

FOUNTAIN

SANITATION

DISTRICT

2024 BUDGET



LETTER OF BUDGET TRANSMITTAL

December 14, 2023


To: Division of Local Governments
1313 Sherman Street, Room 520
Denver, CO 80203

Attached is a copy of the 2024 budget for the Fountain Sanitation District in El Paso County, submitted pursuant to Section 29-1-113, CRS. This budget was adopted on December 13, 2023. If there are any questions on the budget, please contact James Heckman at 11545 Link Road in Fountain, Colorado, 80817.

The mill levy certified to the County Commissioners is 5.399 mills for all general operating purposes, subject to statutory and/or TABOR limitation and 0.000 mills for the Temporary Tax Credit/Mill Levy Reduction. Based on a net assessed valuation of 258,697,750 the total property tax revenue is \$1,397,196. A copy of the certification of mill levies sent to the County Commissioners is enclosed.

I hereby certify that the enclosed are true and accurate copies of the adopted budget and certification of tax levies to the Board of County Commissioners.

Signature of Officer _____



Title President of the Board of Directors



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Fountain Sanitation District

Board of Directors:

President	Carl Christian
Vice President	Charles Durbin
Treasurer	Larry Holtz
Director	Phillip Thomas
Director	Dan Blankenship

Staff:

District Manager	James Heckman
Asst. District Manager	Jonathan Moore
District Administrator	Cynthia Murray
Office Assistant	Candy Cooper
Operations Manager	Tim Long
Plant Operator III	Ralph Dunn
Plant Operator III	Charlie Edgar
Plant Operator	Matt Brady
System/Plant Operator	Josh Spitzer
Plant Operator	Mark McConnaughey
Plant Operator	TBD
System Operator	Wayne Ortega
System Operator	Jeff Hilton
System Operator	TBD
GIS Analyst	Becky Cox

District Attorney:

Scott Johnson- Sparks Willson Borges Brandt & Johnson, P.C.

Consulting Engineer:

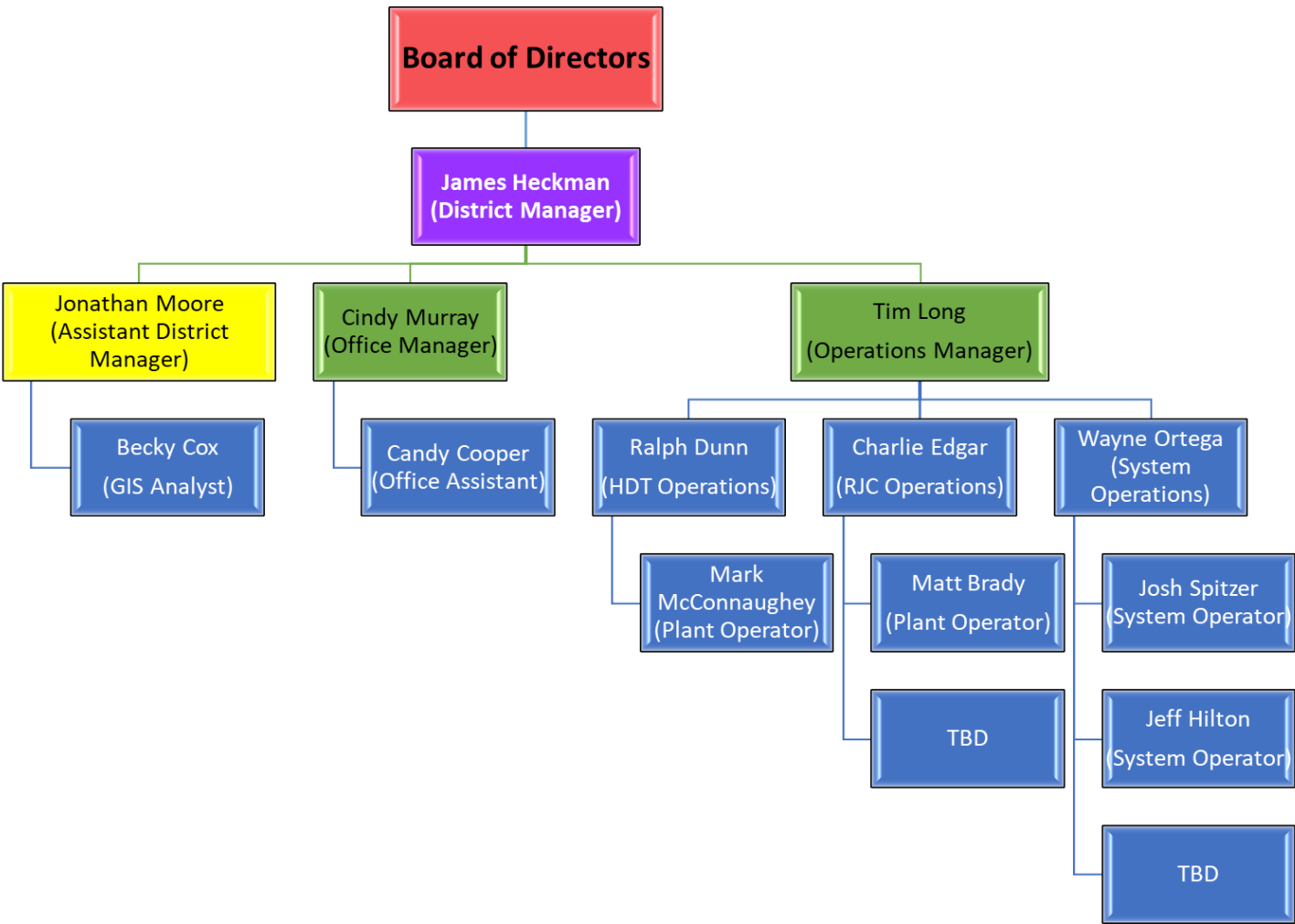
Roger Sams- GMS, Inc.

District Auditor, Accounting Consultant:

Seef LeRoux- Clifton Larson Allen, LLP

Fountain Sanitation District

ORGANIZATIONAL CHART





DISTRICT MANAGER'S 2024 BUDGET MESSAGE

ESD MISSION STATEMENT:

December 13, 2023

To protect the environment and public health while providing reliable, environmentally sound and cost-effective wastewater conveyance and treatment, to be responsive to the needs of the entire FSD service area, ensuring quality and protection of our water resources for future generation's enjoyment.

ESD VISION STATEMENT:

Providing Quality Service Today While Planning for Tomorrows Growth...

Board of Directors and Citizens of
Fountain Sanitation District
11545 Link Road
Fountain, CO 80817

Dear Board of Directors and Citizens of Fountain Sanitation District:

In accordance with the Division of Local Government budget requirements and, on behalf of the management team, we are pleased to present the Proposed 2024 Operating and Capital Budget for the Fountain Sanitation District (District). The budget is the financial plan for the upcoming year and serves as a source of information about the District and its programs. The District's annual budget is comprised of several different funds which are established to accomplish different operational and administrative functions. This allows for the segregation and full cost tracking of operational revenue and expenses and related District system programs. The budget sets forth a plan to demonstrate the financial resources required to operate, maintain, and when possible, improve the public wastewater collection and treatment systems. The budget as presented is consistent with the policy direction reflected by the Board of Directors goals and objectives. The District's financial policies maintain the Board's commitment to the ratepayers for cost-effective and efficient services while providing a long term financial for continuous system improvements.

The District maintains a 10-year financial plan to identify its major capital replacement needs, then matching those needs with funding sources at scheduled timelines. Having the majority ownership in the Lower Fountain Metropolitan Sewage Disposal District (LFMSDD), the District also recognizes its requirement to allocate funds to support the ongoing operational costs and financial obligation for any approved capital project and or equipment. The 2024 Proposed Budget funds a formal evaluation for the potential decommissioning or expansion of the Richard J. Christian II Wastewater Treatment Facility (RJCII). Ultimately the regulatory requirements of Regulation 31, Policy 20-1 and related type regulatory issues will play a key role in the decision.

Economic Condition

The 2024 Proposed Budget is a balanced budget, expenses meet revenue. However, management continues to monitor the nation's overall economic and fiscal condition. It is hard to project any noticeable improvements, in fact it is the opinion of management the economy will see more volatility with the upcoming 2024 Presidential election cycle.

The financial sector and its "experts" are predicting inflation will remain constant or see some easing during 2024, likewise management will plan for interest rates to remain around 5%. District management will leverage its surplus earmarked for future capital projects with investments that will allow the District to maintain the higher interest rates for an extended period of time.

District management has not experienced any relief in retaining the workforce needed to maintain service expectations. The District's employee hiring, and retention rate is the worst experienced in over a decade. The recruitment of quality employees continues to be difficult during this hard market. Finding qualified replacements has become a top concern and consideration which is reflected in the 2024 Proposed Budget. The workforce retention

problem is not just limited to our District; all Front Range utility entities currently have open positions that they cannot fill. Management will also be evaluating the addition and enhancement of its automation capability through its Supervisory Control and Data Acquisition (SCADA) systems.

Both proposed and likely tightening of existing regulatory standards have the potential to impact the operational viability of the District, The regulatory proposals require constant monitoring, attention, and input where necessary. It is apparent there will be a new normal of concerns and challenges when preparing future budgets. Items related to our overall cost of labor and basic supplies to maintain system operations are still difficult to obtain in a reasonably timeframe, which compounds the budgetary process. Management believes it has completed the due diligence required to have enough confidence that the 2024 Proposed Budget will account for both known and unknown changes in economic and regulatory conditions.

The District’s main funding source to meet the capital needs to support future growth are established through its Plant Investment Fees (“PIF” or “tap fees”) received from new development. The monthly user charge supports all but a small portion of the District’s day-to-day operational requirements. The City of Fountain published notice that they have a lack of supply water to support the planned new single family housing developments. The lack of potable water has a direct impact on the District’s financial stability. When City water development fees slow or stop, the District fees naturally follow the same trend, regardless of its sanitary pipe and treatment capacity available. The slowing of water development fees along with added inflationary pressures are having a negative impact on District growth and overall financial position. Management believes new development starts for 2024 will closely match what will be realized in 2023, therefore tap fee revenue reflected in the 2024 Proposed Budget will remain at conservative levels.

Budget Goals

Proposed Operational Goals for FY2024:

1. Goal 1 - Financial Stability

- Ensure adequate funding resources are available to fulfill the District’s operational service mission. The District’s Board has a fiduciary responsibility to ensure that adequate financial resources are in place to operate the District and carry out its services.
- Related District Objectives:
 - Continue to evaluate the District’s customer service charge and plant investment “tap fee” methodologies.
 - Review cash flow and reserves for balance adequacy addressing any emergency event and retain funding for planned capital needs.
 - Review and adjust the 10-year financial plan to maintain operational stability, to include repair, rehabilitation and or capital acquisition requirements.
 - Continue to implement an effective life cycle equipment replacement schedule for improved budgetary expense projections.
 - Develop and utilize a formal capital replacement management system to monitor and report progress of active capital projects.

2. Goal 2 - Infrastructure Reliability

- Consistently maintain and operate a cost-effective and reliable wastewater treatment system throughout the District’s service area. Systematic replacement or rehabilitation of aging infrastructure is a high priority. The creation of a formal Capital Needs Assessment was not developed in 2023 as originally planned. Management has a cost allocation to retain a consultant to help develop and implement a formal Capital Needs Assessment document to ensure infrastructure reliability and treatment capacity needs. A Capital Needs Assessment identifies the District’s capital facilities using accurate information about current conditions and identifies capital projects needs and the associated future costs.

- **Related District Objectives:**

- Annually rehabilitate or replace aging sanitary mainline as necessary and identified as “critical” through the District’s CCTV inspection monitoring system.
- Eliminate higher maintenance costs by replacing, repairing, or relocating appropriate infrastructure.
- Enhance and organize inventory system to reduce equipment down time.
- Implementation of a formal Capital Needs Assessment.
- Enhance and or replace the District’s existing outdated Asset Management program.
- Evaluate and adjust the District’s Action Plan with planned or proposed renewal & replacement capital projects that impact the District’s total assets inventory.
- Aggressively identify Infiltration & Inflow (I&I) problem areas using the iTracker Monitoring system, having real-time cloud-based analytics.
- Complete an update of the District’s 2019 Sewer System Master Plan document.

3. Goal 3: Operational Optimization

- Implement and maintain effective operational practices. The Board expects the District to operate at or above industry best practices, utilizing proven technology. The District’s ratepayers expect and deserve high quality service.

- **Related District Objectives:**

- Continue to meet the needs of the community in a timely and professional manner, to respond to emergencies within 30 minutes and continue to reduce the number of collection system emergency service calls by systematically improving reliability.
- Continue to maintain an efficient Preventive Maintenance Program, hydro-cleaning or using the Sewer Line Rapid Assessment Tool (SL-RAT) on the District’s 100+ miles of sanitary main system every other year.
- Visually inspect all 100+miles of the collection system using the District’s CCTV system on a minimum three-year cycle.
- Record all sanitary service lines connected to the District’s main line located within a public right-of-way as required with Senate Bill 18-167 (811 Locates). When applicable, notify the property owner of any root intrusion or problems noted.
- Continue to evaluate process optimization options for the treatment facilities to achieve a reduction in chemical and energy costs.
- Continue to produce a high-quality effluent that meets or exceeds the National Pollutant Discharge Elimination System (NPDES) permit requirements.

4. Goal 4: Employee Development

- Maintain a dynamic and skilled workforce through employee engagement, professional development, and opportunities for advancement. The District Board supports a positive and respectful workplace environment that fosters and encourages employees to do their best.
- The District’s 2024 Proposed Budget will not reflect a request to fund additional team members. Although, any current vacant Full Time Equivalent (FTE) positions will be funded in anticipation of being filled during the 2024 budget year. Management continuously evaluates the existing operational task requirements with its team and annually focuses on the additional labor needs of the continuous change in regulatory requirements.

Management strives to keep the District workforce growth to no more than needed to maintain cost effective and efficient services which in turn leads to service rate affordability. This is a challenge as the trend for the District’s operating expenses (wages, health care, retirement, electricity, chemicals, etc.) continues to increase along with the added pressures of new and or upcoming regulatory requirements. The evaluation of starting pay and or additional FTE’s as part of the District’s long-term operational efficiencies is ongoing. The 2024 budget reflects an increase with starting wages to be more competitive with our neighboring Districts.

Budget Priorities and Direction

The 2024 Proposed Budget provides the resources to fulfill the Goals and Objectives activities established by management and approved by the Board of Directors. The proposed budget expenses maintain a focus on safety, preventive maintenance, and investments in infrastructure that improve system efficiency and effectiveness and overall quality customer service. The 2024 Proposed Budget is designed to address the immediate or short-term needs facing the District which in turn contributes to the overall community health and safety. The budget document also provides a roadmap for future capital improvements and operational needs while maintaining rate stability for its customers.

- Maintain Existing Assets for Future Generations

A majority of District's sanitary collection system was built in the 1950s through 1970s. Many older parts of the sanitary system are reaching the end of its useful life requiring rehabilitation or replacement. It is the District's responsibility to ensure these assets are appropriately maintained, keeping them in serviceable condition. When discovered and as necessary, rehabilitation or replacement of those pipeline assets is required to avoid system failures.

Historically, the District sets aside a very small portion of its monthly sewer rate for the funding of Renewal and Replacements which include pipelines and other related capital assets. As the District's infrastructure continues to age, management is committed to annually increasing the amount of rehabilitation or replacement as the budget allows. Management will continue to focus on those parts of the District's system needing rehabilitation and replacements based on priority. Programs and tools such as a Capital Needs Assessment program will be utilized in 2024 which will enhance the existing 10-year Capital Improvement Program and 10-year Long Term Financial Plan. Both the program and plan will identify and prioritize sewer rehabilitation and replacement project needs. The proposed update to the Sewer System Master Plan will also help management help with project identification and prioritization.

Staff also continues to monitor the operational expenses related to Regulatory matters such as Temperature and Policy 20-1 for PFAS/PFAO which includes the recently implemented bio-solids monitoring and reporting.

- Plant Investment Fees (Tap Fees)

The District receives monetary contributions from the development community in the form of a Plant Investment Fee or more commonly called "tap fee" which provides the necessary resources to allow the District to extend the sanitary collection system for new service and renew the existing infrastructure affected by development. The tap fee to Developers also secures capacity rights at the treatment facility. The District has a single uniform rate for its tap fee or capital contribution applied throughout the District's service area. The District completed an amendment to its Plant Investment Fee structure in 2022, creating a "flat rate" to areas within the Districts service boundaries and within the corporate limits of the City of Colorado Springs. No increase in the current tap fee structure is proposed or anticipated for the budget year 2024.

The District last updated its Sewer System Master Plan (SSMP) in April 2017, the District was on track with the identified 20-year growth projections through March of 2020. However, the pandemic related issues along with the uncertainty of treated water supply from the City of Fountain disturbed the future growth projections. The District will complete an update to its SSMP to reflect current conditions and appropriately adjust future projections. Management is proposing an update be completed in 2024 so the District can more accurately plan for capacity and treatment needs at the treatment facility and within the sanitary collection system.

- Customer Rates and Charges

The District's Board of Directors and management have made concerted efforts to provide the necessary financial resources to meet the District's current and projected needs without creating extreme fluctuations in customer user rates. The District strives to maintain its long-term financial strength and viability of the District but inevitably rate adjustments become necessary. Management continues to review its operational capability to maximize efficiencies where and when possible.

The Board remains sensitive to any proposed increase in charges and fees. A formal Rate Study was completed in 2019 which indicated the current customer charge structure is falling below the funding requirements needed to meet the operational and capital replacement needs presented in the 10-year Capital Improvement Plan and 10-year Long Term Financial Model. The study recommended customer user rates be increased and imposed to meet the District's short and long-term requirements. The Board elected to defer the scheduled 6% rate increase for the years 2020, 2021, 2022 and 2023. Recognizing the Board's sensitivity to rate increases along with continued volatility in our overall economy, the Proposed 2024 Budget does not reflect any user rate increase. The District's investment income realized in 2023 and projected for 2024 is significant enough to offset a majority of the scheduled rate increase. The Board should keep in mind this will be the fifth consecutive year of scheduled rate deferrals, and should the District lose its investment income power, the Board must seriously consider incremental rate increases annually to keep the District financially stable.

- Strengthen the District's Organizational Structure

Organizationally, the 2024 proposed budget includes the continued proportional or shared funding of a Utility Inspector with the City of Fountain (City). The inspector is a City employee and utilized under an Intergovernmental Agreement (IGA). The District pays the City for only those costs associated with time spent on District matters related to inspecting sanitary installation and repairs. It continues to be a cost-effective solution for the District and the IGA is reviewed annually. The District also utilizes the City for its billing and collection services at a cost of approximately \$72,000 annually. Management is reviewing other options with the City for an amendment or change in service scope, which may include either providing additional services or limiting current services. For example, the City provides the water data needed by the District at a cost, and the District will complete the billing service to its customers.

The District experienced a major change in its location services completed through the Colorado 811 One Call System. The Colorado Legislation change required all utilities to be one the "One Call System". One Call locate requests were subject to a \$1.40 per locate request charge. The District received notice that Colorado 811's current WebTMS (Web Ticket Management System) as of October 1, 2023, WebTMS will no longer be an option. They are now requiring each entity to purchase software to manage utility line locate requests, additional ticket management software will be required. Colorado 811 is recommending Norfield LOGiX™ Platform called Locator LOGiX™. The main advantage would be seamless automation for assigning locators and providing responses based on member code, ticket priority and geographical location. Other third-party software is also available. A cost allocation of \$5,750 to fund the required Colorado 811 One Call System is included. Due to the volume and nature of calls, the District will evaluate the pros and cons of contracting with a third-party locator in 2024.

- Prepare for Economic Volatility

As previously stated, the proposed operational budget balances expenditures with available revenues however, with the ongoing economic uncertainties and the lack of treated water availability, management has some ongoing concerns with keeping the District financially stable. The 2024 proposed budget anticipates economic conditions will be similar to 2023 or may show some decline as the presidential election draws near. Our local economy did experience some growth and there was stability in the commercial sector. Management is hopeful there will be some additional growth trends through 2024.

The 2024 Proposed Budget represents a short-term (one year) spending plan. The District's 10-year Long Term Financial Model is a fluid document that is continuously updated to allow management to adequately plan for the District's future needs. Anticipated revenues, operating expenses and capital expenditure requirements are all considered. When making decisions regarding capital projects, the total cost of ownership is considered whereby the total cost of a decision, including both the initial capital cost and the ongoing operational costs, are measured. An evaluation of the required service level is also considered from a long-term sustainability objective.

Projected 2024 Non-Operating or Capital Revenue *excluding* planned intra-fund transfers but including earned interest is estimated at \$1,375,258. Historically the District's capital equipment and projects revenue is generated from Plant Investment Fees (tap fees) with new residential and commercial development. However, with interest rates going from near zero to over five percent, it provided some unexpected but welcomed earned interest revenue. Management believes the federal interest rate will remain strong and will provide a funding source to the overall non-operating revenue for 2024. Projected tap fee revenues for 2024 are equivalent to 63 single family taps using an average of \$7,700.50 for the Jimmy Camp Creek enterprise and 13 for the Fountain Creek general account. The 2024 estimated non-operating revenue is a 75% increase from what was budgeted in 2023 using a noticeable increase in earned interest income. The 2024 Proposed Budget reflects an intra-fund transfer requirement of \$767,242 to fully fund the District's planned capital project and equipment replacement requests. Management continuously evaluates the Districts current Plant Investment Fee structure to accurately ensure growth pays its own way.

The General Fund will generate an estimated \$1,396,655 in Ad Valorem (Mill Levy) property tax collections. The levied amount is set by the Board of Directors and subject to the more restrictive limitation of either TABOR or the Gallagher Amendment. Although the District has been restricted to the limits of TABOR for many years, management is monitoring the potential changes to Gallagher. All generated Mill Levy property tax revenue is applied to only those expenditures within the General Fund of the Fountain Creek Basin. As required by statute, 90+% of the property tax revenue will cover expenses related to the District's administrative functions. Mill Levy revenues can be used for any expenditure purpose within the General Fund but are restricted for use in the Enterprise Fund.

Operating Expenditures

Management critically evaluates the day-to-day operating expenditures and aggressively promotes efforts to keep expenditures at a minimum. Expenses for essential services related to the safety of employees, protection of the environment, public health, and maintaining wastewater operational efficiency are given priority.

The Board set a goal of keeping the average pay rate of the District staff competitive with those entities along the Front Range. The District participates annually in the Pikes Peak Region Salary Survey to ensure the District's labor force remains competitive. A 5% Cost of Living Allowance (COLA) for all employee classifications is proposed. The entry or trainee level classification will be adjusted up to \$20.50 per hour. Total employee benefit expenses are expected to increase 4.5% with the highest increase coming from employee's health/dental insurance plan. An allocation to fund the current open positions is included with the 2024 Proposed Budget. Funding for one seasonal labor position is also included. Management will continue to monitor and discuss the existing workload requirements with staff to identify when additional FTEs are needed.

Estimated Operating Expenditure requirements for 2024 in the General Fund are \$3,242,670 and \$3,284,009 within the District's JCC Enterprise. In summary, \$6,526,679 is provided for the District's Total Operating Fund Expenditures, inclusive of all planned Operational and intra-transfers. From that amount:

- ✚ Approximately 27.76% is dedicated to the day-to-day operational activities necessary for the District's Total Operating Fund of its collection systems, existing treatment facilities, and related systems and equipment.
- ✚ Approximately 29.22% of the Total Operating Fund is appropriated for all expenses relating to staffing requirements/direct labor necessary to maintain the day-to-day operational activities of the District.
- ✚ Approximately 25.28% of the total amount is appropriated for the JCC Enterprise obligation to meet the expenses relating to the day-to-day operational activities of the Harold D. Thompson Regional Water Reclamation Treatment Facility.
- ✚ Approximately 11.76% is dedicated to intra-fund transfers for planned Capital/System Renewal Projects.
- ✚ Approximately 5.98% is dedicated to servicing the JCC Enterprise Debt Service.

The cost of employee labor and benefits continues to increase across all service utility industries. The cost increase of health/dental benefits is a contributor. All covered employees contribute to their healthcare plan to offset escalating costs which is currently set at 15%, no additional employees contributions are included in the 2024 proposed budget. For the 2024 employee benefits renewal period, management will stay with the Colorado Employer Benefit Trust (CEBT) which continues to be more cost effective than other traditional plans. CEBT is a self-insured pool, and the participating groups benefit from positive overall claims experience and low administrative cost. The organizational structure is very similar to the District’s insurance provider, Colorado Special District’s Property and Liability Pool.

The complexity of wastewater treatment continues to increase and will require a knowledgeable team to meet and maintain compliance discharge permit limits. The Board and management encourage continued education program efforts to keep ahead of the operational monitoring and process control changes. Employee retention is important and has an effect in overall labor costs. A small allocation for educational opportunities is annually provided for all team members.

The proposed 2024 total budgeted expenditures will fund the necessary operational activities. The proposed resources also consider regional planning efforts through Arkansas Fountain Coalition for Urban River Evaluation or commonly called “AF CURE”. This group works toward collaborative efforts to help understand the upcoming requirements of tighter regulatory impositions for nutrients, temperature, and other related standards. AF CURE seeks out and proposes alternative options to the regulatory agencies based on science.

Capital Expenditures

The 2024 proposed total Capital Budget is anticipated to be \$2,142,500 of which \$120,000 is set aside for planned capital funding requirements to the Lower Fountain Metropolitan Sewage Disposal District. The District participates financially with capital projects under its membership agreement with LFMSDD. All capital revenue shortfalls with the planned 2024 expenditures will be funded through intra-fund transfers. The capital budget includes the rehabilitation of several manholes, relining, replacement or relocation of sewer mains and several major capital equipment replacements.

The District maintains a 10-Year Capital Improvement Plan (CIP) and a 10-Year Financial Model which includes the acquisition and construction of new facilities and assets as well as the renewal and rehabilitation of existing assets, when rehabilitation extends the useful life of those assets. The District continues to implement the strategies identified in the 2017 Sewer System Master Plan however an allocation for a complete update to the existing document is provided in the 2024 budget. With the unusually wet months of June and July of 2023, management discovered the need to continue and implement additional programs and procedures to reduce stormwater and groundwater inflow & infiltration (I&I). The need for a second phase of the District’s Facilities Master Plan will be reviewed in 2024. Phase two of the plan will critically evaluate the obligations for nutrient and related standards and determine if the RJCII Treatment Facility should remain operational or be decommissioned upon implementation of the anticipated more stringent regulatory standards. The CIP continues to expand the reliability and integrity of the District systems and improve operational resiliency of the District.

The District’s 10-year CIP identifies the planned project and equipment expenditures for 2024 totaling \$2,142,500. This would also include the scheduled Renewal and Replacement projects. The planned major expenditures reflect an increased capital investment in sewer system rehabilitation or replacement, inflow & infiltration control, and replacement of major components at the treatment facility.

Debt and Debt Service

The District has one loan for which it pays annual debt service. The District's loan debt has a fixed interest rate. Total debt service for FY 2024 will be \$390,521. Management does not anticipate any increase in the District's current debt obligations.

Reserves Fund Balances

Reserve balance across all funds for the start of 2024 is estimated to be \$27,256,233. This number assumes all planned capital budget projects in 2023 were completed. However, any project funds not expended in 2023 are carried forward into the 2024 beginning balance.

As proposed, the District's ending Reserve fund balance on December 31, 2024, is projected to be \$27,965,644 with an allocation of total ending fund balance as follows:

\$17,449,426	62.40% <u>General Reserve</u> – This is the projected amount of fund equity available to the District for use on identified capital projects for FY 2022 <ul style="list-style-type: none">FSD - \$14,586,789JCC - \$2,862,638
\$735,460	2.63% <u>Operations and Maintenance Reserve</u> – This amount is required by bond covenants, which maintains a minimum three months of operating expenses. This reserve fund is held in a segregated account. <ul style="list-style-type: none">FSD - \$0.00JCC - \$735,460
\$6,654,097	23.79% <u>LFMSDD Reserve</u> – This amount is maintained for the funding obligation requirements for planned capital projects of the LFMSDD. <ul style="list-style-type: none">FSD - \$0.00JCC - \$6,654,097
\$87,784	.31% <u>Contingency Reserve</u> – This Fund is set forth by the District Board and has a minimum balance requirement of annual operational expenses. <ul style="list-style-type: none">FSD - \$87,784JCC - \$0.00
\$198,756	.71% <u>Emergency Reserve</u> – This amount is required under TABOR, which maintains the operating expenses at a minimum of 3%. Reserve funds are held in a segregated account. <ul style="list-style-type: none">FSD - \$97,280JCC - \$101,476
\$2,840,121	10.16% <u>Renewal and Replacement Reserve</u> – This Fund is set forth by the District Board. A very small portion of the monthly customer charges are allocated to maintain the funding of annual capital renewal and replacement needs. This reserve fund is held in a segregated account. <ul style="list-style-type: none">FSD - \$2,840,121JCC - \$0.00

Ten-Year Financial Model

The District's 2024 Proposed Budget considers the necessary planning for short-range projects with a focus on long-range viability. Management is sensitive to maintaining the quality-of-service expectations of the District customers and meeting requirements of a balanced budget. The 10-year Financial Model provides an integrated strategy to operate, improve and sustain the facilities and services of the District. This model is also a valuable tool through the volatile growth periods providing an indicator of available funding, so the District can react accordingly. District management upholds the operational strategy to ensure customer needs are met while simultaneously maintaining compliance with regulatory requirements. The annual budget review will ensure funding stability throughout the 10-year Financial Model projections. The District Board and management team remains proactive with ensuring adequate resources are available to continue operational efficiency and maintain the District's annual investment in asset renewal and replacements.

Acknowledgments

The District Manager and the Administrative staff sincerely appreciate the direction offered by the District’s Board of Directors and the cooperation and assistance of District staff in developing a responsible and thoughtful budget for 2024.

Finally, as always, we look forward to your comments and suggestions so that we may continue to refine the document and make it as readable and useful as possible to the District Board, its customers, and the City of Fountain community at large. The Proposed Budget will be ready for the Board of Directors of the Fountain Sanitation District adoption at the December 13, 2023, public hearing.

Respectfully Submitted,



James E. Heckman, District Manager

FOUNTAIN SANITATION DISTRICT 2024 BUDGET

BOARD OF DIRECTORS

ADMINISTRATION

TREATMENT FACILITY

COLLECTIONS

2024 BUDGET SUMMARY

Dec 28, 2023 Ver. 3

2024 Budget Summary

FSD GENERAL	
OPERATING REVENUE:	
Projected General 2024 Operating Revenue:	\$ 3,242,670
Transfer In from Reserves for Operating:	\$ -
Total Projected 2024 Operating Resources:	\$ 3,242,670
OPERATING EXPENDITURES:	
Projected General 2024 Operating Expenditures:	\$ 2,780,515
Transfer Expense to Reserve/Other Sources:	\$ 462,155
Total Projected 2024 Operating Expenditures:	\$ 3,242,670
CAPITAL IMPROVEMENTS REVENUE: (NON-OPERATING)	
2024 Projected General Non-Operating Revenues:	\$ 701,500
Transfer In from Reserve/Other Sources:	\$ 462,155
Total Projected Funds Available for Improvement:	\$ 1,163,655
CAPITAL IMPROVEMENTS EXPENSES (NON-OPERATING) :	
2024 General Fund Capital Requests	\$ 1,163,655
Total Projected Non-Operating Expenditures:	\$ 1,163,655
2022 Budget Summary By Fund:	
2024 General Fund Resources:	\$ 3,944,170
2024 General Fund Reserve Needs:	\$ (0)
2024 Total General Fund Expenditures:	\$ 3,944,170
2024 Total Projected Available Resources:	\$ 7,901,937
2024 Total Projected Expenditures:	7,901,936
2024 Projected Expenses Over Revenue:	\$ 0
2024 Intra-Fund Transfers:	\$ 767,243
2024 Transfer Out of Reserves	\$ 0
2024 Total Transfers Required to Balance	\$ 767,243
2024 Total Projected Available Resources w/Transfers:	\$ 7,901,937
2024 Total Projected Expenditures:	7,901,936

JCC ENTERPRISE	
OPERATING REVENUE:	
Projected Enterprise 2024 Operating Revenue:	\$ 3,284,009
Transfer In for Operating Shortfall:	\$ -
Total Projected 2024 Operating Resources:	\$ 3,284,009
OPERATING EXPENDITURES:	
Projected Enterprise 2024 Operating Expenditures:	\$ 2,978,922
Transfer Expense to Reserve/Other Sources:	\$ 305,087
Total Projected 2024 Operating Expenditures:	\$ 3,284,009
CAPITAL IMPROVEMENTS REVENUE: (NON-OPERATING)	
2024 Projected Enterprise Non-Operating Revenues:	\$ 673,758
Transfer In from Reserve/Other Sources:	\$ 305,087
Total Projected Funds Available for Improvement:	\$ 978,845
CAPITAL IMPROVEMENTS EXPENSES (NON-OPERATING) :	
2024 Enterprise Fund Capital Requests	\$ 858,845
* Enterprise LF Project Contribution Requirement	\$ 120,000
*Inclusive, JCC East Outfall Interceptor and HDTRWRF	
Total Projected Non-Operating Expenditures:	\$ 978,845
2024 Budget Summary By Fund:	
2024 Total Enterprise Fund Resources:	\$ 3,957,767
2024 Enterprise Fund Reserve Needs:	\$ 0
2024 Total Enterprise Fund Expenditures:	\$ 3,957,767



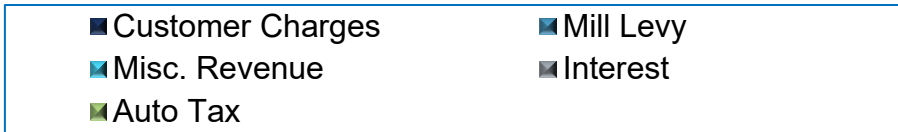
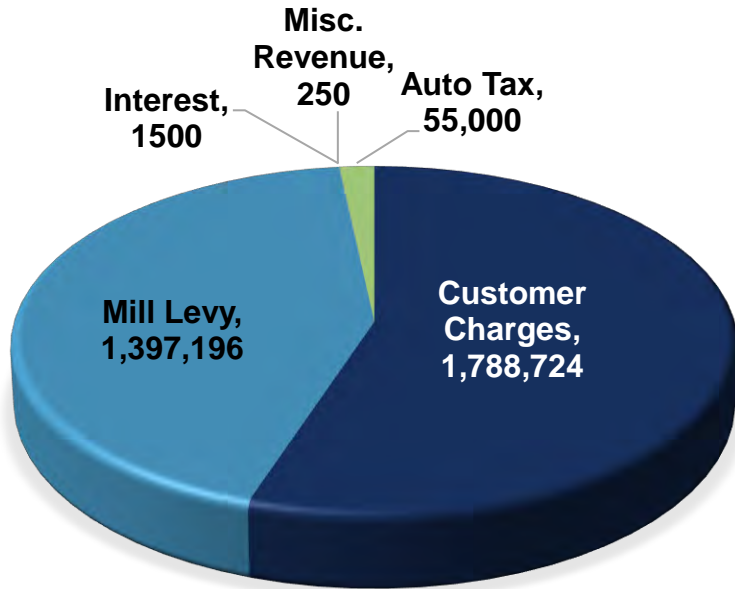
OPERATING/NON-OPERATING RESOURCES

OPERATING REVENUES:		FSD Actual 2022	FSD Approved 2023	FSD YTD Totals 28-Dec-23	% YTD of Approved	FSD Est Year End 31-Dec-23	FSD Proposed 2024	Enterprise Actual 2022	Enterprise Approved 2023	Enterprise YTD Totals 28-Dec-23	% YTD of Approved	Enterprise Est Year End 31-Dec-23	Enterprise Proposed 2024
Dec 28, 2023 Ver. 3													
Mill Levy for Operations		1,226,174	1,298,638	1,299,094	100%	1,299,094	1,397,196	-	-	-	-	-	-
Earned Interest Operations		294,638	1,500	178	12%	178	1,500	110,702	1,250	347	-	347	1,250
Customer Charges:													
City of Fountain		2,175,501	2,025,615	1,780,400	88%	1,780,400	1,788,724	2,175,201	2,514,743	2,458,648	98%	2,468,748	2,618,558
I.G.A. Contract Services	LFMSDD	-	-	-	0%	-	-	662,874	637,674	754,138	118%	754,138	663,951
Other Sources/Service Fees		550	-	-	-	-	-	17,977	-	-	-	-	-
Auto Tax		129,601	45,000	138,766	308%	138,766	55,000	-	-	-	0%	-	-
Misc. Operating Revenue		2,648	250	3,398	1359%	3,398	250	7,414	250	1,005	402%	1,005	250
Transfer To/From Reserves		-	-	-	0%	-	-	-	-	-	0%	-	-
Total Operating Revenue:		\$ 3,829,112	\$ 3,371,003	\$ 3,221,837	96%	\$ 3,221,837	\$ 3,242,670	\$ 2,974,168	\$ 3,153,917	\$ 3,214,138	102%	\$ 3,224,238	\$ 3,284,009
Non-Operating Revenue:													
Receivables for Capital Improv. (Tap Fees)		111,841	30,000	1,083,226	3611%	1,083,226	75,000	332,165	346,782	437,073	126%	437,073	369,696
Earned Interest Capital		-	38,033	985,505	0%	985,505	625,000	-	32,562	356,145	1094%	356,145	302,562
Participation Costs for Upgrade		-	-	168,341	0%	168,341	-	-	-	-	-	-	-
GPS Inspections		-	-	5,300	0%	5,300	1,500	4,850	-	-	-	-	1,500
Developer Contribution		-	-	-	-	-	-	386,365	-	-	-	-	-
Bond/Grant Proceeds, Capital Funding (LFMSDD)		-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Operating Revenue:		\$ 111,841	\$ 68,033	\$ 2,242,372	3296%	\$ 2,242,372	\$ 701,500	\$ 723,380	\$ 379,344	\$ 793,218	209%	\$ 793,218	\$ 673,758
Total Resources Budget Year:		\$ 3,940,953	\$ 3,439,036	\$ 5,464,209	159%	\$ 5,464,209	\$ 3,944,170	\$ 3,697,548	\$ 3,533,261	\$ 4,007,355	113%	\$ 4,017,456	\$ 3,957,767
Reserve Transfers for CIP Capital		\$ -	\$ -	\$ -		\$ -	\$ (0)	\$ -	\$ -	\$ -		\$ -	\$ 0
Total Revenue available for Operations and Capital Improvements:		\$ 3,940,953	\$ 3,439,036	\$ 5,464,209	159%	\$ 5,464,209	\$ 3,944,170	\$ 3,697,548	\$ 3,533,261	\$ 4,007,355	113%	\$ 4,017,456	\$ 3,957,767
Mill Levy Details:													
			Budget Yr.										
Operating Mill Levy	5.390	2024	\$ 1,394,531										
Refunds/Abatements (Prior Year)	0.009	2024	\$ 2,665										
Temporary Mill Levy Reduction	0.000	2024	\$ -										
Gross Mill Levy	5.399	2024	\$ 1,397,196										
Assessed Valuation:													
		2022 Assessment Year	213,514,360										
		2023 Assessment Year	258,697,750										
Growth			45,183,390	17.47%									

OPERATING RESOURCES

GENERAL FUND RESOURCES AVAILABLE

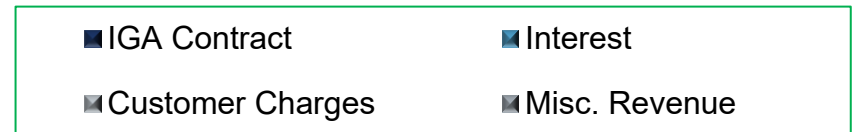
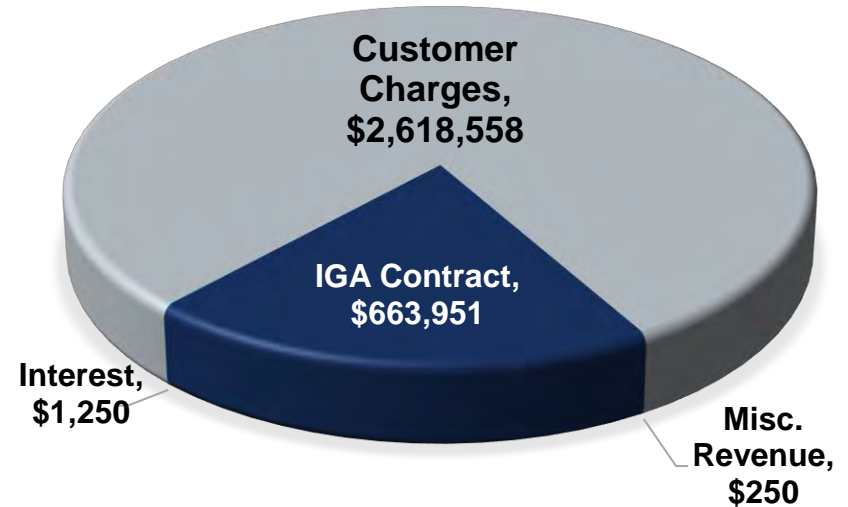
\$3,242,670



JCC ENTERPRISE FUND RESOURCES AVAILABLE

AVAILABLE

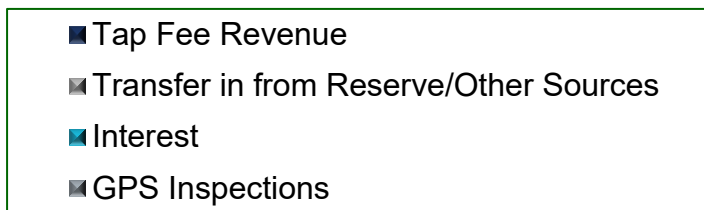
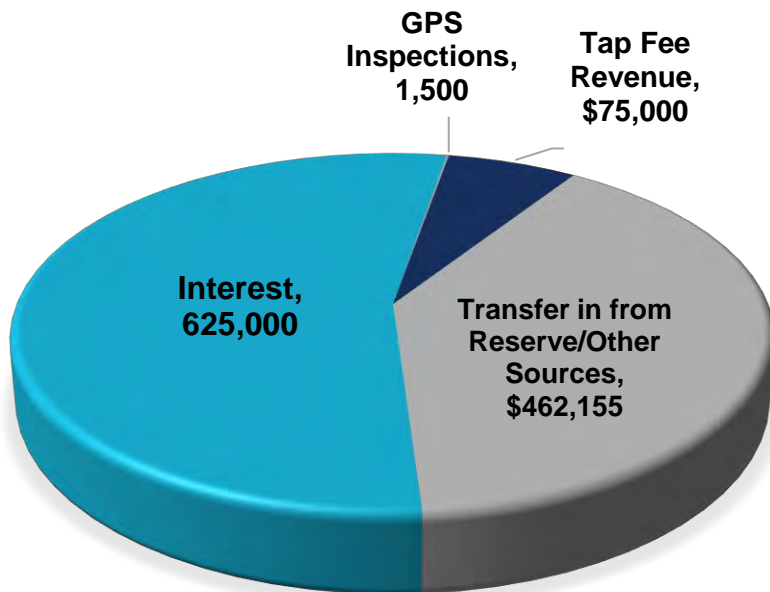
\$3,284,009



NON-OPERATING RESOURCES

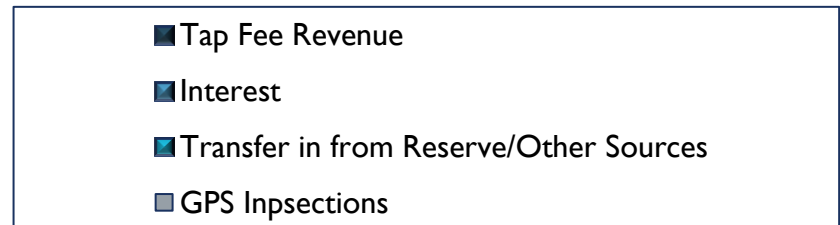
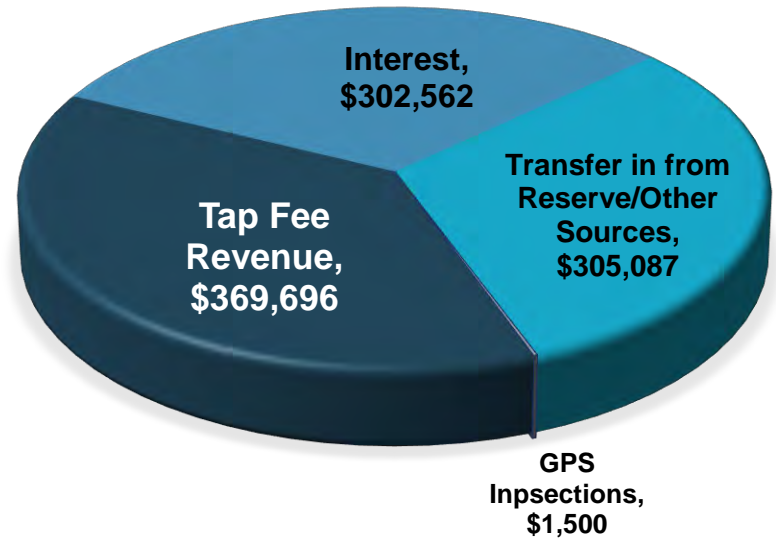
GENERAL FUND NON-OPERATING RESOURCES AVAILABLE

\$1,163,655



JCC ENTERPRISE FUND NON-OPERATING RESOURCES AVAILABLE

\$978,845



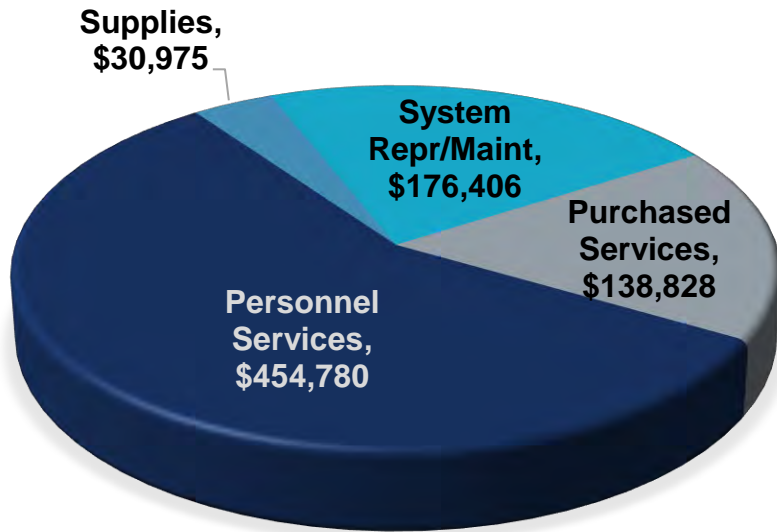
COLLECTIONS AND TRANSMISSIONS



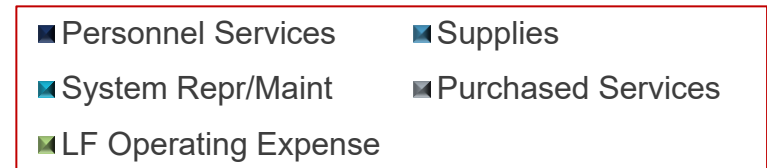
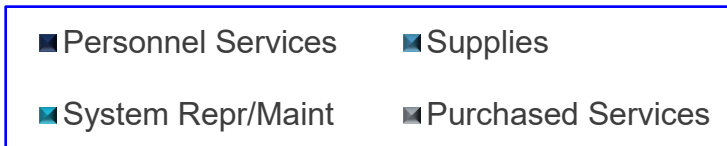
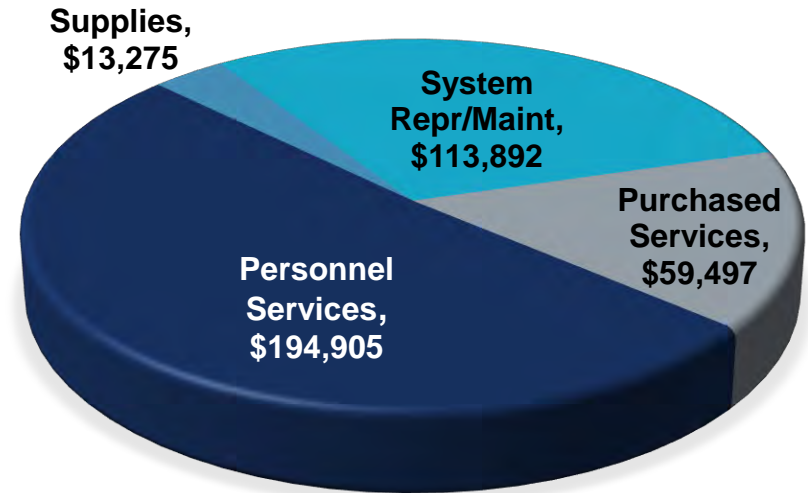
Operating Expenditures	FSD Actual 2022	FSD Approved 2023	FSD YTD Totals 28-Dec-23	% YTD of Approved	FSD Est Year End 31-Dec-23	FSD Proposed 2024	Enterprise Actual 2022	Enterprise Approved 2023	Enterprise YTD Totals 28-Dec-23	% YTD of Approved	Enterprise Est Year End 31-Dec-23	Enterprise Proposed 2024
Collection and Transmission:												
Personnel Services:												
Salaries and Wages	201,264	210,293	172,821	82%	210,293	313,744	201,265	210,293	171,797	82%	210,293	134,461
Overtime	3,791	4,652	3,148	68%	4,652	4,439	3,788	4,652	3,148	68%	4,652	1,902
Worker's Compensation	1,766	4,708	2,312	49%	4,708	6,921	1,766	4,708	2,312	49%	4,708	2,966
HRA Expense	2,371	11,250	5,016	45%	11,250	11,050	2,371	11,250	5,016	45%	11,250	4,735
Group Insurance	27,903	42,724	30,405	71%	42,724	64,439	38,165	42,724	30,405	71%	42,724	27,617
F.I.C.A.	15,315	17,608	14,809	84%	20,108	25,719	13,349	17,608	10,167	58%	17,608	11,022
Retirement Plan	13,076	17,952	13,971	78%	17,952	26,632	12,499	17,952	13,971	78%	17,952	11,413
Educational Plan Allowance	-	1,313	-	0%	1,313	1,838	-	1,313	-	0%	1,313	787
LF Operating IGA Expense	-	-	-	0%	-	-	-	-	-	0%	-	-
Subtotal Personnel Services:	\$ 265,486	\$ 310,500	\$ 242,482	78%	\$ 313,000	\$ 454,780	\$ 273,203	\$ 310,500	\$ 236,816	76%	\$ 310,500	\$ 194,905
Supplies:												
Chemicals	-	582	-	0%	250	700	-	582	-	0%	250	300
Computer/IT	-	363	358	99%	1,250	1,400	-	363	358	99%	1,250	600
Vehicle / Equipment Fuel	8,624	10,080	6,178	61%	10,080	15,750	8,582	10,080	6,178	61%	10,080	6,750
Related Collection Operations	3,157	3,750	3,009	80%	3,750	7,000	3,204	3,750	3,009	80%	3,750	3,000
Related Lift Station Operations	253	2,500	220	9%	1,750	3,500	271	2,500	220	9%	1,750	1,500
Small Hand Tools/PPE	590	2,438	813	33%	2,438	2,625	603	2,438	813	33%	2,438	1,125
Subtotal Supplies:	\$ 12,624	\$ 19,713	\$ 10,579	54%	\$ 19,518	\$ 30,975	\$ 12,660	\$ 19,713	\$ 10,579	54%	\$ 19,518	\$ 13,275
System Repair/Maintenance:												
Vehicle Maintenance/Equipment	13,697	31,008	5,514	18%	31,008	42,735	11,071	11,008	5,514	50%	11,008	33,315
Collection Lines	1,448	43,791	4,792	11%	43,791	90,580	1,448	23,791	3,071	13%	3,791	53,820
Lift Stations	6,551	40,779	14,746	36%	40,779	43,091	6,391	20,779	14,746	71%	20,779	26,757
Subtotal System R & M:	\$ 21,696	\$ 115,578	\$ 25,052	22%	\$ 115,578	\$ 176,406	\$ 18,910	\$ 55,578	\$ 23,332	42%	\$ 35,578	\$ 113,892
Purchased Services:												
System Utilities	4,496	8,232	5,936	72%	8,232	5,950	4,424	8,232	5,699	69%	8,232	2,550
Hired Contract Services	1,089	1,875	1,379	74%	1,875	3,500	955	1,875	1,379	74%	1,875	1,500
Engineering Services	1,272	4,875	1,263	26%	3,500	6,825	267	4,875	-	0%	3,500	2,925
System Inspection Services	14,709	110,500	18,376	17%	42,658	81,900	13,090	58,500	17,940	31%	20,482	35,100
Wastewater Cleanup	200	2,750	-	0%	500	4,235	250	2,750	-	0%	500	1,815
Uniforms/Rental	1,074	1,375	637	46%	1,375	2,118	1,066	1,375	637	46%	1,375	907
IT Contract Services	3,859	10,454	4,456	43%	10,454	22,050	3,997	10,454	4,456	43%	10,454	9,450
Annual Software Contract Maint	2,528	6,375	5,874	92%	6,375	9,450	728	6,375	5,874	92%	6,375	4,050
Training/Travel Expenses	1,226	1,100	1,241	113%	2,000	2,800	2,242	1,100	1,241	113%	2,000	1,200
Subtotal Purchased Services:	\$ 30,453	\$ 147,536	\$ 39,162	27%	\$ 76,969	\$ 138,828	\$ 27,019	\$ 95,536	\$ 37,226	39%	\$ 54,793	\$ 59,497
Total Operating Expenditures	\$ 330,259	\$ 593,327	\$ 317,275	53%	\$ 525,065	\$ 800,989	\$ 331,792	\$ 481,327	\$ 307,952	64%	\$ 420,389	\$ 381,570
Non-Operating Expenditures:												
System Renewal/Replacement Projects	79,194	309,350	588,302	190%	588,302	389,014	96,793	259,350	654,242	252%	654,242	238,383
Capital Equipment/Facilities	237,118	295,751	96,573	33%	96,573	301,438	245,518	223,733	94,923	42%	95,751	223,789
Capital Contributions LF Projects	-	-	-	0%	-	-	-	7,805	-	0%	-	12,000
Total Non-Operating Expenditures	\$ 316,312	\$ 605,101	\$ 684,875	113%	\$ 684,875	\$ 690,452	\$ 342,311	\$ 490,888	\$ 749,165	153%	\$ 749,993	\$ 474,172
Collection/Transmission Total Exp	\$ 646,571	\$ 1,198,428	\$ 1,002,150	84%	\$ 1,209,940	\$ 1,491,440	\$ 674,103	\$ 972,215	\$ 1,057,117	109%	\$ 1,170,382	\$ 855,742

COLLECTION AND TRANSMISSION LINES

**2024 PROPOSED GENERAL
OPERATING FUND \$800,989**



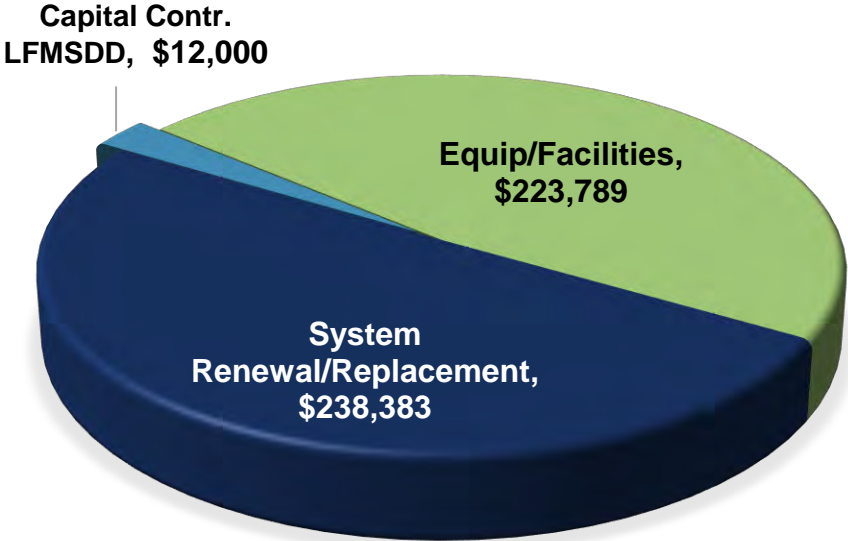
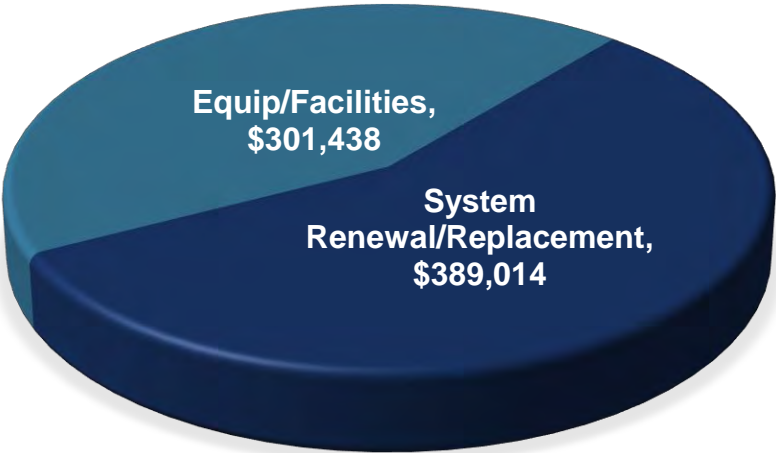
**2024 PROPOSED JCC ENTERPRISE
OPERATING FUND \$381,570**



COLLECTION AND TRANSMISSION LINES

**2024 PROPOSED GENERAL FUND
NON-OPERATING \$690,452**

**2024 PROPOSED JCC ENTERPRISE
FUND NON-OPERATING \$474,172**



- System Renewal/Replacement
- Capital Contr. LFMSDD
- Equip/Facilities

- System Renewal/Replacement
- Capital Contr. LFMSDD
- Equip/Facilities

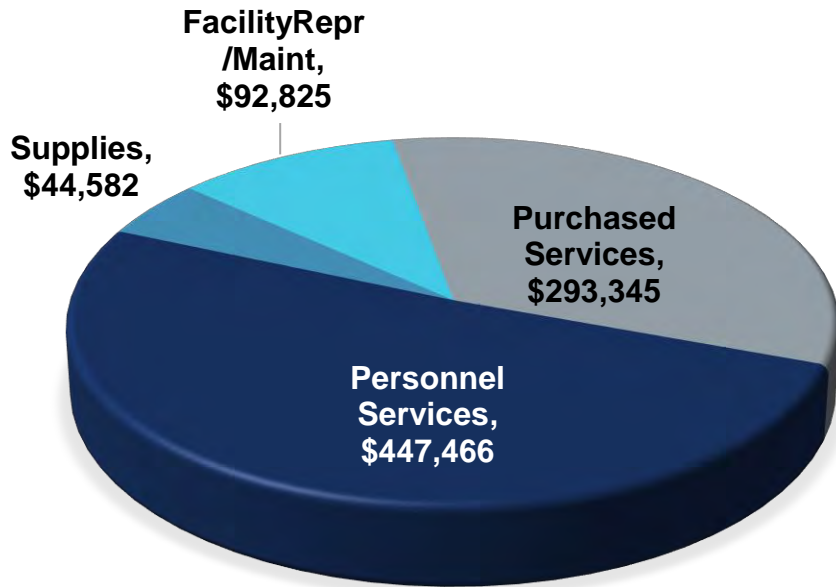
WASTEWATER TREATMENT FACILITY



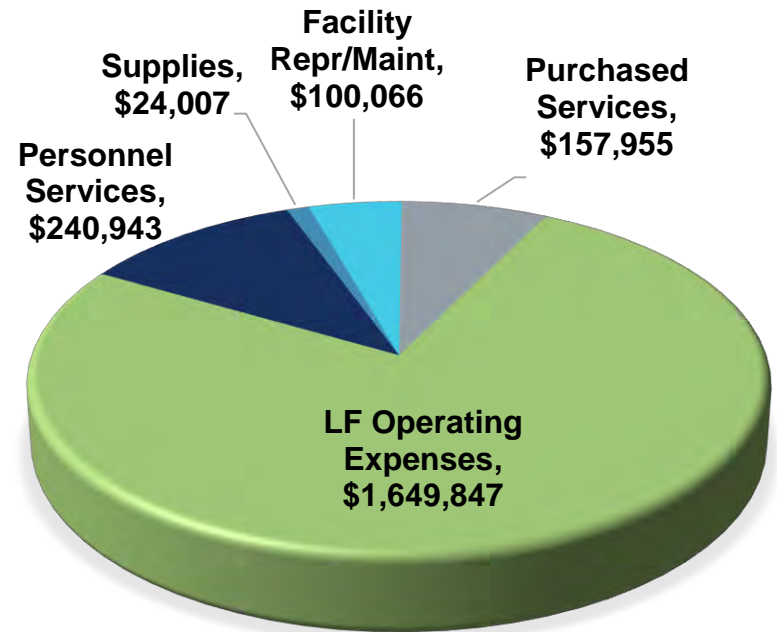
Operating Expenditures		FSD	FSD	FSD	% YTD	FSD	FSD	Enterprise	Enterprise	Enterprise	% YTD	Enterprise	Enterprise
Wastewater Treatment Facility		Actual	Approved	YTD Totals	of	Est Year End	Proposed	Actual	Approved	YTD Totals	of	Est Year End	Proposed
		2022	2023	28-Dec-23	Approved	31-Dec-23	2024	2022	2023	28-Dec-23	Approved	31-Dec-23	2024
Personnel Services:													
Salaries and Wages		279,093	300,311	304,869	102%	304,869	317,040	155,143	161,705	166,780	103%	166,780	170,713
Overtime		2,368	8,316	3,841	46%	8,316	5,152	1,275	4,478	2,108	47%	4,478	2,774
Worker's Compensation		2,096	8,161	2,355	29%	8,161	8,569	1,129	4,394	1,268	29%	4,394	4,614
HRA Expense		5,484	12,999	8,719	67%	12,999	9,009	2,953	6,999	4,695	67%	6,999	4,851
Group Insurance		34,680	50,377	46,094	91%	51,877	55,348	18,674	27,126	24,820	91%	29,126	29,803
F.I.C.A.		21,388	20,983	23,479	112%	23,479	21,892	10,741	11,299	11,553	102%	11,553	11,788
Retirement Plan		19,894	26,264	22,666	86%	26,264	27,727	10,712	14,142	12,205	86%	14,142	14,930
Educational Plan Allowance		-	2,730	-	0%	2,730	2,730	-	1,470	-	0%	1,470	1,470
LF Oper Expense (WW Flow)		-	-	-	0%	-	-	1,315,057	1,532,437	1,418,344	93%	1,532,437	1,649,847
Subtotal Personnel Services:		\$ 365,003	\$ 430,141	\$ 412,024	96%	\$ 438,694	\$ 447,466	\$ 1,515,684	\$ 1,764,050	\$ 1,641,773	93%	\$ 1,771,379	\$ 1,890,790
Supplies:													
Chemicals		1,070	6,815	1,478	22%	3,815	5,850	576	3,670	796	22%	2,125	3,150
Vehicle / Equipment Fuel		8,306	11,648	6,368	55%	11,648	16,307	4,481	6,272	3,429	55%	6,272	8,781
Laboratory		5,668	4,875	4,816	99%	6,500	6,500	3,087	2,625	2,593	99%	3,200	3,500
Office		556	488	235	48%	488	731	299	262	126	48%	262	394
Small Hand Tools/PPE		882	2,852	1,823	64%	2,852	2,194	527	1,536	981	64%	1,536	1,181
Related Treatment Ops Supplies		1,396	2,438	1,525	63%	2,438	2,275	752	1,313	821	63%	1,313	1,225
Facility Ground Supplies		90	3,250	834	26%	1,250	3,250	49	1,750	449	26%	750	1,750
Computer/IT		69	3,465	1,991	57%	3,465	6,825	37	1,866	1,072	57%	1,866	3,675
Janitorial		712	731	560	77%	1,500	650	364	394	301	76%	1,000	350
Subtotal Supplies:		\$ 18,749	\$ 36,562	\$ 19,628	54%	\$ 33,956	\$ 44,582	\$ 10,172	\$ 19,688	\$ 10,569	54%	\$ 18,324	\$ 24,007
Facility Repair/Maintenance:													
Vehicle / Equipment		2,158	23,449	13,921	59%	23,449	46,480	20,106	9,996	7,496	75%	9,996	50,111
Treatment Facility		34,144	65,050	3,587	6%	65,050	46,345	13,626	35,027	1,932	6%	35,027	49,955
Subtotal Facility R & M:		\$ 36,302	\$ 88,499	\$ 17,508	20%	\$ 88,499	\$ 92,825	\$ 33,732	\$ 45,023	\$ 9,427	21%	\$ 45,023	\$ 100,066
Purchased Services:													
Facility Utilities		89,162	90,188	110,458	122%	125,268	113,750	48,010	48,562	59,477	122%	68,562	61,250
Hired Contract Services		4,025	2,438	1,296	53%	3,589	3,250	2,167	1,312	698	53%	2,365	1,750
Contract Laboratory Testing		14,405	21,125	13,059	62%	15,125	36,075	7,756	11,375	9,810	86%	11,375	19,425
Engineering Services		79	7,394	-	0%	1,000	7,394	43	3,981	-	0%	1,000	3,981
Biosolids Disposal Contract		42,337	60,125	55,975	93%	60,125	61,750	22,405	32,375	30,140	93%	32,375	33,250
IT Contract Services		-	16,308	5,793	36%	16,308	24,570	-	8,781	3,119	36%	8,781	13,230
State Permit/Related Prof Fees		13,249	29,575	14,575	49%	29,575	29,575	7,134	15,925	7,848	49%	15,925	15,925
Annual Software Contract Maint		2,458	10,498	2,686	26%	10,498	11,115	1,323	5,654	1,446	26%	5,654	5,985
Uniforms/Rental		1,435	1,788	1,096	61%	1,788	1,966	773	962	590	61%	962	1,059
Training/Travel Expenses		1,396	2,145	3,076	143%	3,525	3,900	699	1,155	1,656	143%	3,200	2,100
Subtotal Purchased Services:		\$ 168,546	\$ 241,584	\$ 208,012	86%	\$ 266,801	\$ 293,345	\$ 90,310	\$ 130,082	\$ 114,784	88%	\$ 150,199	\$ 157,955
Total Operating Expenditures:		\$ 588,600	\$ 796,786	\$ 657,172	82%	\$ 827,950	\$ 878,219	\$ 1,649,898	\$ 1,958,843	\$ 1,776,554	91%	\$ 1,984,925	\$ 2,172,818
Non-Operating Expenditures:													
Facility Renewal/Replacement Projects		27,108	263,532	19,993	8%	156,236	270,922	-	66,901	10,765	16%	26,521	313,189
Capital Equipment/Facilities		47,871	126,871	109,365	86%	132,652	162,195	-	41,344	3,635	9%	25,650	83,484
Capital Contribution LFMSDD HDTRWRF		-	-	-	0%	-	-	-	67,500	74,496	110%	77,569	108,000
Total Non-Operating Expenditures:		\$ 74,979	\$ 390,313	\$ 129,358	33%	\$ 288,888	\$ 433,117	\$ -	\$ 175,745	\$ 88,896	51%	\$ 129,740	\$ 504,673
Wastewater Treatment Facility Total Exp		\$ 663,579	\$ 1,187,099	\$ 786,530	66%	\$ 1,116,838	\$ 1,311,336	\$ 1,649,898	\$ 2,134,588	\$ 1,865,450	87%	\$ 2,114,665	\$ 2,677,491

WASTEWATER TREATMENT FACILITY

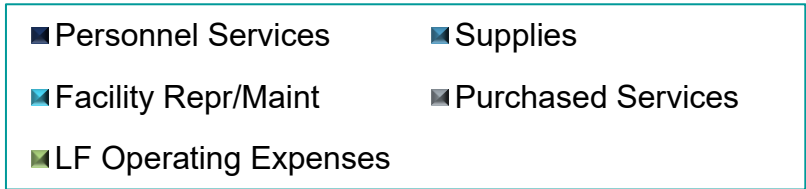
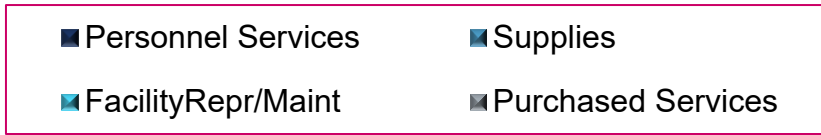
2024 PROPOSED GENERAL FUND
OPERATING \$878,219



2024 PROPOSED JCC ENTERPRISE
FUND OPERATING \$2,172,818



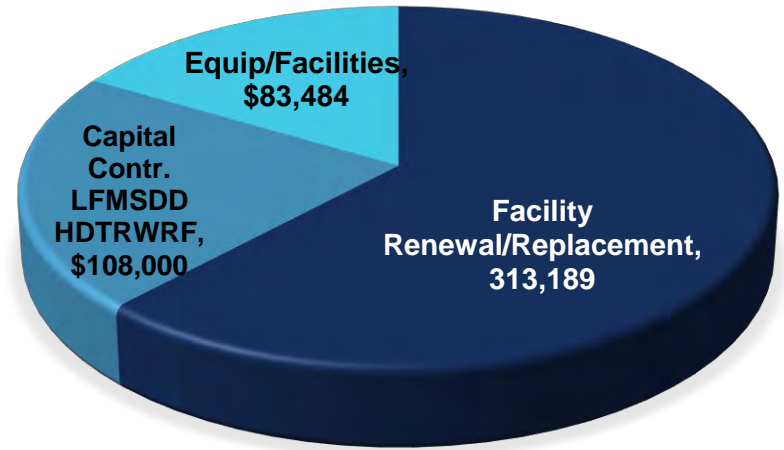
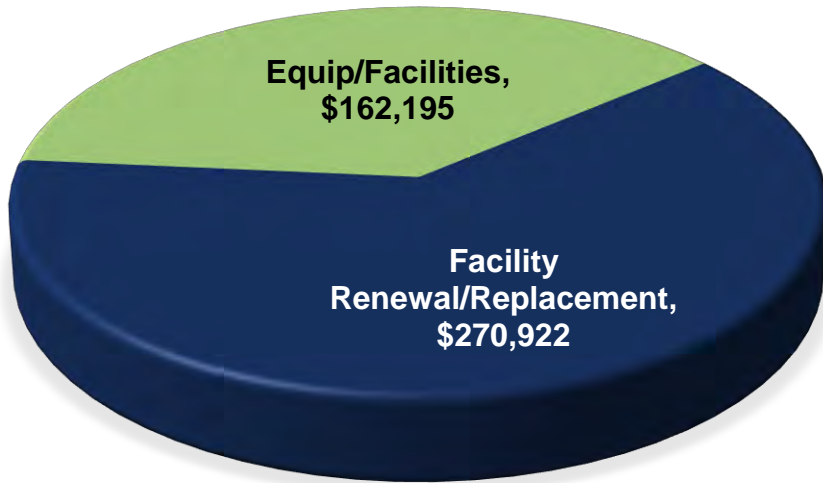
****LF Operational Expenses included in total**



WASTEWATER TREATMENT FACILITY

**2024 PROPOSED GENERAL FUND
NON-OPERATING \$433,117**

**2024 PROPOSED JCC ENTERPRISE
FUND NON-OPERATING \$504,673**



- Facility Renewal/Replacement
- Capital Contr. LFMSDD HDTRWRF
- Equip/Facilities

- Facility Renewal/Replacement
- Capital Contr. LFMSDD HDTRWRF
- Equip/Facilities



DISTRICT ADMINISTRATION

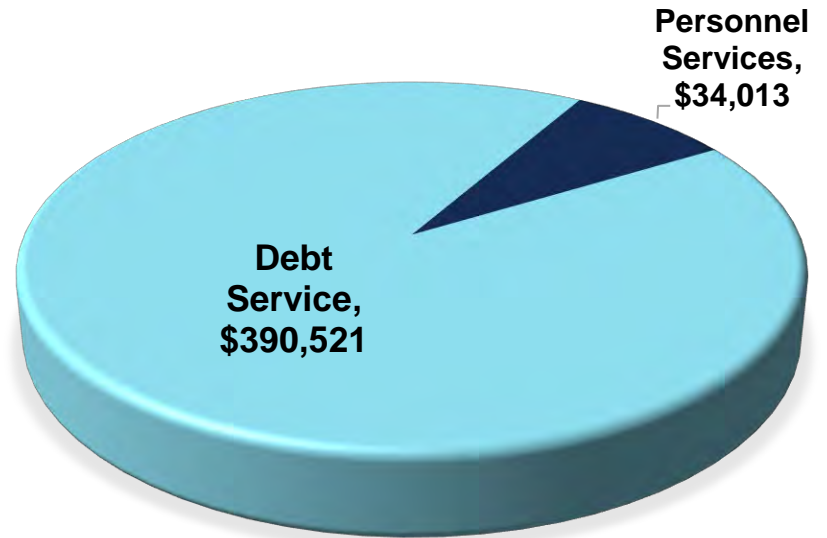
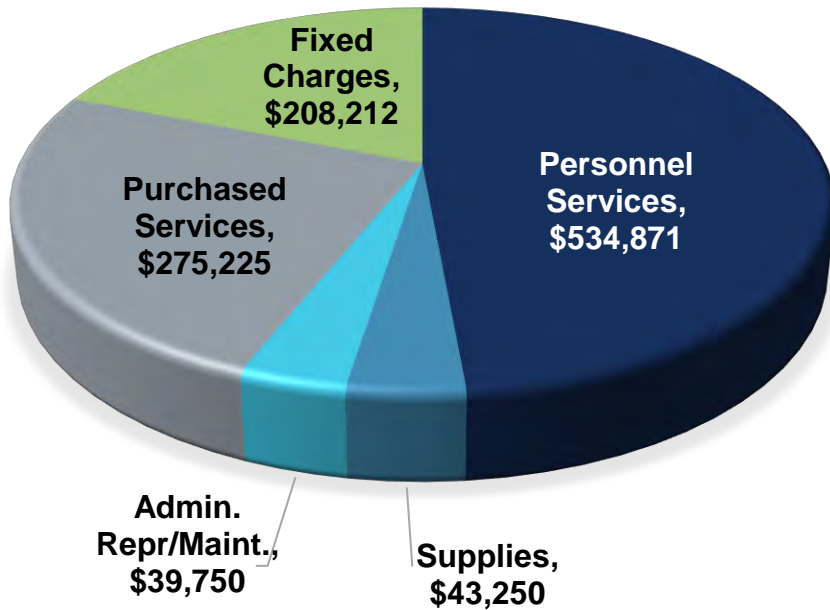


Operating Expenditures		FSD Actual 2022	FSD Approved 2023	FSD YTD Totals 28-Dec-23	% YTD of Approved	FSD Est Year End 31-Dec-23	FSD Proposed 2024	Enterprise Actual 2022	Enterprise Approved 2023	Enterprise YTD Totals 28-Dec-23	% YTD of Approved	Enterprise Est Year End 31-Dec-23	Enterprise Proposed 2024
District Administration													
Personnel Services:													
Salaries and Wages		369,465	372,878	385,702	103%	385,702	382,294	-	-	-	-	-	-
Overtime		39	1,163	2,857	246%	4,120	5,085	-	-	-	-	-	-
FSD Admin Services Expense of LF ops		-	-	-	0%	-	-	-	24,000	24,000	100%	24,000	24,000
Worker's Compensation		2,027	9,416	3,624	38%	9,416	9,887	-	-	-	-	-	-
HRA Expense		5,188	12,502	9,163	73%	12,502	8,855	-	-	-	-	-	-
Group Insurance		39,815	49,248	44,314	90%	49,248	52,932	-	-	-	-	-	-
F.I.C.A		24,565	28,809	31,497	109%	31,497	30,056	1,675	1,786	1,675	94%	1,786	1,863
Retirement Plan		27,909	33,488	33,800	101%	33,800	34,586	-	-	-	-	-	-
Education Plan Allowance		-	3,675	-	0%	3,675	3,675	-	-	-	-	-	-
Directors Fees		2,700	7,500	5,700	76%	7,500	7,500	-	-	-	-	-	-
LF General Admin IGA Expense		-	-	-	0%	-	-	31,997	8,150	5,164	63%	8,150	8,150
Subtotal Personnel Services:		\$ 471,708	\$ 518,679	\$ 516,656	100%	\$ 537,460	\$ 534,871	\$ 33,672	\$ 33,936	\$ 30,839	91%	\$ 33,936	\$ 34,013
Supplies:													
Office		5,660	4,250	4,156	98%	4,250	6,375	-	-	-	-	-	-
Janitorial		649	1,688	1,228	73%	1,688	1,500	-	-	-	-	-	-
Vehicle Fuel		5,695	6,720	5,465	81%	6,720	7,500	-	-	-	-	-	-
Computer/IT		2,219	6,058	2,992	49%	6,058	12,500	-	-	-	-	-	-
Small Office Equipment		1,281	488	158	32%	488	375	-	-	-	-	-	-
Operating Supplies		7,646	11,250	8,904	79%	11,250	15,000	-	-	-	-	-	-
Subtotal Supplies:		\$ 23,150	\$ 30,454	\$ 22,904	75%	\$ 30,454	\$ 43,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration Repair/Maintenance:													
Vehicle / Equipment		5,556	8,925	1,777	20%	8,925	24,750	-	-	-	-	-	-
Office Building		3,365	15,000	7,242	48%	15,000	15,000	-	-	-	-	-	-
Subtotal Administration R & M:		\$ 8,921	\$ 23,925	\$ 9,019	38%	\$ 23,925	\$ 39,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services:													
Office Equip Repair		-	6,750	3,000	44%	6,750	7,500	-	-	-	-	-	-
Legal Publications		915	2,750	1,766	64%	2,750	2,750	-	-	-	-	-	-
Association Membership Dues		6,266	7,500	6,806	91%	7,500	15,000	-	-	-	-	-	-
IT Contract Services		14,017	23,695	13,507	57%	23,695	35,700	-	-	-	-	-	-
Newsletter Publication / Postage		-	8,250	-	0%	-	8,500	-	-	-	-	-	-
Administrative Utilities		45,702	84,481	48,081	57%	84,481	85,000	-	-	-	-	-	-
Legal Consultants		14,057	40,000	7,170	18%	40,000	40,000	-	-	-	-	-	-
Accounting / Auditing Contract		12,872	15,000	13,648	91%	17,525	7,500	-	-	-	-	-	-
Hired Contract Professional Services		35,731	32,000	21,682	68%	32,000	40,000	-	-	-	-	-	-
Engineering Services		17,690	11,375	81	1%	2,500	11,375	-	-	-	-	-	-
Administration Training/Travel Expenses		14,979	7,500	4,866	65%	7,500	7,500	-	-	-	-	-	-
Annual Software Contract Maint		-	13,600	6,454	47%	13,600	14,400	-	-	-	-	-	-
Subtotal Purchased Services:		\$ 162,229	\$ 252,901	\$ 127,062	50%	\$ 238,301	\$ 275,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Charges:													
Insurance on Buildings		35,107	36,650	40,511	111%	40,511	39,650	-	-	-	-	-	-
Insurance on Vehicles		10,595	14,638	10,450	71%	14,638	19,638	-	-	-	-	-	-
Liability Insurance		23,038	32,585	19,458	60%	32,585	35,844	-	-	-	-	-	-
Bank Service Charges		549	550	250	0%	550	605	-	-	-	-	-	-
County Treasurer Fees		18,412	28,050	20,999	75%	28,050	30,855	-	-	-	-	-	-
Billing Fees/City of Fountain		65,578	67,545	65,578	97%	67,545	67,545	-	-	-	-	-	-
Election Expenses		-	8,250	-	0%	-	9,075	-	-	-	-	-	-
Penalties and Fines		-	5,500	-	0%	5,500	5,000	-	-	-	-	-	-
Debt Service		-	-	-	0%	-	-	399,284	392,522	392,521	100%	392,522	390,521
Subtotal Fixed Charges:		\$ 153,279	\$ 193,768	\$ 157,246	81%	\$ 189,379	\$ 208,212	\$ 399,284	\$ 392,522	\$ 392,521	100%	\$ 392,522	\$ 390,521
Total Operating Expenditures:		\$ 819,287	\$ 1,019,727	\$ 832,887	82%	\$ 1,019,519	\$ 1,101,307	\$ 432,956	\$ 426,458	\$ 423,360	99%	\$ 426,458	\$ 424,534
Non-Operating Expenditures:													
Debt Service (Interest Expense)		-	-	-	0%	-	-	71,488	-	-	-	-	-
Bad Debt Expense		-	-	-	0%	-	-	-	-	-	-	-	-
Admin. Improvements/Equipment		-	16,500	32,662	198%	32,662	18,150	-	-	-	-	-	-
Renewal/Replacement Projects		-	17,290	304,296	1760%	304,296	21,937	-	-	-	-	-	-
Total Non-Operating Expenditures:		\$ -	\$ 33,790	\$ 336,958	997%	\$ 336,958	\$ 40,087	\$ 71,488	\$ -	\$ -	0%	\$ -	\$ -
Total District Administration Expenditures:		\$ 819,287	\$ 1,053,517	\$ 1,169,844	111%	\$ 1,356,477	\$ 1,141,394	\$ 504,444	\$ 426,458	\$ 423,360	0%	\$ -	\$ 424,534
Loss(gain) on Disposal of Assets		(117,883)	25,000	-	0%	25,000	-	-	-	-	-	-	-
Lines contributed to LFMSDD		-	-	-	0%	-	-	-	-	-	-	-	-
Amortization		1,170	3,500	49,000	93%	49,000	23,000	-	-	-	-	-	-
Transfers to/from Funds		145,547	-	-	-	-	-	(145,547)	-	-	-	-	-
Amortization (Discount)		-	-	-	0%	-	-	(10,770)	-	-	-	-	-
Depreciation		607,355	425,000	485,000	114%	485,000	425,000	239,806	-	-	-	-	-
Subtotal Amort & Depreciation:		\$ 636,189	\$ 453,500	\$ 534,000	118%	\$ 534,000	\$ 473,000	\$ 83,489	\$ -	\$ -	0%	\$ -	\$ -
Not Represented in Cash Base Budget Totals													
Total District Operating Expenditures:		1,738,146	2,409,840	1,807,334	33%	2,372,535	2,780,515	2,414,646	2,866,628	2,507,867	71%	2,831,772	2,978,922
Total Capital Non-Operating Expenditures:		391,291	1,029,204	1,151,190	21%	1,310,721	1,163,655	413,799	666,633	838,061	24%	879,733	978,845
Transfer Expense for Reserves/Capital		1,811,516	-	2,505,685	46%	1,780,954	-	869,103	-	187,333	5%	305,950	-
Total of All Expenditures:		\$ 3,940,953	\$ 3,439,044	\$ 5,464,209	159%	\$ 5,464,209	\$ 3,944,170	\$ 3,697,548	\$ 3,533,261	\$ 3,533,261	100%	\$ 4,017,456	\$ 3,957,767

DISTRICT ADMINISTRATION

**2024 PROPOSED GENERAL FUND
OPERATING \$1,101,307**

**2024 PROPOSED JCC ENTERPRISE
FUND OPERATING \$424,534**

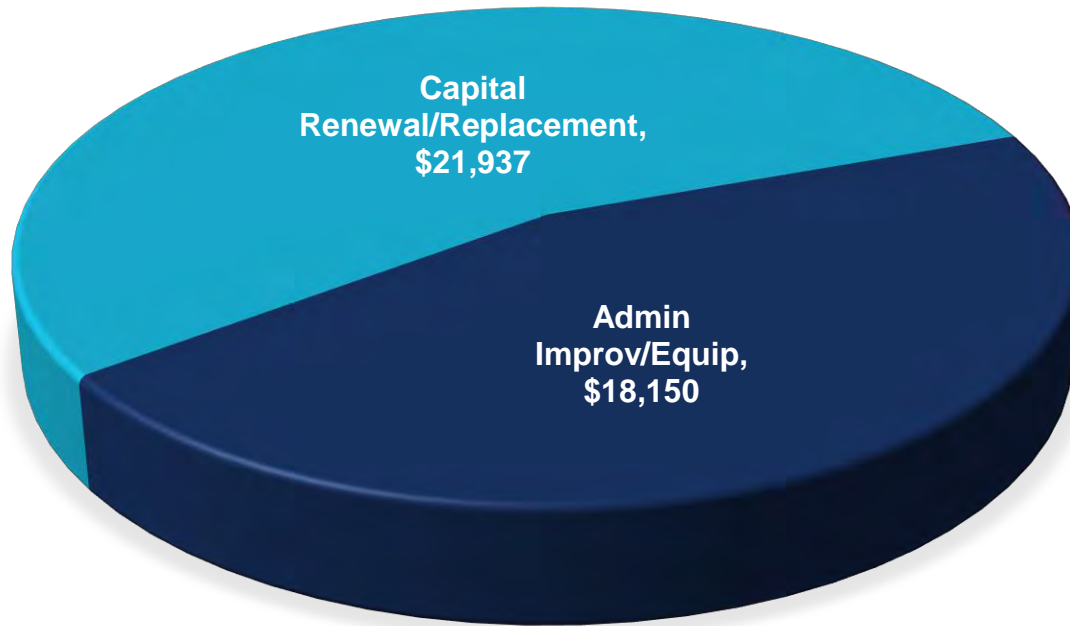


- Personnel Services
- Supplies
- Admin. Repr/Maint.
- Purchased Services
- Fixed Charges

- Personnel Services
- Debt Service

DISTRICT ADMINISTRATION

2024 PROPOSED GENERAL FUND NON-OPERATING \$40,087



CASH RESERVE ACCOUNTS



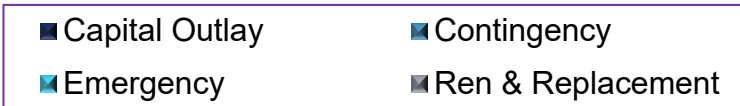
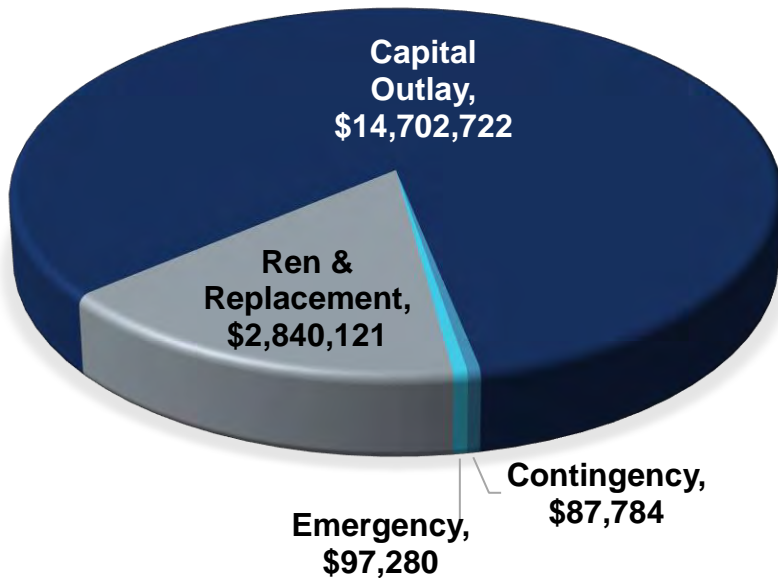
DESIGNATED ACCOUNTS

	FSD Actual 2022	FSD Approved 2023	FSD YTD Totals 28-Dec-23	% YTD of Approved	FSD Est Year End 31-Dec-23	FSD Proposed 2024	Enterprise Actual 2022	Enterprise Approved 2023	Enterprise YTD Totals 28-Dec-23	% YTD of Approved	Enterprise Est Year End 31-Dec-23	Enterprise Proposed 2024
General Capital Reserves												
Beginning Balance	11,872,422	12,296,033	12,481,377		12,481,377	14,274,488	313,921	658,523	2,461,324		2,461,324	2,779,430
Revenue:												
Increase Capital Reserves	-	-	-		-	428,235	-	-	-		-	83,383
Transfer to/from Operations	423,611	-	-		1,780,954	0	344,602	-	-		305,950	(0)
Increase from Transfers/Misc	-	-	-		12,157	-	-	-	-		12,156	-
Bond Proceeds	-	-	-		-	-	-	-	-		-	-
Expenditures:												
Transfer to Operations	-	-	-		-	-	-	-	-		-	-
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ 12,296,033	\$ 12,296,033	\$ 12,481,377		\$ 14,274,488	\$ 14,702,722	\$ 658,523	\$ 658,523	\$ 2,461,324		\$ 2,779,430	\$ 2,862,813
Operations and Maintenance:												
Beginning Balance	-	-	-		-	-	532,055	532,339	540,143		540,143	733,606
Revenue:												
Increase O & M Reserves	-	-	-		-	-	284	1,854	-		193,463	1,854
Increase from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
Expenditures:												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 532,339	\$ 534,193	\$ 540,143		\$ 733,606	\$ 735,460
Lower Fountain Metro Sewage Disposal District:												
Beginning Balance	-	-	-		-	-	5,283,090	5,283,090	5,961,530		6,278,382	6,460,288
Revenue:												
Increase LF Res.	-	-	-		-	-	-	-	-		181,906	-
Increase from Transfers	-	-	-		-	-	-	-	316,852		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	193,809
Expenditures:												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 5,283,090	\$ 5,283,090	\$ 6,278,382		\$ 6,460,288	\$ 6,654,097
Contingency Reserve:												
Beginning Balance	77,872	77,872	79,028		81,788	85,227	-	-	-		-	-
Revenue:												
Increase Contingency Res.	-	-	2,760		3,439	-	-	-	-		-	-
Inc/Decr from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	2,557	-	-	-		-	-
Expenditures:												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ 77,872	\$ 77,872	\$ 81,788		\$ 85,227	\$ 87,784	\$ -	\$ -	\$ -		\$ -	\$ -
Emergency Reserve Fund:												
Beginning Balance	80,029	89,170	89,170		105,172	97,280	87,085	92,574	92,574		98,065	98,520
Revenue:												
Increase Emergency Res.	9,141	-	16,002		(7,892)	-	5,489	-	5,491		455	-
Increase from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	2,956
Expenditures:												
Transfer to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ 89,170	\$ 89,170	\$ 105,172		\$ 97,280	\$ 97,280	\$ 92,574	\$ 92,574	\$ 98,065		\$ 98,520	\$ 101,476
Renewal & Replacement Reserve:												
Beginning Balance	1,998,829	2,308,829	2,342,000		2,497,000	2,840,121	-	-	-		-	-
Revenue:												
Increase from Operations	310,000	155,000	155,000		343,121	-	-	-	-		-	-
Increase from Transfers	-	-	-		-	-	-	-	-		-	-
Miscellaneous Income	-	-	-		-	-	-	-	-		-	-
Expenditures:												
Transfers to Other Funds	-	-	-		-	-	-	-	-		-	-
Ending Balance:	\$ 2,308,829	\$ 2,463,829	\$ 2,497,000		\$ 2,840,121	\$ 2,840,121	\$ -	\$ -	\$ -		\$ -	\$ -
Other Undesignated Funds												
TOTAL RESERVES	\$ 14,771,904	\$ 14,926,904	\$ 15,165,337		\$ 17,297,116	\$ 17,727,907	\$ 6,566,526	\$ 6,568,380	\$ 9,377,913		\$ 10,071,844	\$ 10,353,845

CASH RESERVE ACCOUNTS

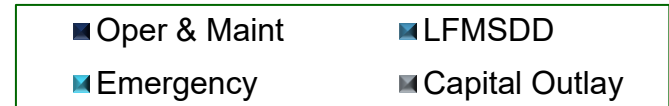
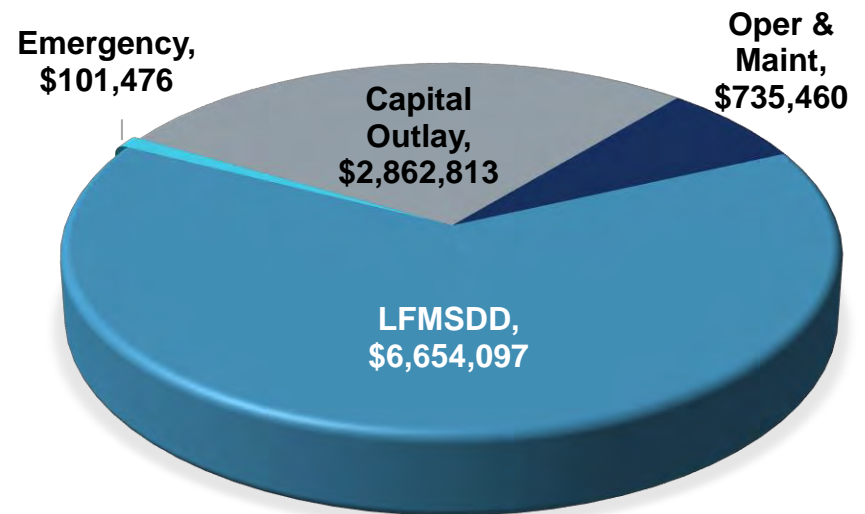
2024 GENERAL FUND PROPOSED ENDING BALANCE

\$17,727,907



2024 JCC ENTERPRISE FUND PROPOSED ENDING BALANCE

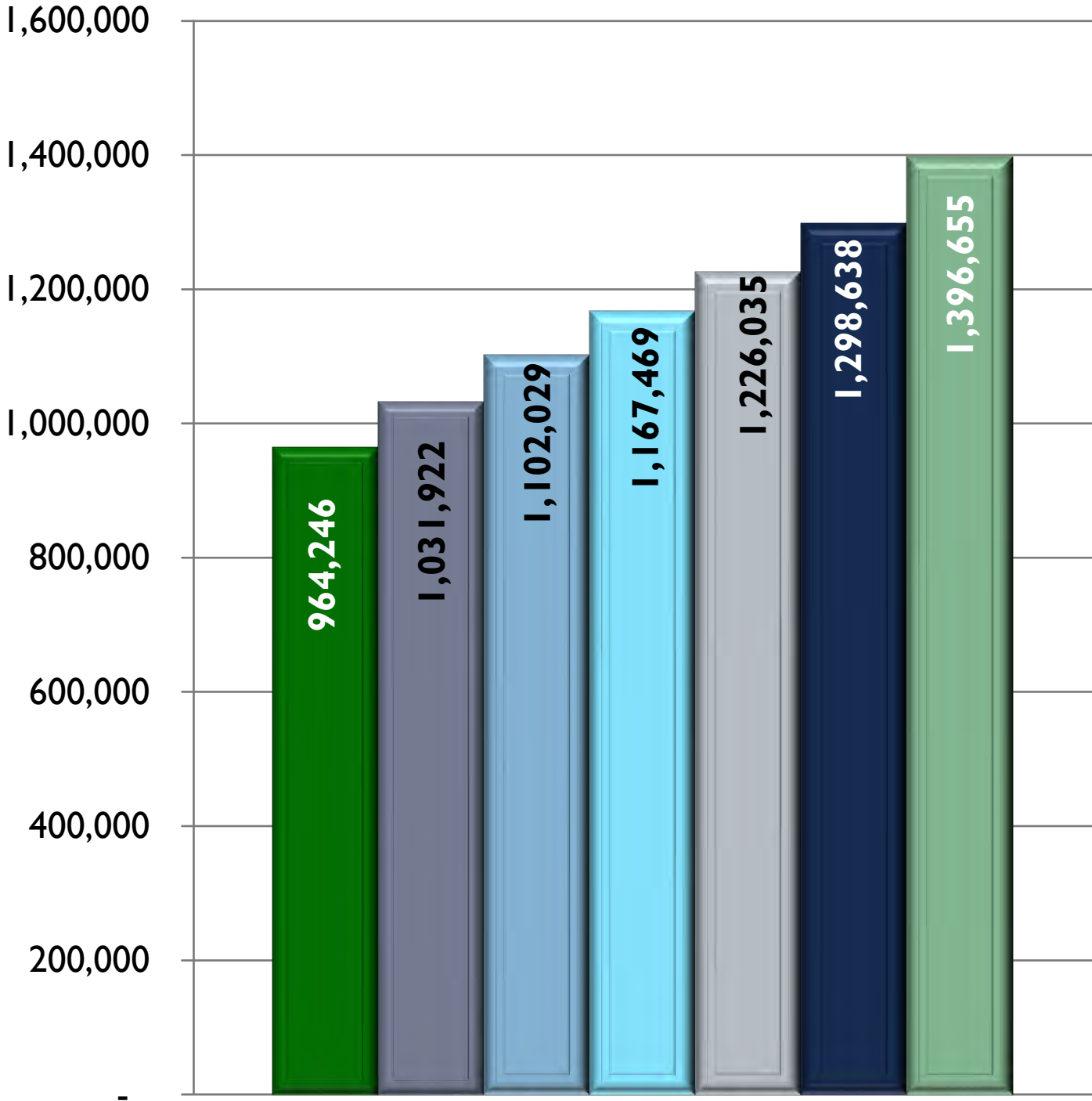
\$10,353,845



MISCELLANEOUS CHARTS

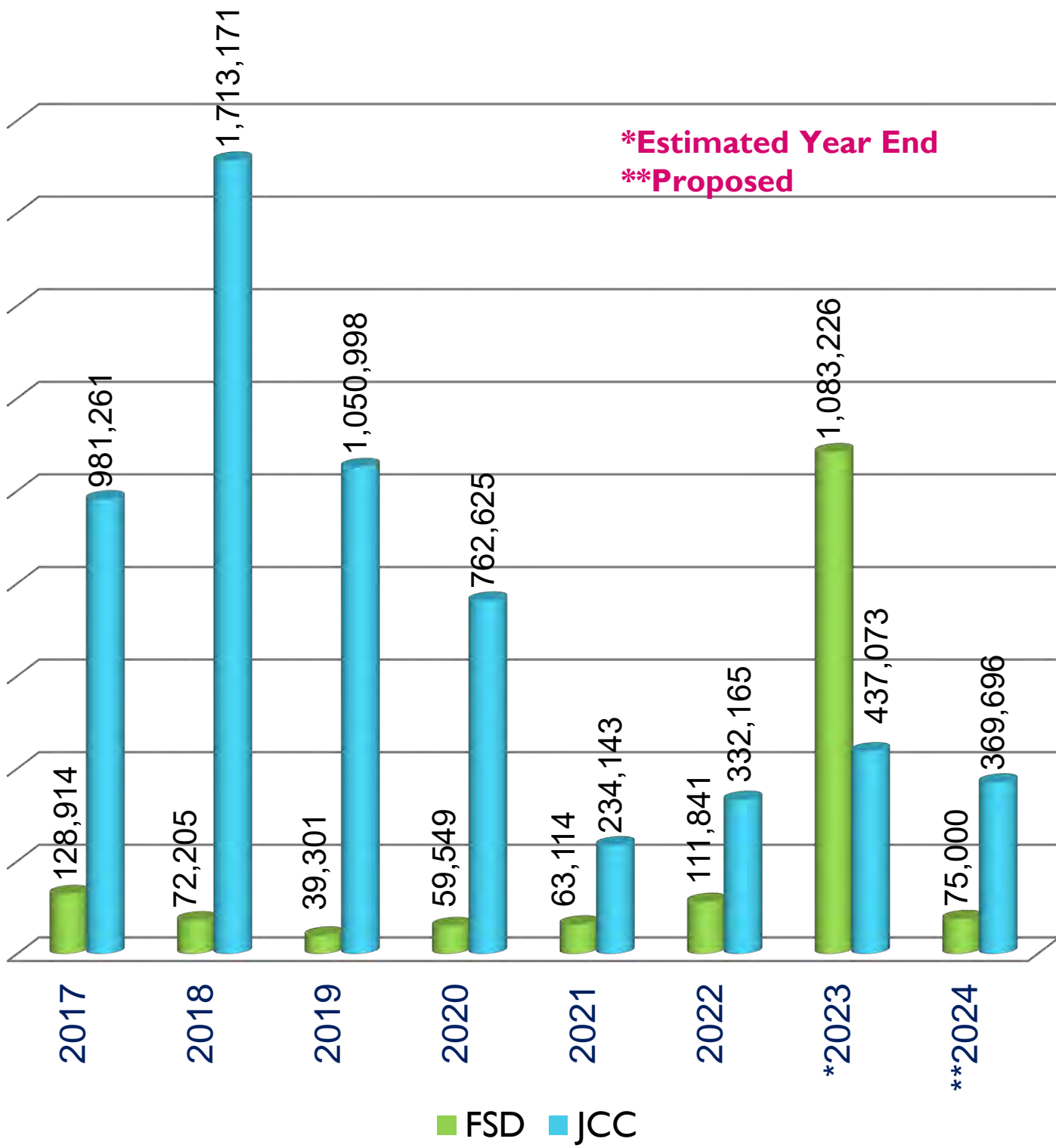
- * PROPERTY TAX REVENUE**
- * CAPITAL INVESTMENT (TAP FEES)**
- * EMPLOYEES BY DEPARTMENT**
- * TOTAL FSD/JCC FUND EXPENDITURES
BY YEAR**
- * ASSESSED VALUATION TREND**

PROPERTY TAX REVENUE



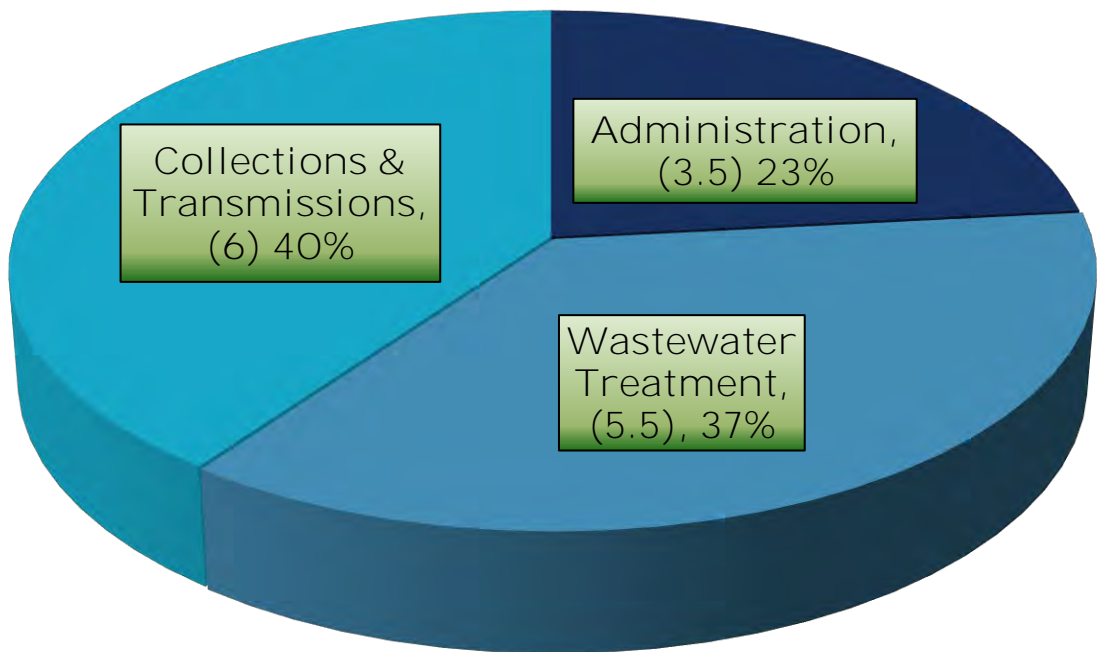
■ 2018 ■ 2019 ■ 2020 ■ 2021 ■ 2022 ■ 2023 ■ 2024

CAPITAL INVESTMENT FEES (TAPS) (FSD/JCC)



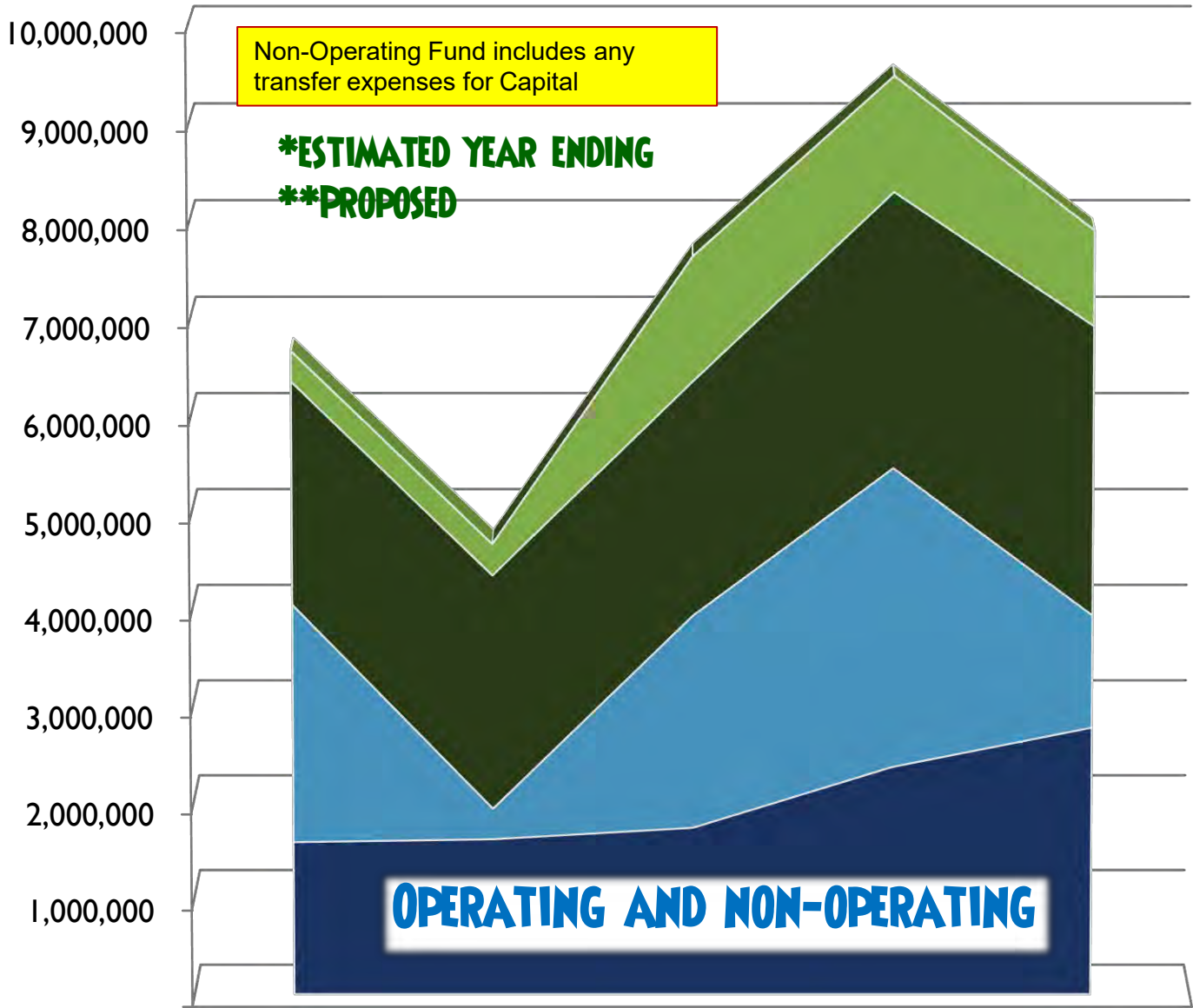
EMPLOYEES BY DEPARTMENT

15 EMPLOYEES



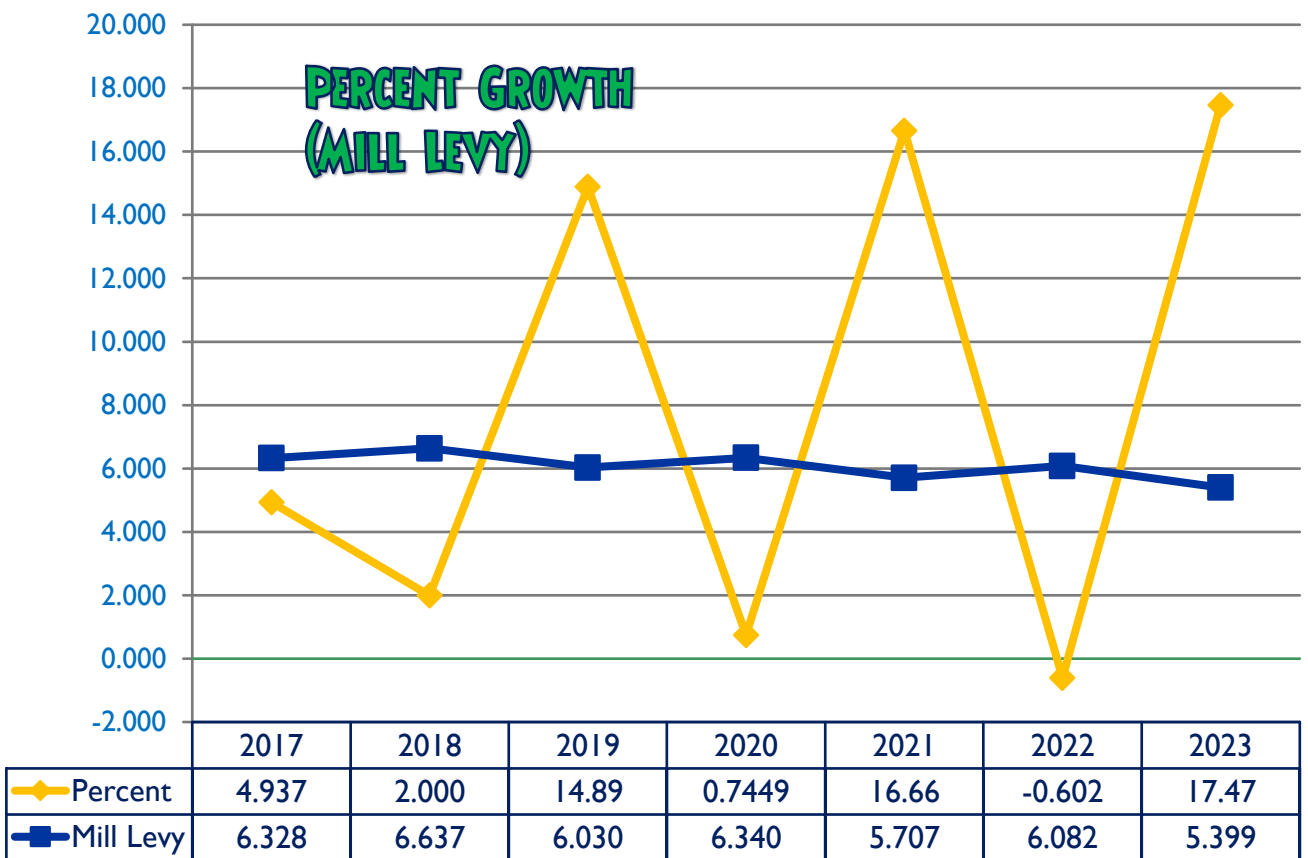
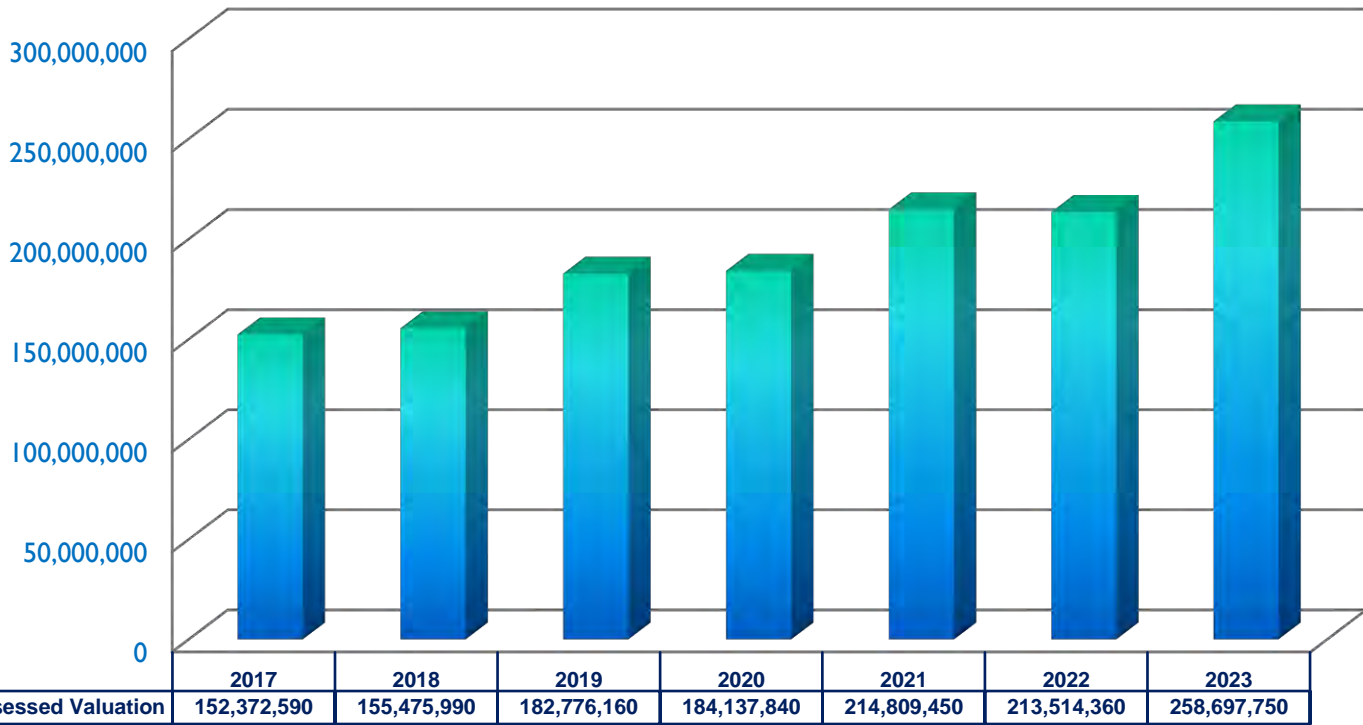
- Administration
- Wastewater Treatment
- Collections & Transmissions

TOTAL FUND EXPENDITURES BY YEAR



	2020	2021	2022	*2023	**2024
JCC Non-Operating	\$314,669	\$323,589	\$1,282,902	\$1,185,683	\$978,845
JCC Operating	\$2,298,738	\$2,420,007	\$2,414,646	\$2,831,772	\$2,978,922
FSD Non-Operating	\$2,467,876	\$318,599	\$2,202,807	\$3,091,675	\$1,163,655
FSD Operating	\$1,588,384	\$1,619,115	\$1,738,146	\$2,372,535	\$2,780,515

ASSESSED VALUATION/% GROWTH

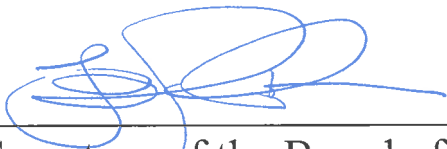


**GENERAL FUND
RESOLUTIONS 2024
BUDGET YEAR**



RESOLUTION TO ACCOUNT FOR THOSE CHANGES
IN GENERAL MANNER FOR THE
FOUNTAIN SANITATION DISTRICT GENERAL FUND

RESOLVED: That all funds received by the District, which were not included in the 2023 Supplemental Budget and those line item accounts that have year-end balances as a result of less than anticipated expenditures shall be transferred to the Capital Outlay Reserve account.



Secretary of the Board of Directors
of the Fountain Sanitation District



Carl Christian, President



FOUNTAIN SANITATION DISTRICT GENERAL FUND
RESOLUTION TO APPROPRIATE SUMS OF MONEY

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2024 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the general fund annual budget in accordance with the Local Government Budget Law, on December 13, 2023, and;

WHEREAS, the Board of Directors has made provisions therein for general fund revenues in an amount equal to or greater than the total proposed general fund expenditures as set forth in said budget, and;

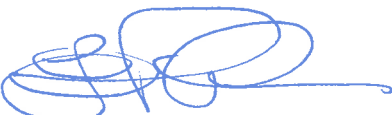
WHEREAS, it is not only required by law, but also necessary to appropriate the general fund revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on general fund expenditures for the operations of the Fountain Sanitation District General Fund.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO.

Section 1. That the following sums are hereby appropriated from the general fund revenue of each fund, to each fund, for the purposes stated:

General Fund Operating	\$3,242,670
General Fund Capital Improvements	\$ 701,500
Reserve Transfers for Capital Improvement	\$ -0-
Total Revenue available for General Fund Operations and Capital Improvements:	<u>\$3,944,170</u>

ADOPTED this 13th day of December, A.D. 2023



Secretary





President

**FOUNTAIN SANITATION DISTRICT GENERAL FUND
RESOLUTION TO ADOPT A PROPOSED BUDGET**

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2024 AND ENDING ON THE LAST DAY OF DECEMBER 2024.

WHEREAS, the Board of Directors of the Fountain Sanitation District has appointed James Heckman to prepare and submit a general fund proposed budget to said governing body at the proper time, and;

WHEREAS James Heckman has submitted a general fund proposed budget to this governing body on October 11, 2023, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said general fund proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 13, 2023, and interested taxpayers were given the opportunity to file or register any objection to said general fund proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

Section 1.	That estimated general fund expenditures are as follows:		
	General Fund Operating Expenditures:	\$	2,780,515
	General Fund Capital Expenditures:	\$	1,163,655
	Total General Fund Expenditures:	\$	<u>3,944,170</u>
Section 2.	That estimated general fund revenues are as follows:		
	Sources other than General property tax	\$	2,546,974
	General Property Tax Levy	\$	1,397,196
	Total Estimated General Fund Revenue	\$	<u>3,944,170</u>

Section 3. That estimated general fund reserves are as follows:

Capital Outlay Reserves	\$	14,702,722
Contingency Reserves	\$	87,784
Emergency Reserves	\$	97,280
Renewal & Replacement Reserve	\$	<u>2,840,121</u>
Total Estimated Reserve Fund	\$	<u>17,727,907</u>

Section 4. That the general fund budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the general fund budget of the Fountain Sanitation District for the year stated above. The general fund revenue accounts not otherwise expended during the year will be transferred to Capital Outlay Reserves at year-end.

Section 5. That the general fund budget hereby approved and adopted shall be signed by the President and Secretary of the Board of Directors and made a part of the public records of the Fountain Sanitation District, El Paso County, Colorado.

ADOPTED this 13th day of December, A.D. 2023.

President

Secretary



FOUNTAIN SANITATION DISTRICT GENERAL FUND
RESOLUTION TO SET MILL LEVY

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2024, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2024 BUDGET YEAR.

WHEREAS, the Board of Directors of the Fountain Sanitation District has adopted the general fund annual budget in accordance with the Local Government Budget Law, on December 13, 2023, and;

WHEREAS; the amount of money necessary to balance the budget for general fund operating purposes from property tax revenue is \$1,397,196 and;

WHEREAS; the County Assessor reports that the Fountain Sanitation District did not receive property tax in the prior year due to Refunds paid or Abatements for taxes originally charged for errors in the property valuation and finds the amount necessary to balance the budget for Refunds/Abatements is \$2,665 and;

WHEREAS; the Fountain Sanitation District finds that it is required to temporarily lower the general operating mill levy to render a refund for \$0.00, and;

WHEREAS; the amount of money necessary to balance the budget for capital expenditure purposes from property tax revenue approved by voters or at public hearing is \$-0-, and;

WHEREAS; the amount of money necessary to balance the budget for voter approved bonds and interest is \$-0- and;

WHEREAS; the 2023 net valuation for assessment for the Fountain Sanitation District General Fund as certified by the County Assessor is \$258,697,750

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

Section 1. That the purpose of meeting all general fund operating expenses of the Fountain Sanitation District during the 2024 budget year, there is hereby levied a tax of 5.399 mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2024.

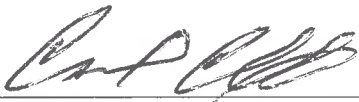
Section 2. That for the purpose of rendering a refund to its constituents during budget year 2023, there is hereby levied a temporary tax credit/mill levy reduction of .000mills.

Section 3. That for the purpose of meeting all capital expenditures of the Fountain Sanitation District during the 2024 budget year, there is hereby levied a tax of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2024.

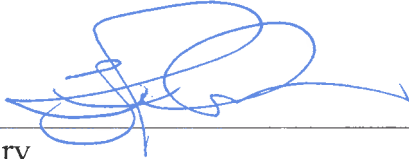
Section 4. That for the purpose of meeting all payments for bonds and interest of the Fountain Sanitation District during the 2024 budget year, there is hereby levied a tax of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the Fountain Sanitation District for the year 2024.

Section 5. That the Secretary of the Board of Directors is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Fountain Sanitation District as hereinabove determined and set, or be authorized and directed to certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Fountain Sanitation District General Fund as hereinabove determined and set based upon the final (December) certification of valuation from the county assessor(s).

ADOPTED this 13th day of December, A.D 2023.



President



Secretary



***GENERAL FUND 2024
BUDGET YEAR TABOR
CALCULATIONS***



CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners of El Paso County, Colorado

On behalf of the Fountain Sanitation District

(taxing entity)A

the Board of Directors

(Governing Body)B

of the Fountain Sanitation District

(Local Government)C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS assessed valuation of :

\$ 264,353,060

(GROSSD assessed valuation, Line 2 of the Certification of Valuation Form DLG 57E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AVE due to a Tax Increment Financing (TIF) Area F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of:

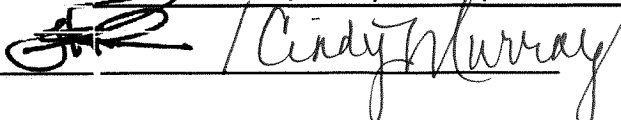
\$ 258,697,750

(NETG assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

SUBMITTED: 12/14/2023 for budget/fiscal year 2023
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ₂	REVENUE ₂
1. General Operating Expenses H	<u>5.390</u> mills	<u>\$1,394,531</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill levy Rate Reductioni	<u>< 0 ></u> mills	<u>< 0 ></u>
SUBTOTAL FOR GENERAL OPERATING:	<u>5.390</u> mills	<u>\$1,394,531</u>
3. General Obligation Bonds and Interest j	_____ mills	\$ _____
4. Contractual Obligations k	_____ mills	\$ _____
5. Capital Expenditures l	_____ mills	\$ _____
6. Refunds / Abatements m	<u>0.009</u> mills	<u>\$ 2,665</u>
<u>0</u>	_____ mills	\$ _____
TOTAL: [Sum of General Operating] [Subtotal and Lines 3 and 7]	<u>5.399</u> mills	<u>\$1,397,196</u>

Contact Person: Jim Heckman/Cindy Murray Daytime Phone: (719)382-5303

Signed:  Title: District Manager/Office Administrator

CERTIFICATION OF TAX LEVIES, continued

THIS SECTION APPLIES TO TITLE 32, ARTICLE 1 SPECIAL DISTRICTS THAT LEVY TAXES FOR PAYMENT OF GENERAL OBLIGATION DEBT (32-1-1603 C.R.S.). Taxing entities that are

Special Districts or Subdistricts of Special Districts must certify separate mill levies and revenues to the Board of County Commissioners, one each for the funding requirements of each debt (32-1-1603, C.R.S.) Use additional pages as necessary. The Special District's or Subdistrict's total levies for general obligation bonds and total levies for contractual obligations should be recorded on Page 1, Lines 3 and 4 respectively.

CERTIFY A SEPARATE MILL LEVY FOR EACH BOND OR CONTRACT:

BONDS^J:

- | | | |
|----|-------------------|--|
| 1. | Purpose of Issue: | Construction & Commissioning of a new Regional Wastewater Treatment Facility |
| | Series: | Clean Water Revenue Bonds 2011 Series A Bonds |
| | Date of Issue: | November 3, 2011 |
| | Coupon Rate: | 2.23% |
| | Maturity Date: | August 1, 2032 |
| | Levy: | |
| | Revenue: | \$6,860,302.80 |
| | | |
| 2. | Purpose of Issue: | _____ |
| | Series: | _____ |
| | Date of Issue: | _____ |
| | Coupon Rate: | _____ |
| | Maturity Date: | _____ |
| | Levy: | _____ |
| | Revenue: | _____ |

CONTRACTS^K:

- | | | |
|----|----------------------|-------|
| 3. | Purpose of Contract: | _____ |
| | Title: | _____ |
| | Date: | _____ |
| | Principal Amount: | _____ |
| | Maturity Date: | _____ |
| | Levy: | _____ |
| | Revenue: | _____ |
| | | |
| 4. | Purpose of Contract: | _____ |
| | Title: | _____ |
| | Date: | _____ |
| | Principal Amount: | _____ |
| | Maturity Date: | _____ |
| | Levy: | _____ |
| | Revenue: | _____ |

Use multiple copies of this page as necessary to separately report all bond and contractual obligations per 32-1-1603, C.R.S.

CERTIFICATION OF TAX LEVIES, continued

THIS SECTION APPLIES TO TITLE 32, ARTICLE 1 SPECIAL DISTRICTS THAT LEVY TAXES FOR PAYMENT OF GENERAL OBLIGATION DEBT (32-1-1603 C.R.S.). Taxing entities that are

Special Districts or Subdistricts of Special Districts must certify separate mill levies and revenues to the Board of County Commissioners, one each for the funding requirements of each debt (32-1-1603, C.R.S.) Use additional pages as necessary. The Special District's or Subdistrict's total levies for general obligation bonds and total levies for contractual obligations should be recorded on Page 1, Lines 3 and 4 respectively.

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BONDS^J:

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	Date of Issue:	November 3, 2011
	Coupon Rate:	2.23%
	Maturity Date:	August 1, 2032
	Levy:	
	Revenue:	\$6,860,302.80

2.	Purpose of Issue:	_____
	Series:	_____
	Date of Issue:	_____
	Coupon Rate:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

CONTRACTS^K:

3.	Purpose of Contract:	_____
	Title:	_____
	Date:	_____
	Principal Amount:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

4.	Purpose of Contract:	_____
	Title:	_____
	Date:	_____
	Principal Amount:	_____
	Maturity Date:	_____
	Levy:	_____
	Revenue:	_____

Use multiple copies of this page as necessary to separately report all bond and contractual obligations per 32-1-1603, C.R.S.

A. Steps to calculate the “5.5%” Limit (refer to numbered lines on the previous page):

A1. Adjust the previous year's revenue to correct the revenue base, if necessary:

$$\begin{array}{r} \$ \quad 1,298,638 \\ \text{Line 2} \end{array} + \begin{array}{r} \quad \quad \quad \\ \text{Line 8} \end{array} = \text{A1.} \begin{array}{r} \$ \quad \quad \quad 1,298,638 \\ \text{Adjusted property tax revenue base} \end{array}$$

A2. Calculate the previous year’s tax rate, based upon the adjusted revenue base:

$$\begin{array}{r} \$ \quad 1,298,638 \\ \text{Line A1} \end{array} \div \begin{array}{r} \$ \quad 213,514,360 \\ \text{Line 1} \end{array} = \text{A2.} \begin{array}{r} \quad \quad \quad 0.006082 \\ \text{Adjusted Tax Rate}^7 \\ \text{(round to 6 decimal places)} \end{array}$$

A3. Total the assessed valuation of all the current year “growth” properties:⁸

$$\begin{array}{r} \$ \quad 3,818,590 \\ \text{Line 4} \end{array} + \begin{array}{r} \$ \quad 2,822,770 \\ \text{Line 5} \end{array} + \begin{array}{r} \quad \quad \quad \\ \text{Line 6} \end{array} = \text{A3.} \begin{array}{r} \$ \quad \quad \quad 6,641,360 \\ \text{Total "growth" properties} \end{array}$$

A4. Calculate the revenue that “growth” properties would have generated:

$$\begin{array}{r} \$ \quad 6,641,360 \\ \text{Line A3} \end{array} \times \begin{array}{r} 0.006082 \\ \text{Line A2} \end{array} = \text{A4.} \begin{array}{r} \$ \quad \quad \quad 40,394 \\ \text{Revenue from "growth" properties}^9 \end{array}$$

A5. Expand the adjusted revenue base (Line A1) by the “revenue” from “growth” properties:

$$\begin{array}{r} \$ \quad 1,298,638 \\ \text{Line A1} \end{array} + \begin{array}{r} \$ \quad 40,394 \\ \text{Line A4} \end{array} = \text{A5.} \begin{array}{r} \$ \quad \quad \quad 1,339,032 \\ \text{Expanded revenue base} \end{array}$$

A6. Increase the Expanded Revenue Base (Line A5) by allowable amounts:

$$\begin{array}{r} [\$ \quad 1,339,032 \\ \text{Line A5} \end{array} \times \begin{array}{r} 1.055^{10} \end{array}] + \begin{array}{r} \quad \quad \quad \\ \text{DLG-Approved Revenue Increase} \end{array} + \begin{array}{r} \quad \quad \quad \\ \text{Voter-Approved Revenue Increase}^{11} \end{array} = \text{A6.} \begin{array}{r} \$ \quad \quad \quad 1,412,679 \\ \text{Increased Revenue Base} \end{array}$$

A7. Current Year's “5.5%” Revenue Limit:

$$\begin{array}{r} \$ \quad 1,412,679 \\ \text{Line A6} \end{array} - \begin{array}{r} \$ \quad \quad \quad 0 \\ \text{Line 7} \end{array} = \text{A7.} \begin{array}{r} \$ \quad \quad \quad 1,412,679 \\ \text{Current Year's "5.5%" Revenue Limit}^{12} \end{array}$$

A8. Reduce Current Year’s “5.5%” Revenue Limit by any amount levied over the limit in the previous year:

$$\begin{array}{r} \$ \quad 1,412,679 \\ \text{Line A7} \end{array} - \begin{array}{r} \quad \quad \quad \\ \text{Line 9} \end{array} = \text{A8.} \begin{array}{r} \$ \quad \quad \quad 1,412,679 \\ \text{Reduced Current Year's "5.5%" Limit. This is the} \\ \text{maximum allowed to be levied this year}^{13} \end{array}$$

A9. Calculate the mill levy which would generate the Reduced Revenue Limit (Line A8):

$$\begin{array}{r} \$ \quad 1,412,679 \\ \text{Line A8} \end{array} \div \begin{array}{r} \$ \quad 258,697,750 \\ \text{Line 3} \end{array} \times 1,000 = \text{A9.} \begin{array}{r} \quad \quad \quad 5.460 \\ \text{Mill Levy (round to 3 decimals)} \end{array}$$

Steps to calculate the TABOR Limit (refer to numbered lines on page one):¹⁴

B. TABOR “Local Growth” Percentage

B1. Determine net growth valuation:

$$\frac{\$ 81,572,545}{\text{Lines 12+13+14+15+16+17}} - \frac{\$ 3,286,169}{\text{Lines 18+19+20}} = \frac{\$ 78,286,376}{\text{Net Growth Value}}$$

B2. Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 3,229,714,118}{\text{Line 11}} - \frac{\$ 78,286,376}{\text{Line B1}} = \frac{\$ 3,151,427,742}{\text{Net Growth Value}}$$

B3. Determine the rate of “local growth”:

$$\frac{\$ 78,286,376}{\text{Line B1}} \div \frac{\$ 3,151,427,742}{\text{Line B2}} = \frac{0.024842}{\text{Local Growth Rate (round to 6 decimal places)}}$$

B4. Calculate the percentage of “local growth”:

$$\frac{0.024842}{\text{Line B3}} \times 100 = \frac{2.484\%}{\text{(round to 3 decimal places)}}$$

C. TABOR Property Tax Revenue Limit

C1. Calculate the growth in property tax revenue allowed:

$$\frac{\$ 1,298,638}{\text{Line 10}^{15}} \times \frac{7.384\%}{\text{Line B4 + line 21}} = \frac{\$ 95,893}{\text{Increase allowed}}$$

C2. Calculate the TABOR property tax revenue limit:

$$\frac{\$ 1,298,638}{\text{Line 10}^{15}} + \frac{\$ 95,893}{\text{Line C1}} = \frac{\$ 1,394,531}{\text{TABOR Property Tax Revenue Limit}}$$

C3. Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (Line C2):

$$\left[\frac{\$ 1,394,531}{\text{Line C2}} \div \frac{\$ 258,697,750}{\text{Line 3}} \right] \times 1,000 = \frac{5.390}{\text{Mill Levy (round to 3 decimal places)}}$$

D. Which One To Use? There is general agreement among practitioners that the most restrictive of the two revenue limits (“5.5%” or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

Compare Line A7 (Current Year’s 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

NOTE: TABOR(4)(a) requires prior voter approval to levy a mill levy above that of the prior year. This is a third limit on property taxes that must be respected, independent of the two revenue limitations calculated above. **If the lesser of the two mill levies in A9 and C3 is more than the levy of the prior year, it is possible that neither of the revenue amounts may be generated, and that revenues must be lowered to comply with this third limit.**

**ENTERPRISE FUND
RESOLUTIONS 2024
BUDGET YEAR**



RESOLUTION TO ACCOUNT FOR THOSE CHANGES
IN GENERAL MANNER FOR THE
FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND

RESOLVED: That all funds received by the District, which were not included in the 2023 Supplemental Budget and those line item accounts that have year-end balances as a result of less than anticipated expenditures shall be transferred to the Enterprise Fund Capital Outlay Reserve account.



Secretary of the Board of Directors
of the Fountain Sanitation District



Carl Christian, President

**FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND
RESOLUTION TO APPROPRIATE SUMS OF MONEY**

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE 2024 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the enterprise fund annual budget in accordance with the Local Government Budget Law, on December 13, 2023, and;

WHEREAS, the Board of Directors has made provisions therein for enterprise fund revenues in an amount equal to or greater than the total proposed enterprise fund expenditures as set forth in said budget, and;

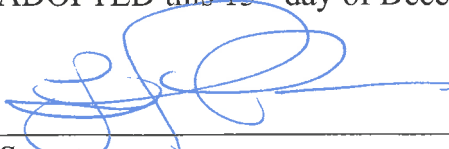
WHEREAS, it is not only required by law, but also necessary to appropriate the enterprise fund revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on enterprise fund expenditures for the operations of the Fountain Sanitation District Enterprise Fund.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO.

Section 1. That the following sums are hereby appropriated from the enterprise fund revenue of each fund, to each fund, for the purposes stated:

Enterprise Fund Operating	\$ 3,284,009
Enterprise Fund Capital Improvements	\$ 673,758
Reserve Transfers for Capital Improvements	\$ -0-
Total Revenue available for Enterprise Fund Operations and Capital Improvements:	\$ <u>3,957,767</u>

ADOPTED this 13th day of December, A.D. 2023



Secretary



**FOUNTAIN SANITATION DISTRICT ENTERPRISE FUND
RESOLUTION TO ADOPT A PROPOSED BUDGET**

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE FOUNTAIN SANITATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2024 AND ENDING ON THE LAST DAY OF DECEMBER 2024.

WHEREAS, the Board of Directors of the Fountain Sanitation District has appointed James Heckman to prepare and submit an enterprise fund proposed budget to said governing body at the proper time, and;

WHEREAS, James Heckman has submitted an enterprise fund proposed budget to this governing body on October 11, 2023, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said enterprise fund proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 13, 2023, and interested taxpayers were given the opportunity to file or register any objection to said enterprise fund proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.


NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FOUNTAIN SANITATION DISTRICT, COLORADO:

Section 1.	That estimated enterprise fund expenditures are as follows:		
	Enterprise Fund Operating:	\$	2,978,922
	Enterprise Fund Capital:	\$	<u>978,845</u>
	Total Enterprise Fund Expenditures:	\$	<u>3,957,767</u>
Section 2.	That estimated enterprise fund revenues are as follows:		
	Enterprise Fund Operating:	\$	3,284,009
	Enterprise Fund Capital:	\$	673,758
	Reserve Transfer for Capital Improvements	\$	<u>-0-</u>
	Total Enterprise Fund Revenue:	\$	<u>3,957,767</u>
Section 3.	That estimated enterprise fund reserves are as follows:		
	LFMSDD Reserve	\$	6,654,097
	Emergency Reserve	\$	101,476
	Renewal & Replacement Reserve	\$	-0-
	Operations and Maintenance	\$	735,460
	Capital Outlay Reserve	\$	<u>2,862,813</u>
	Total Enterprise Reserve Fund	\$	<u>10,353,845</u>

Section 4. That the enterprise fund budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the enterprise fund budget of the Fountain Sanitation District for the year stated above. The enterprise fund revenue accounts not otherwise expended during the year will be transferred to the Enterprise Fund Capital Outlay Reserves at year-end.

Section 5. That the enterprise fund budget hereby approved and adopted shall be signed by the President and Secretary of the Board of Directors and made a part of the public records of the Fountain Sanitation District, El Paso County, Colorado.

ADOPTED this 13th day of December, A.D. 2023.



President



Secretary



10-YEAR CAPITAL IMPROVEMENT PLAN



FOUNTAIN SANITATION DISTRICT
10-YEAR CAPITAL IMPROVEMENT PLAN

Table with columns: No., Priority, Description of Work Items, and 20 columns for Calendar Years (2024-2033) split into Capital and R&R. Includes sections for Sewage Collection and Transmission, Treatment Plant, and Sewage Administration.

SUMMARY TABLE: TOTAL CAPITAL PROJECTS = \$1,027,500 (2024-2033). Breakdown by project type: Sewage Collection and Transmission, Treatment Plant, Sewage Administration.

Notes: TOTAL CAPITAL PROJECTS - 2024 through 2033 =

5-year increments table: Total capital projects in 5 year increment, Average per Year for Collection and Transmission, Average per Year for Treatment, Average per Year for Sewage Administration.

TOTAL R&R (RENEWAL & REPLACEMENT PROJECTS) = \$1,115,000 (2024-2033). Breakdown by project type: Sewage Collection and Transmission, Treatment Plant, Sewage Administration.

FROM 2023 Budget, CIP NOTE - Percentage of Financial Obligation from Respective Fund. Includes rows for COLLECTIONS (70% GENERAL FUND, 30% ENTERPRISE FUND), TREATMENT (65% GENERAL FUND, 35% ENTERPRISE FUND), and ADMINISTRATION (100% GENERAL FUND).

Average per year for next 5 years: Average per Year for Collection and Transmission, Average per Year for Treatment, Average per Year for Sewage Administration.



2024 BUDGET YEAR

10-YEAR FINANCIAL PLAN



FOUNTAIN SANITATION
FORECASTED STATEMENTS OF NET ASSETS
AS OF DECEMBER 31,

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
ASSETS										
Cash	\$ 9,437,394	\$ 9,352,416	\$ 7,765,465	\$ 5,803,366	\$ 3,512,466	\$ 780,906	\$ (2,403,716)	\$ (6,171,759)	\$ (10,661,221)	\$ (16,001,613)
Accounts receivable	92,984	102,345	105,057	107,835	111,067	114,228	117,471	120,799	124,212	127,714
General property tax receivable	1,298,594	1,385,024	1,389,303	1,393,596	1,397,902	1,402,222	1,406,555	1,410,901	1,415,261	1,419,634
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	18,597	20,469	21,011	21,567	22,213	22,846	23,494	24,160	24,842	25,543
Total current assets	10,847,569	10,860,254	9,280,837	7,326,364	5,043,649	2,320,202	(856,195)	(4,615,899)	(9,096,905)	(14,428,723)
Property and equipment	19,942,232	20,991,253	23,379,653	25,803,879	28,264,468	30,761,966	33,296,926	35,869,911	38,520,085	41,249,765
Accumulated depreciation	(8,624,597)	(9,254,335)	(9,955,724)	(10,729,841)	(11,577,775)	(12,500,634)	(13,499,541)	(14,575,639)	(15,731,241)	(16,968,734)
Bond issue costs and intangibles	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700
Accumulated amortization	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)	(11,700)
Net property and equipment and intangibles	11,317,635	11,736,918	13,423,929	15,074,038	16,686,693	18,261,332	19,797,385	21,294,272	22,788,844	24,281,030
Total assets	\$ 22,165,204	\$ 22,597,172	\$ 22,704,765	\$ 22,400,403	\$ 21,730,343	\$ 20,581,534	\$ 18,941,190	\$ 16,678,373	\$ 13,691,939	\$ 9,852,308
LIABILITIES AND EQUITY										
Accounts payable	\$ 93,987	\$ 116,819	\$ 131,627	\$ 144,094	\$ 161,685	\$ 178,417	\$ 198,316	\$ 221,251	\$ 249,185	\$ 281,580
Accrued expenses	233,639	263,254	288,189	323,369	356,833	396,632	442,501	498,370	563,161	638,547
Note payable	-	-	-	-	-	-	-	-	-	-
Deferred revenue	1,298,594	1,385,024	1,389,303	1,393,596	1,397,902	1,402,222	1,406,555	1,410,901	1,415,261	1,419,634
Total liabilities	1,626,220	1,765,097	1,809,119	1,861,060	1,916,420	1,977,270	2,047,372	2,130,521	2,227,606	2,339,761
Capital contributions	36,000	36,000	60,600	61,206	61,818	31,218	31,530	31,846	32,164	32,486
Net assets	19,724,486	20,502,984	20,796,076	20,835,047	20,478,137	19,752,104	18,573,046	16,862,287	14,516,006	11,432,168
Net income (loss)	778,498	293,092	38,971	(356,910)	(726,033)	(1,179,059)	(1,710,758)	(2,346,281)	(3,083,838)	(3,952,108)
Total equity	20,538,984	20,832,076	20,895,647	20,539,343	19,813,922	18,604,264	16,893,818	14,547,852	11,464,332	7,512,547
Total liabilities and equity	\$ 22,165,204	\$ 22,597,172	\$ 22,704,765	\$ 22,400,403	\$ 21,730,343	\$ 20,581,534	\$ 18,941,190	\$ 16,678,373	\$ 13,691,939	\$ 9,852,308

FOUNTAIN SANITATION
FORECASTED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31,

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Operating Revenues											
Charges for services	\$ 2,176,051	\$ 1,859,679	\$ 2,046,908	\$ 2,101,131	\$ 2,156,703	\$ 2,221,338	\$ 2,284,563	\$ 2,349,429	\$ 2,415,976	\$ 2,484,245	\$ 2,554,278
IGA contract service revenue - LFMSDD	-	-	-	-	-	-	-	-	-	-	-
Property tax revenue	1,355,775	1,386,902	1,445,234	1,449,700	1,454,179	1,458,673	1,463,180	1,467,701	1,472,236	1,476,785	1,481,349
	\$ 3,531,826	\$ 3,246,581	\$ 3,492,142	\$ 3,550,830	\$ 3,610,882	\$ 3,680,010	\$ 3,747,743	\$ 3,817,130	\$ 3,888,213	\$ 3,961,031	\$ 4,035,627
Collections and transmissions											
Payroll	207,427	210,288	322,140	338,247	355,160	372,918	391,563	403,310	415,410	427,872	440,708
Other personnel services	58,060	100,207	142,341	153,016	168,318	185,149	212,922	244,860	293,832	352,599	423,118
Operating supplies	12,624	19,518	28,742	30,754	33,829	37,212	42,794	49,213	59,056	70,867	85,041
Repairs: line and lift station	7,999	84,570	72,411	83,273	95,764	110,128	132,154	158,585	190,301	228,362	274,034
Repairs: vehicles and equipment	13,697	31,008	16,899	19,434	22,349	25,702	30,842	37,010	44,412	53,295	63,954
Purchased services: system utilities	4,496	8,232	6,092	7,310	8,772	10,526	12,632	15,158	18,190	21,828	26,193
Purchased services: hired professional	25,958	42,658	83,532	96,061	105,667	121,518	139,745	167,694	201,233	241,480	289,776
Purchased services: other	-	26,079	50,649	58,247	66,984	77,031	88,586	101,874	117,155	134,728	154,938
Total collections and transmissions	330,261	522,560	722,806	786,342	856,843	940,185	1,051,238	1,177,705	1,339,590	1,531,030	1,757,762
Treatment plant											
Payroll	286,946	300,311	326,048	342,350	392,146	411,754	432,341	453,958	476,656	500,489	525,514
Other personnel services	78,058	129,830	132,595	145,855	160,440	184,506	212,182	244,010	292,812	351,374	421,649
Operating supplies	18,749	33,956	43,034	49,489	56,912	65,449	78,539	94,247	113,096	135,716	162,859
Repairs: treatment facility	34,145	65,050	71,433	78,577	86,434	99,399	114,309	137,171	164,605	197,526	237,032
Repairs: vehicles and equipment	2,157	23,449	15,195	17,474	20,095	24,114	28,937	34,725	41,670	50,004	60,004
Facility utilities	89,162	105,268	71,582	78,740	90,552	104,134	124,961	149,953	179,944	215,933	259,119
Bio-solids disposal	42,337	60,125	61,778	77,223	92,668	111,201	133,441	160,130	192,156	230,587	276,704
Hired professional services	37,047	48,308	84,359	92,795	106,714	122,722	141,130	169,356	203,227	243,872	292,647
Other purchased services	-	22,985	32,639	35,903	39,493	43,442	47,786	52,565	57,821	63,604	69,964
Total treatment plant	588,601	789,282	838,664	918,406	1,045,455	1,166,722	1,313,628	1,496,115	1,721,988	1,989,105	2,305,492
Administrative											
Payroll	380,393	372,878	393,200	412,860	495,432	520,204	546,214	573,524	602,201	632,311	663,926
Other personnel services	94,316	145,801	150,210	165,231	181,755	199,930	219,923	241,915	266,107	292,718	321,989
Operating supplies	32,324	30,454	42,185	50,622	60,746	72,895	87,475	104,969	125,963	151,156	181,387
Repairs: administration building	-	15,000	14,989	17,237	19,822	22,796	27,355	32,826	39,391	47,269	56,723
Repairs: vehicles and equipment	-	8,925	9,727	11,186	12,864	14,794	17,013	19,565	22,500	25,875	29,756
Administrative utilities	45,702	84,481	84,995	97,745	112,406	134,888	161,865	194,238	233,086	279,703	335,643
Hired professional services	102,509	165,211	188,341	207,175	227,892	262,076	301,387	346,595	415,914	499,097	598,917
Other purchased services	295	45,775	61,746	67,920	74,712	82,183	90,402	99,442	109,386	120,325	132,357
Newsletter and website	14,017	4,830	8,694	9,998	11,498	13,222	15,206	17,487	20,110	23,126	26,595
Insurance	68,740	55,977	63,254	72,742	83,653	96,201	115,442	138,530	166,236	199,483	239,380
Utility billing fees	65,578	67,545	68,220	68,903	69,592	70,288	70,990	71,700	72,417	73,142	73,873
Amortization	1,170	-	-	-	-	-	-	-	-	-	-
Depreciation	607,355	598,267	629,738	701,390	774,116	847,934	922,859	998,908	1,076,097	1,155,603	1,237,493
Bad debt expense	-	-	-	-	-	-	-	-	-	-	-
Other administrative services	18,412	13,500	13,905	14,600	15,330	16,097	16,902	17,747	18,634	19,566	20,544
Total administrative	1,430,811	1,608,644	1,729,203	1,897,608	2,139,819	2,353,508	2,593,032	2,857,447	3,168,042	3,519,372	3,918,584
Total expenses	2,349,673	2,920,486	3,290,673	3,602,357	4,042,117	4,460,415	4,957,898	5,531,267	6,229,619	7,039,507	7,981,837
Interest income	294,638	454,904	94,374	93,524	77,655	58,034	35,125	7,809	-	-	-
Interest expense	-	-	-	-	-	-	-	-	-	-	-
Other income (expenses)	(25,013)	(2,501)	(2,751)	(3,027)	(3,329)	(3,662)	(4,028)	(4,431)	(4,874)	(5,362)	(5,898)
Net income (loss)	\$ 1,451,778	\$ 778,498	\$ 293,092	\$ 38,971	\$ (356,910)	\$ (726,033)	\$ (1,179,059)	\$ (1,710,758)	\$ (2,346,281)	\$ (3,083,838)	\$ (3,952,108)

FOUNTAIN SANITATION
FORECASTED STATEMENTS OF CASH ACTIVITY
FOR THE YEARS ENDED DECEMBER 31,

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
CASH FLOWS FROM OPERATING ACTIVITIES										
Net income	\$ 778,498	\$ 293,092	\$ 38,971	\$ (356,910)	\$ (726,033)	\$ (1,179,059)	\$ (1,710,758)	\$ (2,346,281)	\$ (3,083,838)	\$ (3,952,108)
Adjustments to reconcile net cash provided by operating activities:										
Depreciation and amortization	598,267	629,738	701,390	774,116	847,934	922,859	998,908	1,076,097	1,155,603	1,237,493
Change in operating assets:										
Accounts receivable	88,505	(9,361)	(2,711)	(2,779)	(3,232)	(3,161)	(3,243)	(3,327)	(3,413)	(3,502)
General property tax receivable	(502)	(86,429)	(4,280)	(4,293)	(4,306)	(4,320)	(4,333)	(4,346)	(4,360)	(4,373)
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	34,237	(1,872)	(542)	(556)	(646)	(632)	(649)	(665)	(683)	(700)
Change in operating liabilities:										
Accounts payable	68,181	22,833	14,807	12,467	17,590	16,732	19,899	22,935	27,934	32,395
Accrued expenses	(21,321)	29,615	24,935	35,181	33,464	39,799	45,869	55,868	64,791	75,386
Deferred revenue	502	86,429	4,280	4,293	4,306	4,320	4,333	4,346	4,360	4,373
Net cash provided by (used in) operating activities	1,546,367	964,043	776,849	461,520	169,077	(203,463)	(649,974)	(1,195,374)	(1,839,606)	(2,611,035)
CASH FLOWS FROM INVESTING ACTIVITIES										
(Purchase) sale of property and equipment	(1,131,220)	(1,049,021)	(2,388,400)	(2,424,226)	(2,460,589)	(2,497,498)	(2,534,960)	(2,572,985)	(2,650,174)	(2,729,679)
CASH FLOWS FROM FINANCING ACTIVITIES										
Debt (repaid) incurred	-	-	-	-	-	-	-	-	-	-
Capital contributed (distributed)	(75,841)	-	24,600	606	612	(30,600)	312	315	318	322
Net cash provided by (used in) financing activities	(75,841)	-	24,600	606	612	(30,600)	312	315	318	322
Net increase (decrease) in cash	339,306	(84,978)	(1,586,951)	(1,962,100)	(2,290,899)	(2,731,560)	(3,184,622)	(3,768,043)	(4,489,462)	(5,340,393)
Beginning cash	9,098,088	9,437,394	9,352,416	7,765,465	5,803,366	3,512,466	780,906	(2,403,716)	(6,171,759)	(10,661,221)
Ending cash	\$ 9,437,394	\$ 9,352,416	\$ 7,765,465	\$ 5,803,366	\$ 3,512,466	\$ 780,906	\$ (2,403,716)	\$ (6,171,759)	\$ (10,661,221)	\$ (16,001,613)

JIMMY CREEK CAMP
FORECASTED STATEMENTS OF NET ASSETS
AS OF DECEMBER 31,

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
ASSETS										
Cash	\$ 14,970,950	\$ 14,580,089	\$ 12,451,746	\$ 9,278,415	\$ (27,416,767)	\$ (64,860,204)	\$ (103,068,984)	\$ (142,161,453)	\$ (181,997,152)	\$ (223,008,416)
Accounts receivable	185,914	185,914	188,717	205,355	212,020	218,878	225,935	233,197	240,670	248,362
Prepaid Insurance	-	-	-	-	-	-	-	-	-	-
Inventory	74,365	75,487	82,142	84,808	87,551	90,374	93,279	96,268	99,345	102,511
Total current assets	15,231,229	14,841,490	12,722,605	9,568,578	(27,117,196)	(64,550,952)	(102,749,770)	(141,831,987)	(181,657,137)	(222,657,543)
Property and equipment	8,161,101	9,087,587	11,669,587	15,305,926	52,296,810	89,842,557	127,951,491	166,632,058	205,892,834	245,742,522
Accumulated depreciation	(3,723,212)	(3,950,401)	(4,242,141)	(4,624,789)	(5,932,209)	(8,178,273)	(11,377,060)	(15,542,862)	(20,690,183)	(26,833,746)
Construction in progress	-	-	-	-	-	-	-	-	-	-
Net property and equipment and intangibles	4,437,889	5,137,186	7,427,446	10,681,137	46,364,601	81,664,284	116,574,430	151,089,196	185,202,651	218,908,776
Total assets	\$ 19,669,118	\$ 19,978,676	\$ 20,150,051	\$ 20,249,715	\$ 19,247,405	\$ 17,113,332	\$ 13,824,660	\$ 9,257,209	\$ 3,545,514	\$ (3,748,767)
LIABILITIES AND EQUITY										
Accounts payable	\$ 119,321	\$ 119,321	\$ 116,753	\$ 130,242	\$ 144,859	\$ 198,351	\$ 254,150	\$ 312,427	\$ 373,378	\$ 437,354
Accrued expenses	371,222	363,231	405,198	450,672	617,091	790,688	971,996	1,161,622	1,360,658	1,570,157
Note payable-enterprise	3,212,781	2,875,717	2,533,447	2,191,775	1,844,889	1,499,250	1,148,966	782,314	399,314	-
Total liabilities	3,703,325	3,358,269	3,055,397	2,772,689	2,606,839	2,488,289	2,375,112	2,256,363	2,133,350	2,007,511
Capital contributions	36,000	144,250	141,175	282,350	310,585	338,820	395,290	423,525	621,170	621,170
Net assets	15,483,881	15,929,794	16,476,156	16,953,478	17,194,676	16,329,981	14,286,223	11,054,258	6,577,321	790,994
Net income (loss)	445,913	546,363	477,322	241,197	(864,695)	(2,043,758)	(3,231,965)	(4,476,937)	(5,786,327)	(7,167,198)
Total equity	15,965,794	16,620,406	17,094,653	17,477,026	16,640,566	14,625,043	11,449,548	7,000,846	1,412,164	(5,755,034)
Total liabilities and equity	\$ 19,669,118	\$ 19,978,676	\$ 20,150,051	\$ 20,249,715	\$ 19,247,405	\$ 17,113,332	\$ 13,824,660	\$ 9,257,209	\$ 3,545,514	\$ (3,747,523)
	-	-	-	-	-	-	-	-	-	(1,244)

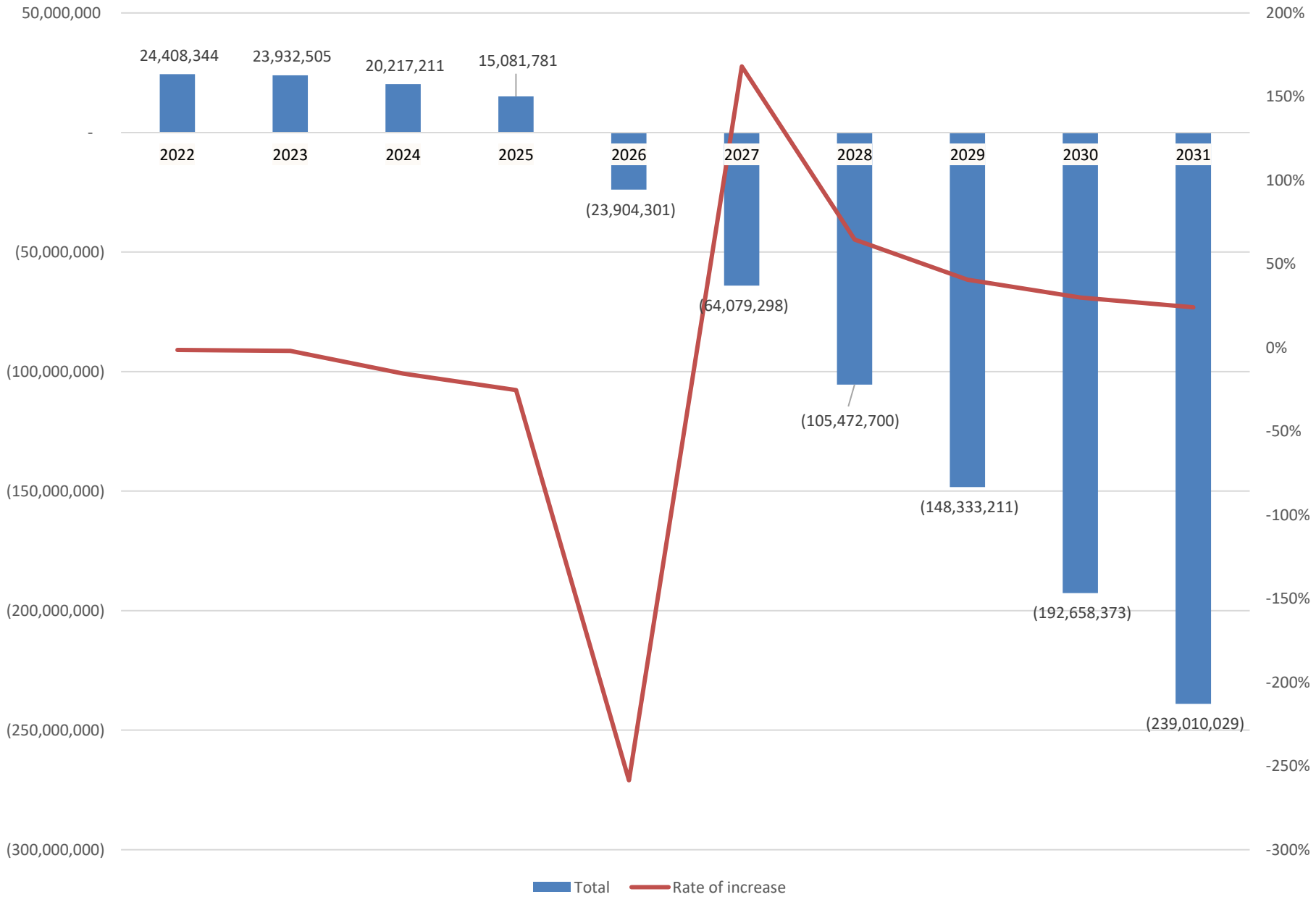
JIMMY CREEK CAMP
FORECASTED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31,

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Operating Revenues										
Charges for services	\$ 2,478,850	\$ 2,516,227	\$ 2,738,063	\$ 2,826,933	\$ 2,918,375	\$ 3,012,468	\$ 3,109,294	\$ 3,208,939	\$ 3,311,490	\$ 3,417,037
IGA contract service revenue - LFMSDD	637,674	644,051	650,491	656,996	663,566	670,202	676,904	683,673	690,510	697,415
Property tax revenue	-	-	-	-	-	-	-	-	-	-
	\$ 3,116,524	\$ 3,160,278	\$ 3,388,554	\$ 3,483,929	\$ 3,581,941	\$ 3,682,670	\$ 3,786,198	\$ 3,892,612	\$ 4,002,000	\$ 4,114,452
Collections and transmissions										
Payroll	210,293	138,618	174,659	183,392	192,561	202,189	212,299	222,914	234,059	245,762
Other personnel services	100,282	60,169	69,194	79,573	91,509	105,236	121,021	139,174	160,051	184,058
LF service contract	1,250	1,313	1,378	1,447	1,592	1,751	1,926	2,119	2,542	3,051
Operating supplies	19,517	12,393	14,252	16,390	19,668	23,602	28,322	33,986	40,784	48,941
Repairs: line and lift station	44,569	7,574	8,710	10,016	11,518	13,246	15,233	17,518	20,146	23,168
Repairs: vehicles and equipment	24,910	32,744	37,655	43,304	49,799	57,269	65,860	75,739	87,099	100,164
Purchased services: system utilities	8,229	2,551	3,061	3,673	4,408	5,290	6,347	7,617	9,140	10,968
Purchased services: hired professional	51,065	33,419	38,431	44,196	50,825	58,449	70,139	84,167	101,000	121,200
Purchased services: other	-	22,315	25,662	29,512	33,938	39,029	44,883	51,616	59,358	68,262
Total collections and transmissions	460,113	311,095	373,003	411,503	455,820	506,061	566,031	634,850	714,180	805,574
Treatment plant										
Payroll	161,705	175,450	184,222	193,433	203,105	213,260	223,923	235,120	246,876	259,219
Other personnel services	63,908	71,472	78,620	90,413	103,975	124,769	149,723	179,668	215,602	258,722
LF service contract	1,532,437	1,537,801	1,645,447	1,760,628	1,883,872	2,015,743	2,156,845	2,307,824	2,469,372	2,642,228
Operating supplies	18,324	33,220	39,864	47,837	57,404	68,885	82,662	99,194	119,033	142,839
Repairs: treatment facility	35,027	63,498	76,197	91,437	109,724	131,669	158,003	189,603	227,524	273,029
Repairs: vehicles and equipment	9,996	38,500	46,200	55,440	66,528	79,834	95,801	114,961	137,953	165,544
Facility utilities	47,572	48,562	58,274	69,929	83,914	100,697	120,837	145,004	174,005	208,806
Bio-solids disposal	32,375	33,249	39,899	47,879	57,454	68,945	82,734	99,281	119,138	142,965
Hired professional services	68,950	37,475	43,096	49,561	59,473	71,367	85,641	102,769	123,323	147,987
Other purchased services	1,300	427	491	565	649	779	935	1,122	1,347	1,616
Total treatment plant	1,971,594	2,039,653	2,212,310	2,407,120	2,626,099	2,875,950	3,157,104	3,474,546	3,834,170	4,242,955
Administrative										
Payroll	-	-	-	-	-	-	-	-	-	-
LF IGA management / contract	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836	25,836
Other personnel services	-	-	-	-	-	-	-	-	-	-
Amortization	(9,983)	(9,268)	(8,620)	(8,022)	(7,383)	(6,136)	(4,927)	(3,735)	(2,522)	(2,522)
Depreciation	204,028	227,190	291,740	382,648	1,307,420	2,246,064	3,198,787	4,165,801	5,147,321	6,143,563
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Other administrative services	-	-	-	-	-	-	-	-	-	-
Total administrative	219,881	243,758	308,956	400,462	1,325,873	2,265,764	3,219,696	4,187,902	5,170,635	6,166,877
Total expenses	2,651,588	2,594,506	2,894,269	3,219,085	4,407,792	5,647,774	6,942,831	8,297,298	9,718,985	11,215,406
Interest income	78,218	74,855	72,900	62,259	46,392	-	-	-	-	-
Interest expense	(104,890)	(102,295)	(98,296)	(94,759)	(94,532)	(88,414)	(85,582)	(83,013)	(80,641)	(78,108)
Intergovernmental Contributions	-	-	-	-	-	-	-	-	-	-
Developer Contributions	-	-	-	-	-	-	-	-	-	-
Other income (expenses)	7,648	8,031	8,432	8,854	9,296	9,761	10,249	10,762	11,300	11,865
Net income (loss)	\$ 445,913	\$ 546,363	\$ 477,322	\$ 241,197	\$ (864,695)	\$ (2,043,758)	\$ (3,231,965)	\$ (4,476,937)	\$ (5,786,327)	\$ (7,167,198)

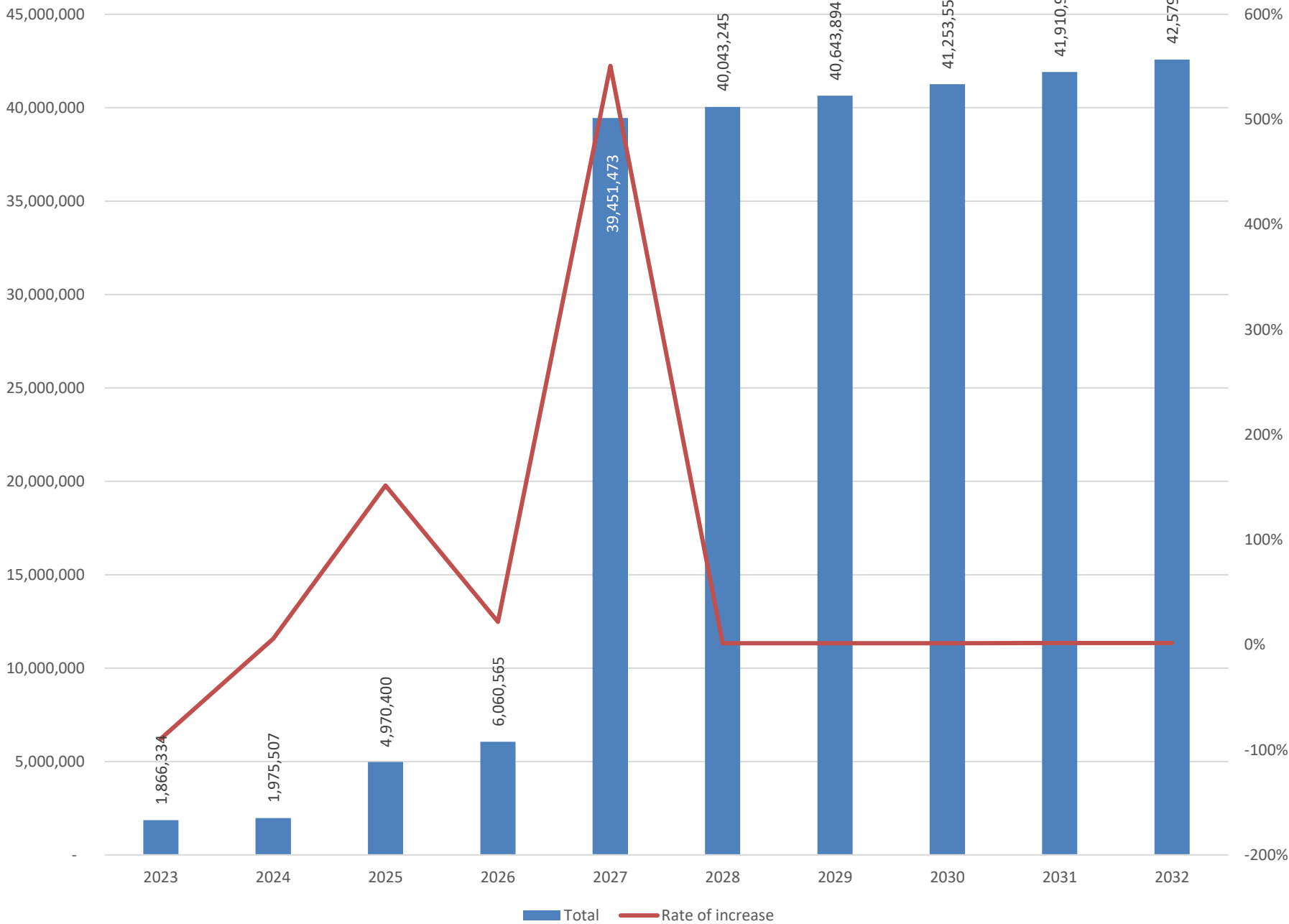
JIMMY CREEK CAMP
FORECASTED STATEMENTS OF CASH ACTIVITY
FOR THE YEARS ENDED DECEMBER 31,

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
CASH FLOWS FROM OPERATING ACTIVITIES										
Net income	\$ 445,913	\$ 546,363	\$ 477,322	\$ 241,197	\$ (864,695)	\$ (2,043,758)	\$ (3,231,965)	\$ (4,476,937)	\$ (5,786,327)	\$ (7,167,198)
Adjustments to reconcile net cash provided by operating activities:										
Depreciation and amortization	194,045	217,922	283,120	374,626	1,300,037	2,239,928	3,193,860	4,162,066	5,144,799	6,141,041
Change in operating assets:										
Accounts receivable	46,033	-	(2,803)	(16,638)	(6,665)	(6,858)	(7,057)	(7,262)	(7,473)	(7,691)
General property tax receivable	-	-	-	-	-	-	-	-	-	-
Inventory	(45,916)	(1,121)	(6,655)	(2,666)	(2,743)	(2,823)	(2,905)	(2,989)	(3,077)	(3,166)
Change in operating liabilities:										
Accounts payable	109,716	-	(2,569)	13,489	14,617	53,492	55,799	58,278	60,951	63,976
Accrued expenses	(63,434)	(7,991)	41,967	45,474	166,419	173,598	181,308	189,625	199,036	209,499
Net cash provided by (used in) operating activities	686,357	755,172	790,381	655,483	606,970	413,579	189,040	(77,219)	(392,091)	(763,540)
CASH FLOWS FROM INVESTING ACTIVITIES										
(Purchase) sale of property and equipment and construction in progress	(735,114)	(926,486)	(2,582,000)	(3,636,339)	(36,990,884)	(37,545,747)	(38,108,933)	(38,680,567)	(39,260,776)	(39,849,688)
CASH FLOWS FROM FINANCING ACTIVITIES										
Debt (repaid) incurred	(327,796)	(327,796)	(333,650)	(333,650)	(339,503)	(339,503)	(345,357)	(362,917)	(380,478)	(398,036)
Capital contributed (distributed)	(296,165)	108,250	(3,075)	141,175	28,235	28,235	56,470	28,235	197,645	-
Net cash provided by (used in) financing activities	(623,961)	(219,546)	(336,725)	(192,475)	(311,268)	(311,268)	(288,887)	(334,682)	(182,833)	(398,036)
Net increase (decrease) in cash	(672,718)	(390,860)	(2,128,344)	(3,173,331)	(36,695,182)	(37,443,437)	(38,208,780)	(39,092,469)	(39,835,700)	(41,011,263)
Beginning cash	15,643,668	14,970,950	14,580,089	12,451,746	9,278,415	(27,416,767)	(64,860,204)	(103,068,984)	(142,161,453)	(181,997,152)
Ending cash	\$ 14,970,950	\$ 14,580,089	\$ 12,451,746	\$ 9,278,415	\$ (27,416,767)	\$ (64,860,204)	\$ (103,068,984)	\$ (142,161,453)	\$ (181,997,152)	\$ (223,008,416)

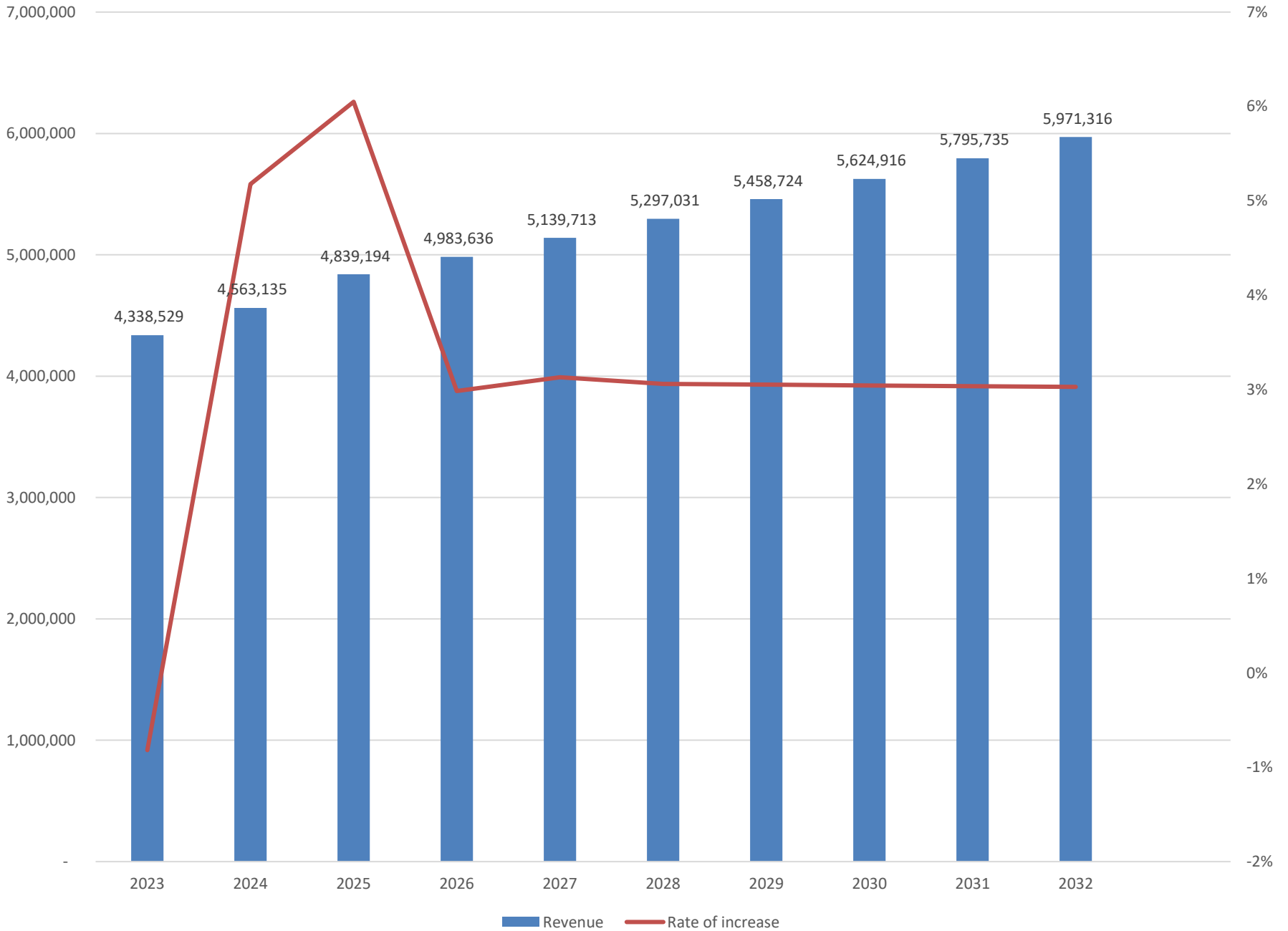
Net Increase in Cash



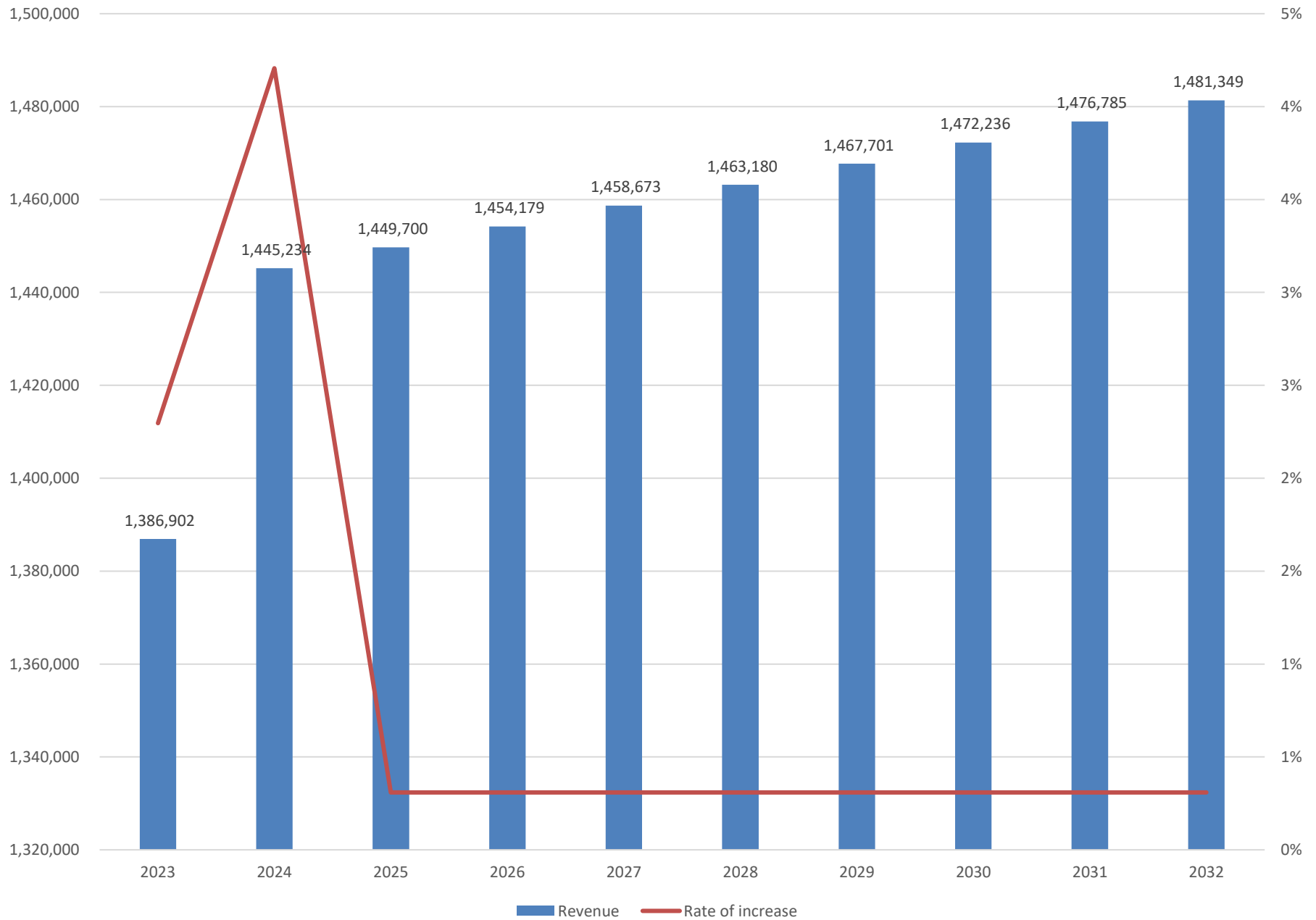
Change in Capital Asset



Charges for Service/Total Revenue



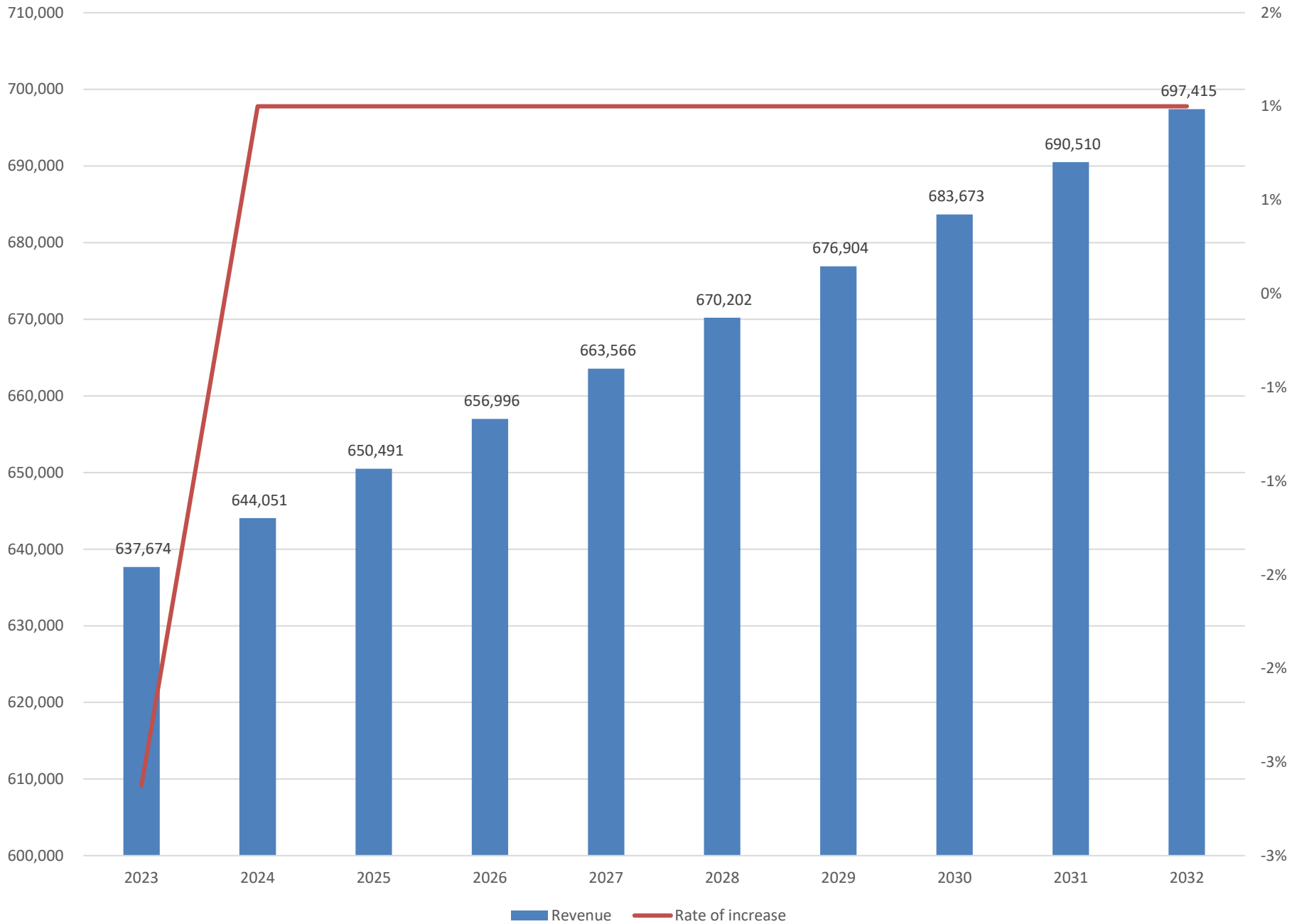
Property Tax Revenues



Fund Balance



IGA Contract Service Revenue - LFMSDD



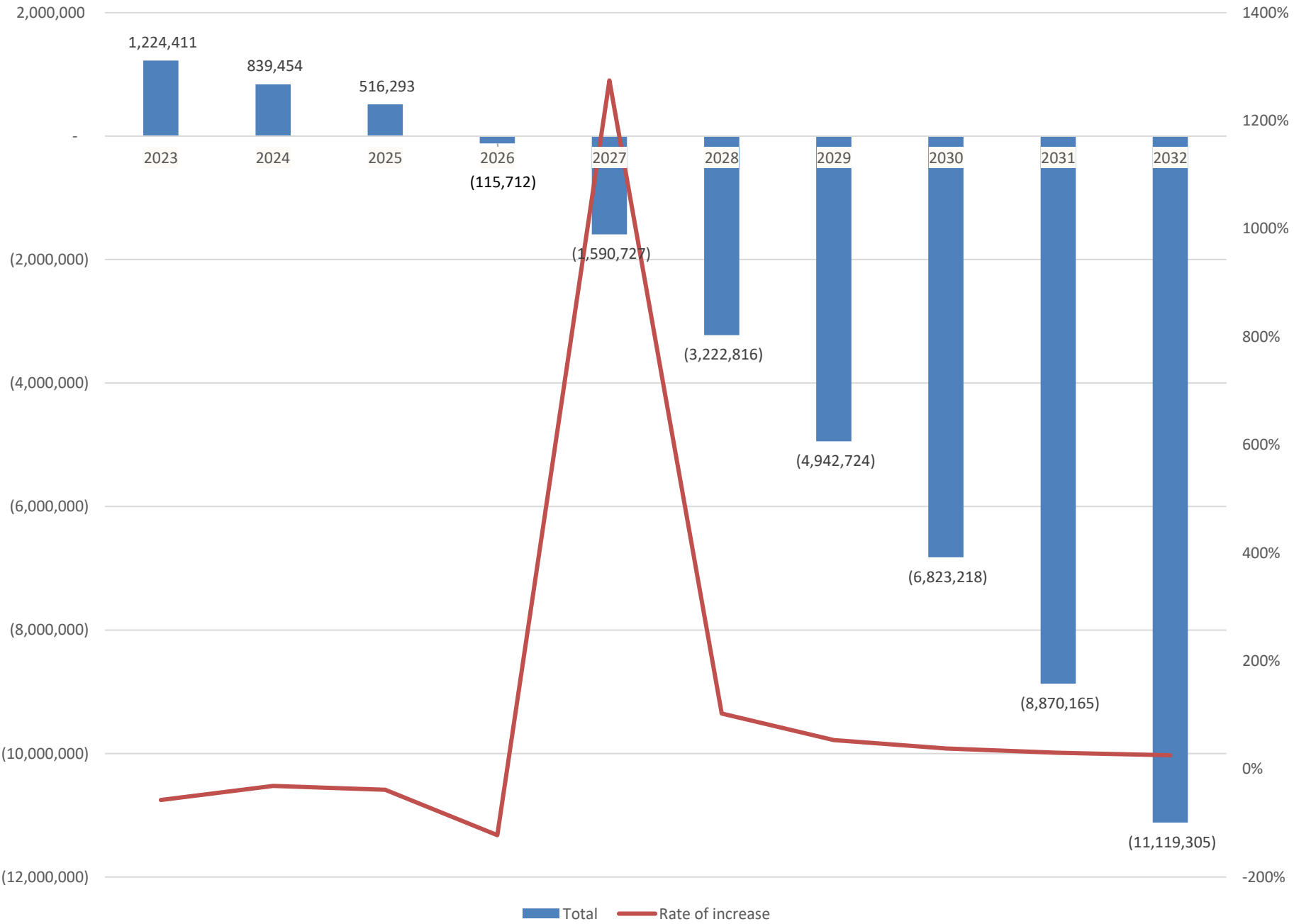
Capital Contributions (Tap Fees)



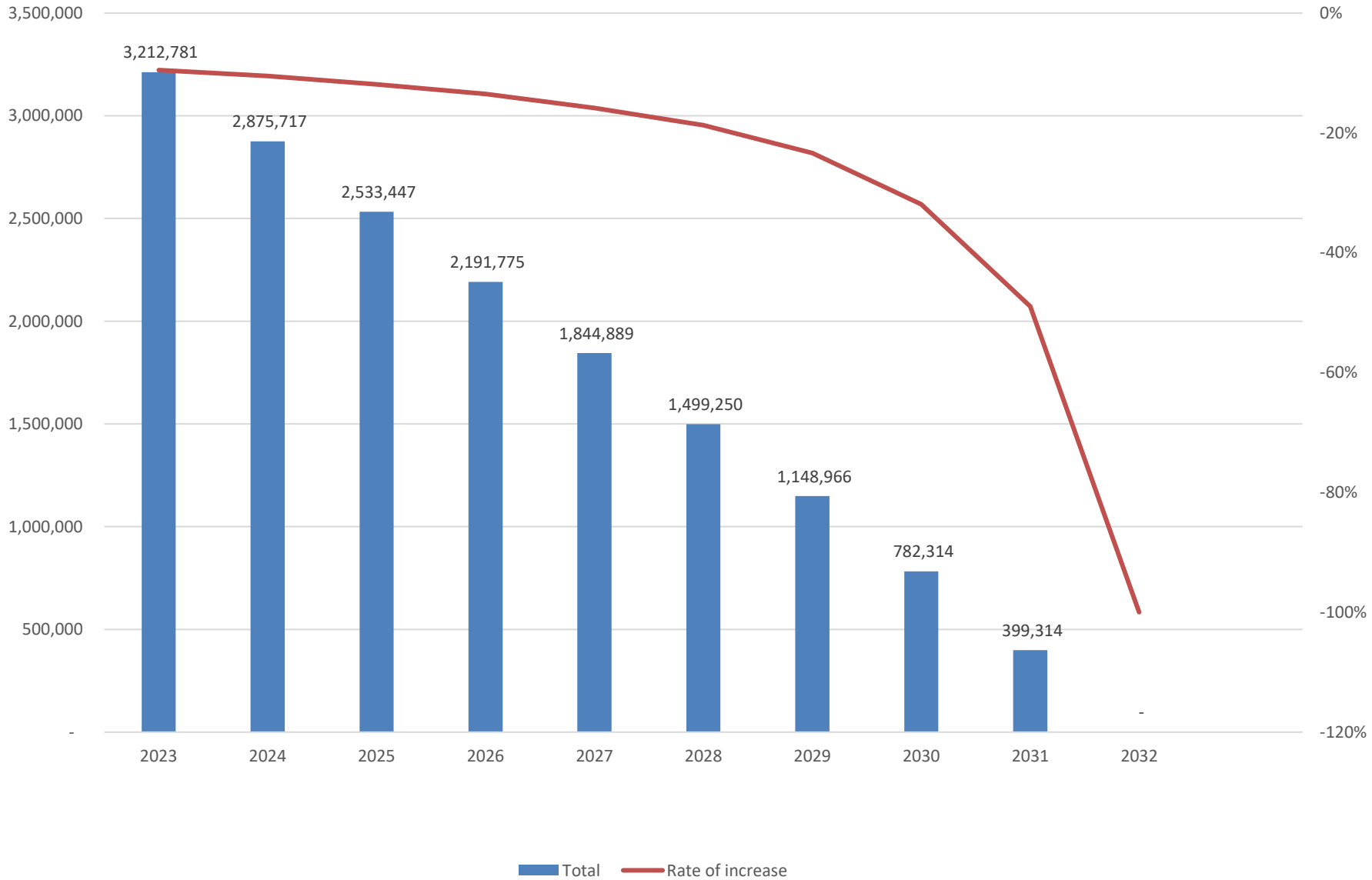
Change in Operating Expenses



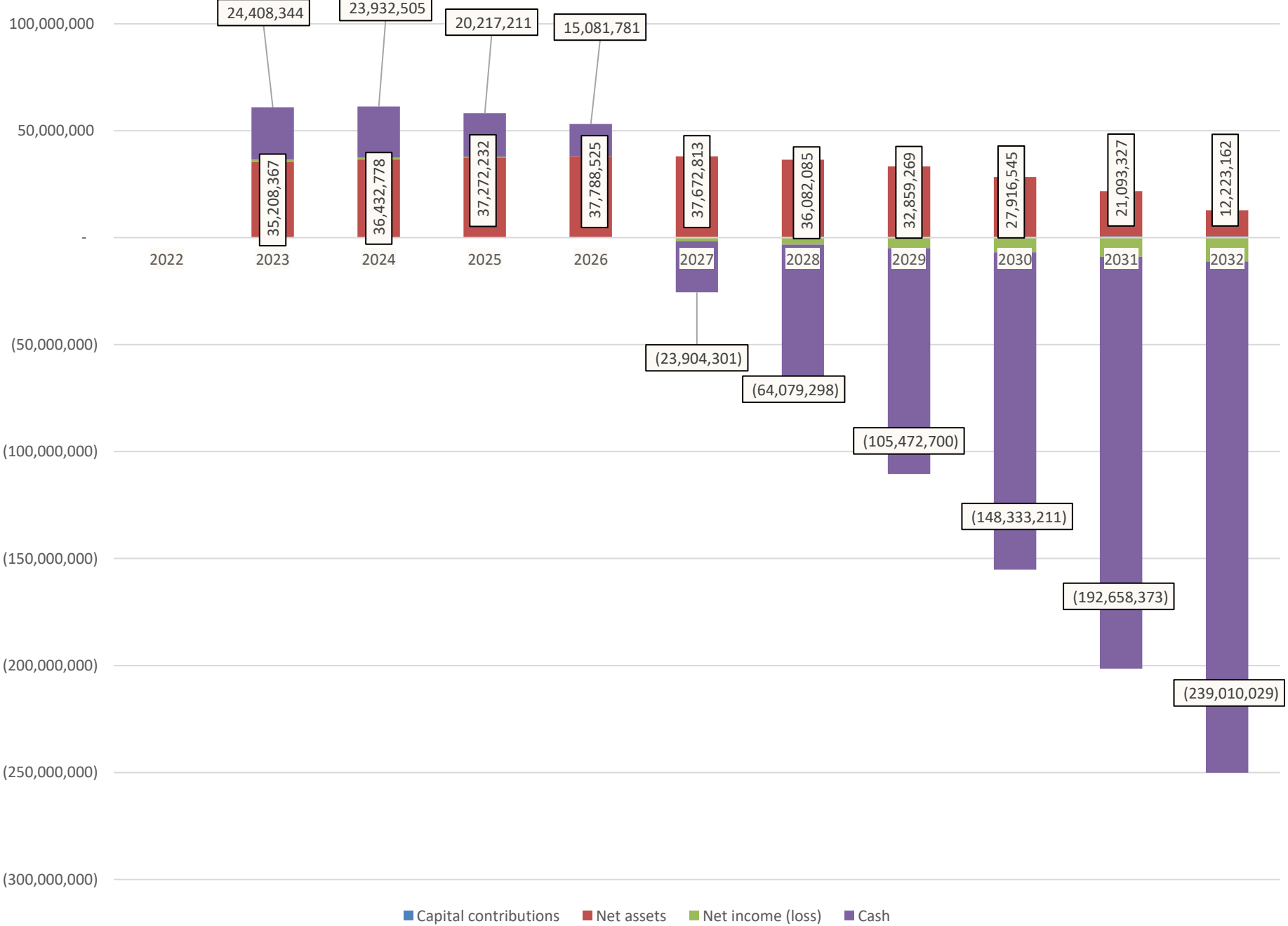
Change in Net Position



Debt Outstanding



Fund Balance & Cash



GLOSSARY

Accrual Accounting: A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue that was earned in December, but not collected until January, is recorded as revenue of December rather than January.

Assessed Valuation: The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

Budget: A fiscal plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

Capital Budget: (Non-Operating)- A plan of proposed capital outlays and the means of financing them for the current fiscal period.

Capital Outlay: Represents expenditures which result in the acquisition or addition to fixed assets including: land; buildings; streets and street improvements; recreation facilities; electric and water lines; and machinery or equipment with an expected life of more than one year.

Cash Basis: A basis of accounting in which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed.

Contingency: An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Debt Service: The payment of principal, interest and bond reserve requirements on borrowed funds such as notes and bonds.

Expenditure: The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. Note that an encumbrance is not expenditure, but reserves funds to be expended.

Fiscal Year: An accounting entity that has a set of self-balancing accounts and that records all financial transactions special assessment funds.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Mill: A rate of tax; results in one dollar of revenue for every one thousand dollars of assessed valuation.

Operating Budget: The expenditure plan for continuing every-day expenditures such as personnel, utilities, contractual services, debt service, commodities, and operating capital requirements.

Property Tax: A tax, which is levied on both real and personal property according to that property's valuation, assessment rate or millage.

Resolution: A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute; used by governing boards of counties and special districts as a means for taking formal action.