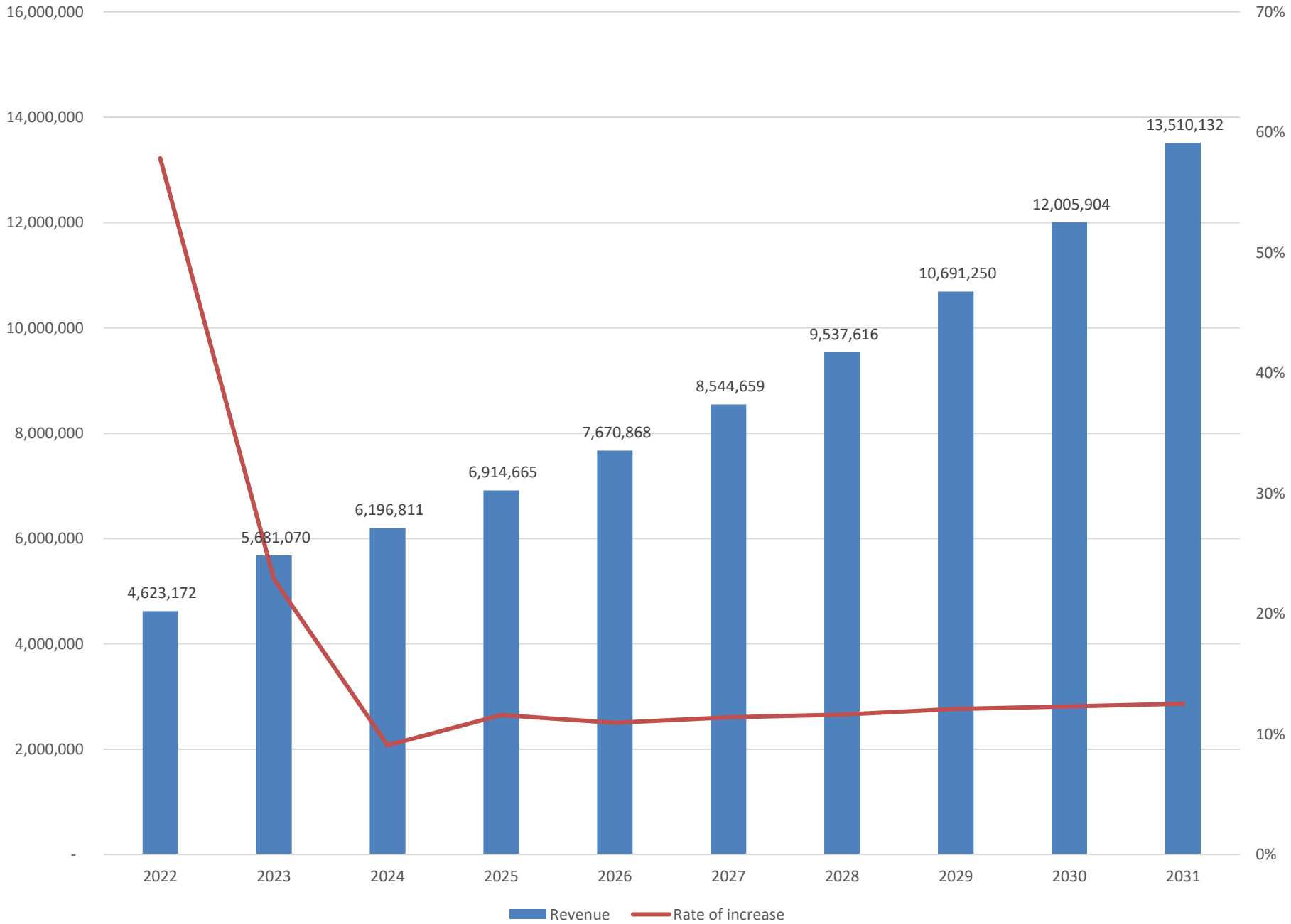
# IGA Contract Service Revenue - LFMSDD



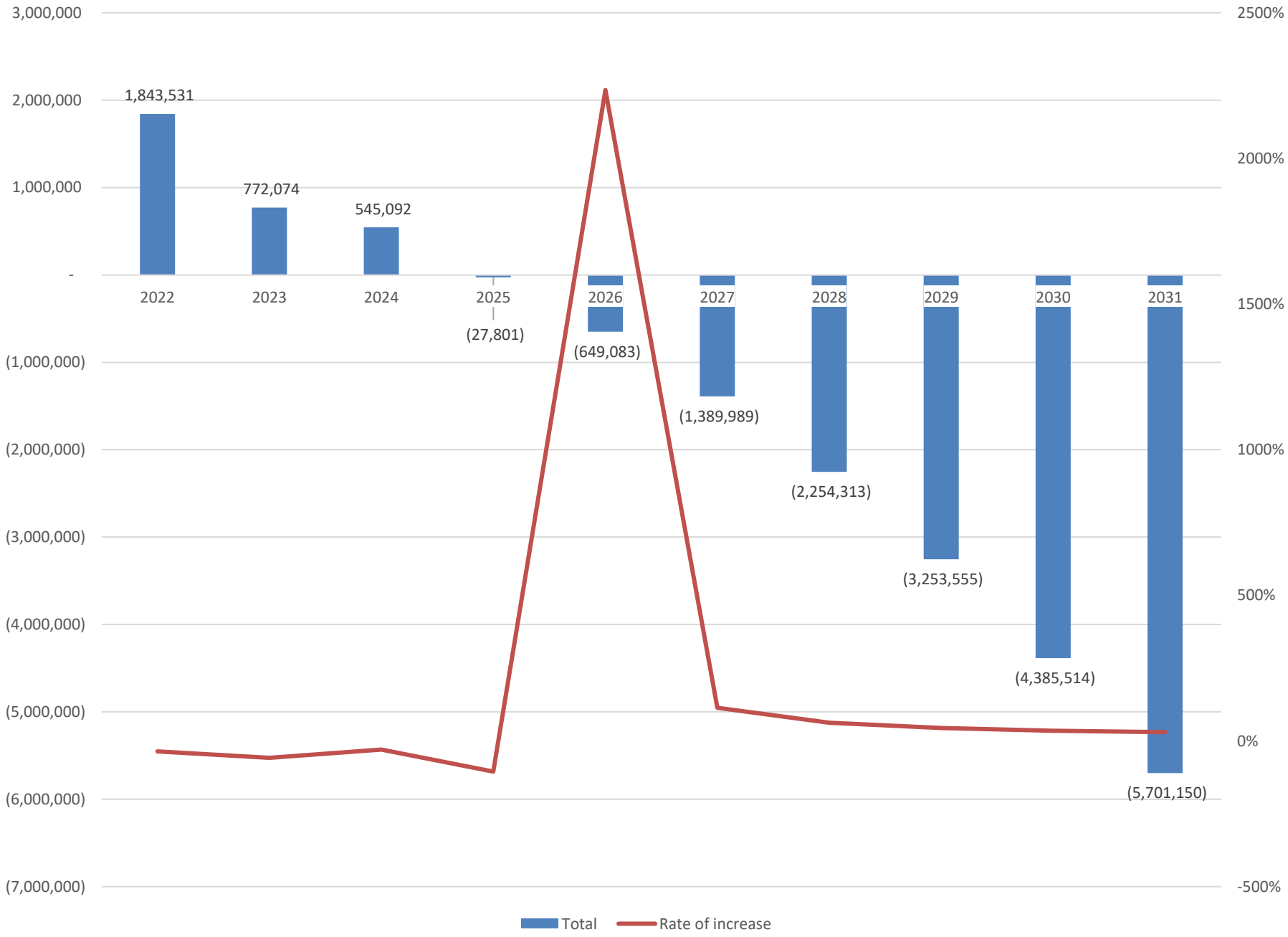
# Capital Contributions (Tap Fees)



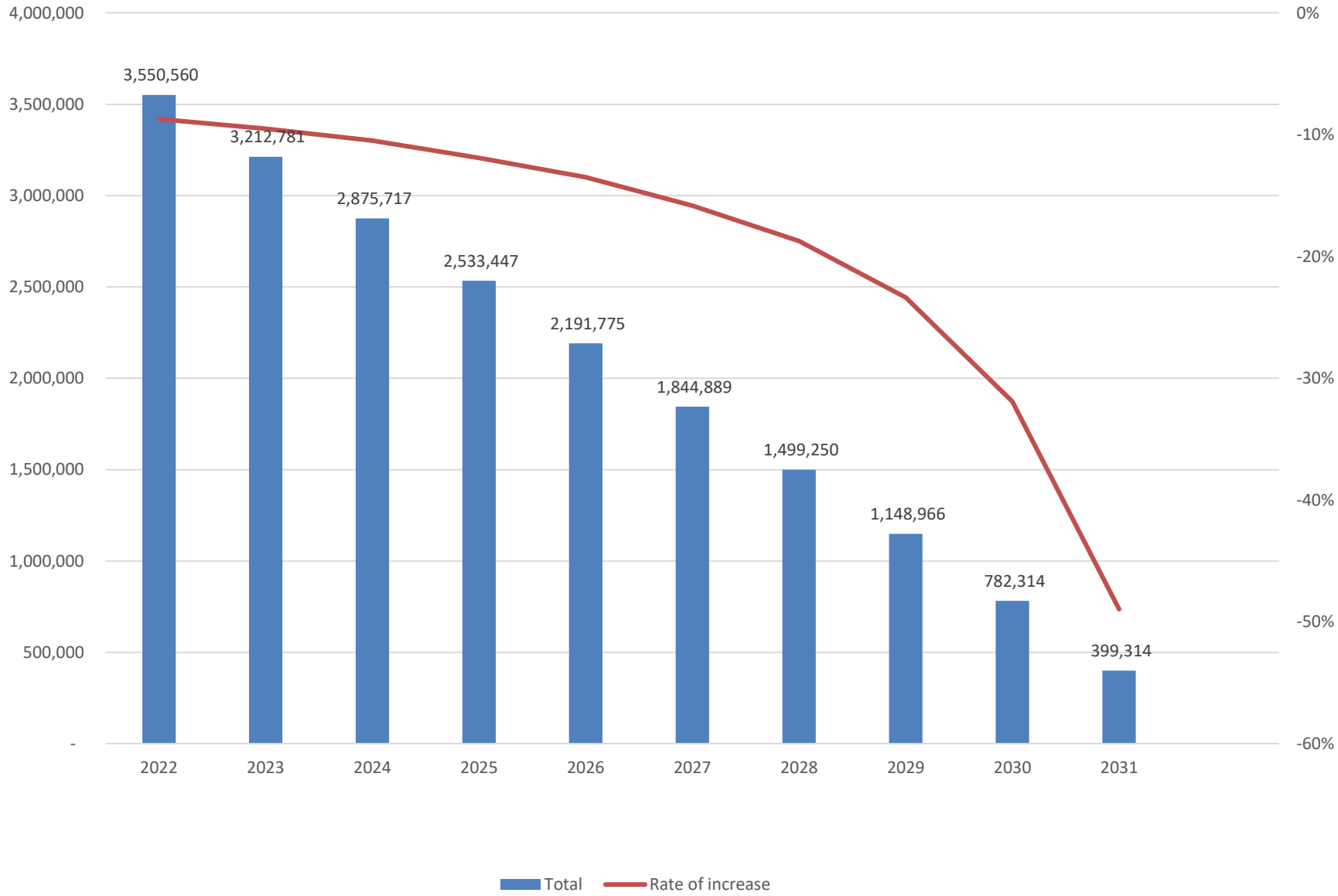
# Change in Operating Expenses



# Change in Net Position/Reserve

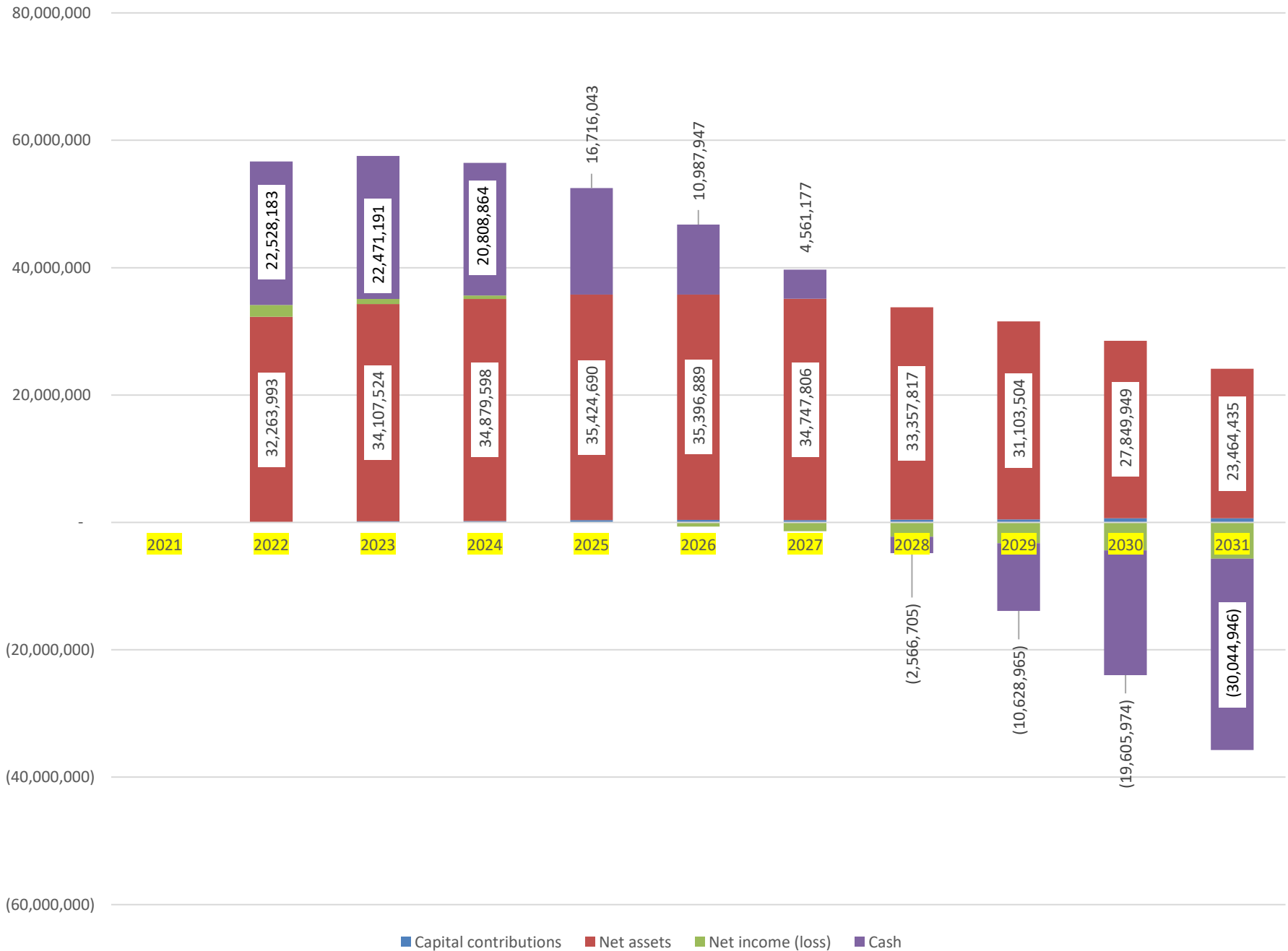


# Debt Outstanding





# Fund Balance & Cash



## GLOSSARY

**Accrual Accounting:** A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue that was earned in December, but not collected until January, is recorded as revenue of December rather than January.

**Assessed Valuation:** The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

**Budget:** A fiscal plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

**Capital Budget: (Non-Operating)-** A plan of proposed capital outlays and the means of financing them for the current fiscal period.

**Capital Outlay:** Represents expenditures which result in the acquisition or addition to fixed assets including: land; buildings; streets and street improvements; recreation facilities; electric and water lines; and machinery or equipment with an expected life of more than one year.

**Cash Basis:** A basis of accounting in which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed.

**Contingency:** An appropriation of funds to cover unforeseen events that occur during the fiscal year.

**Debt Service:** The payment of principal, interest and bond reserve requirements on borrowed funds such as notes and bonds.

**Expenditure:** The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. Note that an encumbrance is not expenditure, but reserves funds to be expended.

**Fiscal Year:** An accounting entity that has a set of self-balancing accounts and that records all financial transactions special assessment funds.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Levy:** To impose taxes, special assessments, or service charges for the support of City activities.

**Mill:** A rate of tax; results in one dollar of revenue for every one thousand dollars of assessed valuation.

**Operating Budget:** The expenditure plan for continuing every-day expenditures such as personnel, utilities, contractual services, debt service, commodities, and operating capital requirements.

**Property Tax:** A tax, which is levied on both real and personal property according to that property's valuation, assessment rate or millage.

**Resolution:** A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute; used by governing boards of counties and special districts as a means for taking formal action.